



Board of Governors' Meeting

August 28, 2025

Blum Student Union Room 220



AGENDA

MISSOURI WESTERN STATE UNIVERSITY
BOARD OF GOVERNORS

August 28, 2025 - 1:30 P.M. BLUM STUDENT UNION ROOM 220

Notice is hereby given that Missouri Western State University's Board of Governors will convene a Board meeting beginning with its Public Session at 1:30 p.m. on Thursday, August 28, 2025. The meeting will originate from Blum Student Union Room 220 on the main campus of Missouri Western State University, St. Joseph, Missouri. The meeting will also be livestreamed at griff.vn/BOG0828.

I. PUBLIC SESSION

- A. Motion to Approve Agenda
- B. Motion to Approve Minutes
 - 1. June 26, 2025 Board Meeting Minutes
- C. Board of Governors' Committee Report
 - 1. Personnel, Finance & Operations
 - a. FY25 Financial Report
 - b. FY26 Financial Report
 - c. Utility Easement Proposal
- D. Division Reports
 - 1. Academic Affairs (Jay Johnson)
 - 2. Center for Workforce Development (Rebecca Lobina)
 - 3. Administration (Daniel Holt)
 - 4. University Advancement & MWSU Foundation (Marc Archambault)
 - 5. Enrollment Management & Marketing (Andy Otto)
 - 6. Athletics (Andy Carter)
 - 7. Proposed Draft 2026-2030 Strategic Plan (Tama Wagner)
- E. Report of the Student-Governor
- F. Report of the President
- H. Report of the Chair
- I. Old Business
 - 1. Proposed Amendment to Bylaws
 - 2. Ratification of the August 12, 2025 poll vote approving the Alcohol on University Grounds and at University-Sponsored Events policy
- J. New Business

A vote will be held to close the meeting pursuant to Missouri Statutes 610.021 (1), (2), (3), (13) and (24) to consider matters as protected by law. This meeting in closed session will also originate from Blum Student Union Room 220 on the main campus of Missouri Western State University.

II. CLOSED SESSION

III. PUBLIC SESSION

Adjournment

MINUTES, BOARD OF GOVERNORS
MISSOURI WESTERN STATE UNIVERSITY
June 26, 2025

The meeting was called to order at 1:41 p.m. by Chair Lee Tieman in Blum Student Union Hall Room 220.

UNIVERSITY REPRESENTATIVES

Board Members Present

Lee Tieman – Chair

Bill Grimwood – Vice Chair

Scott Albers

Todd Michalski

Lisa Norton

Bill Severn

Garrett Jackson – Student-Governor

APPROVAL OF AGENDA

Board of Governor Chair Lee Tieman asked for a motion to approve the Board meeting agenda. Governor Severn made a motion to approve the agenda; Governor Grimwood seconded the motion. 6 Ayes, 0 Nays, 0 Abstentions. Motion passed.

APPROVAL OF MINUTES

Board of Governor Chair Tieman asked for a motion to approve the April 24, 2025 Board meeting minutes. Governor Grimwood made a motion to approve the minutes; Governor Norton seconded the motion. 6 Ayes, 0 Nays, 0 Abstentions. Motion passed.

Board of Governor Chair Tieman asked for a motion to approve the June 18, 2025 Special Board meeting minutes. Governor Michalski made a motion to approve the minutes; Governor Norton seconded the motion. 6 Ayes, 0 Nays, 0 Abstentions. Motion passed.

COMMITTEE REPORT

Personnel, Finance, & Operations

- Vice President of Finance & Administration Daniel Holt stated that the Personnel, Finance, & Operations Committee met prior to the Board meeting.
- VP Holt presented to the Board the FY25 financial report as of May 31, 2025. The Board was presented updates to operating revenue, operating expenses, and non-operating revenues and expenses.
- Board Chair Tieman asked for a motion to approve the May 31, 2025 financial report as presented. Governor Severn made a motion to approve the financial report; Governor Grimwood seconded the motion. 6 Ayes, 0 Nays, 0 Abstentions. Motion passed.

DIVISION REPORTS

Jay Johnson, Vice President and Provost for Academic Affairs

- Reviewing programs and processes and how it feeds into enrollment.
- Exploring ways to increase graduate enrollment.
- Held a summit with North Central Missouri College where twenty-five transfer guides were developed.
- Progressing toward articulation agreements with community colleges in Missouri.

Daniel Holt, Vice President of Finance & Administration

- The Administration has selected USI Insurance as the new benefits broker.
- Employee performance evaluations and employee contracts are about to be distributed.
- Update on the Hearnese and Potter Hall renovations.
- Physical Plant and UPD as well as other areas across campus are progressing on plan for Chiefs camp preparations.
- Exploring options for multi-factor authentication for ECA students after the state passed a law that prohibits cell phone usage in K-12 schools.
- Fiscal year 2025 audit will begin next month with Forvis Mazars.

Marc Archambault, Vice President of Advancement/Executive Director of the MWSU Foundation

- Update on Advancement Team's fundraising performance compared to last year. As of April the Foundation has reached just over \$3.3 million in gift receipts.
- Looking to fiscal year 26 the goal is to attract additional private scholarships in key program areas.
- Last year, the Foundation amended a number of larger scholarships and fund agreements that were created for programs that were eliminated. After conferring with living donors this freed up approximately \$1.3 million in endowed funds that have been realigned with similar purposes.
- Fiscal year 26 goal is to strengthen the franchise development program.
- VP Archambault will lead a feasibility study for track and field facilities.
- Updates in terms of the search for the dean of the College of Business and Professional Studies.

Andy Otto, Vice President of Enrollment Management and Marketing

- Update provided in terms of enrollment management.
- Updated provided in terms of fall 2025 recruitment cycle.

Andy Carter, Director of Athletics

- Student-athlete highlights provided.
- Upcoming YWCA Auction and Golf Tournament.
- Gold Coat membership drive is underway.
- Athletics is celebrating a year-long "50 Years of Women in Athletics" campaign.
- Student-athlete GPA reported.

Kelli Douglas, Vice President and General Counsel

- Updated the new Board members on the proposal for a revision to the University's alcohol policy in terms of alcohol on campus and at certain spaces on campus and a proposal to offer alcohol at concessions at certain sporting events.

STUDENT-GOVERNOR REPORT

(No report provided)

PRESIDENT'S REPORT

President Elizabeth Kennedy opened her remarks to the Board in terms of regional public universities and what RPUs role is within higher education. President Kennedy stated in detail the importance of regional public universities and focused on Missouri Western as a regional public university and the impact MWSU has on regional population growth, the economic impact, and the quality of life.

President Kennedy talked about the population challenges facing St. Joseph and Buchanan County. Nearly 80% of May and December 2024 graduates work and live in Missouri. MWSU is providing highly skilled, highly trained, and well educated workforce.

President Kennedy briefed the Board in terms of the 10-county service area and that a majority of the students are from that 10-county area. President Kennedy continued her remarks in terms of the quality of life residents have when there's a regional public university in their region and having access to and obtaining a higher education degree.

President Kennedy talked about the strategic plan the University is developing under the direction of Ms. Tama Wagner. In 2024, Yoodle conducted a perception survey and found that in this community 77% of those asked agreed that MWSU is living its mission by serving its students, the community and the people of this region.

President Kennedy talked about the importance of advocacy and the work that she, Ms. Tama Wagner, and Mr. Jerry Pickman are doing in Jefferson City with countless one-on-one meetings with elected officials, including calls and emails.

President Kennedy concluded her remarks by stating the University is moving ahead in a positive direction.

REPORT OF THE CHAIR

Chair Tieman opened his remarks to the Board with a proposal for a revision of the committees and that it is proposed that the Personnel, Finance, and Operations Committee be a Committee-of-the-whole, as currently all Board members already attend the Committee meetings regularly. This was first discussed at the April 24, 2025 Board meeting that the Board has interest in dissolving the other two committees due to its small size and limited times the other two committees are required to meet. Ad hoc committees can be convened as needed.

Chair Tieman provided the date of the next Board meeting, which will be Thursday, August 28, 2025 at 1:30 p.m. in Blum Student Union Room 220.

Chair Tieman led discussion with VP Holt in regard to the October Board meeting being rescheduled to November due to the auditors starting a week later than usual and this will also allow the Board opportunity to review the audit well in advance of the meeting.

It was in agreement with all Board members that the October Board meeting be rescheduled to November 6, 2025 at 1:30 p.m.

OLD BUSINESS

(no old business at this time)

NEW BUSINESS

Chair Tieman stated that he received the recommendation for officers for 2025-2026 from the Nominating Committee which are as follows:

Chair – Lee Tieman
Vice Chair – Bill Grimwood
Treasurer: Daniel Holt
Secretary: Betsy Wright

Chair Tieman asked for a motion to approve the Nominating Committees recommendations as presented. Governor Michalski made a motion to approve the recommendations; Governor Albers seconded the motion. 6 Ayes, 0 Nays, 0 Absentions. Motion passed.

CLOSED SESSION

REGULAR SESSION RE-CONVENED

Chair Tieman asked for a motion to approve the personnel business as discussed in closed session. Governor Grimwood made a motion to approve the personnel business; Governor Albers seconded the motion. 6 Ayes, 0 Nays, 0 Abstentions. Motion passed.

There being no further business, Chair Tieman adjourned the meeting.

Respectfully submitted,

Betsy Wright, Secretary

APPROVED:

Lee Tieman, Chair
Board of Governors



Missouri Western State University
Daniel Holt
Vice President
Finance and Administration
Popplewell 217
4525 Downs Drive
St. Joseph, MO 64507

August 20, 2025

To: Missouri Western State University Board of Governors

From: Daniel Holt, Vice President for Finance and Administration

Subject: Financial Information – Board Meeting, August 28, 2025

Please find the following financial documents for the periods ending June 30, 2025 pertaining to fiscal year 2025 and July 31, 2025 pertaining to fiscal year 2026 for your review:

- Attachment #1 – Statement of Activities FY25 (unaudited), Budget to Actual
- Attachment #2 – Statement of Cash Position June 30, 2025
- Attachment #3 – Statement of Funds Invested June 30, 2025
- Attachment #4 – Statement of Cash Position July 31, 2025
- Attachment #5 – Statement of Funds Invested July 31, 2025
- Attachment #6 – Utility Easement Proposal

Thank you for your attention to these documents. Please let me know if you have any questions or concerns.

Missouri Western State University
Statement of Budget Changes and Comparison of Budget to Actual
For the Year Ending June 30, 2025
(as of June 30, 2025-unaudited)

Attachment 1

TOTAL - ALL FUNDS						
	Original Budget	Adjustments	Adjustments for Prior Year Funds	Revised Budget	Actual	Percentage of Total
OPERATING REVENUE						
Student Tuition and Fees	31,330,455	224,191	-	31,554,646	30,871,221	97.8%
Less: Institutional scholarships						
Less: Other scholarship allowances						
Federal grants and contracts	752,955	351,790	-	1,104,745	768,941	69.6%
State grants and contracts	431,561	4,205,093	-	4,636,654	3,273,661	70.6%
Non-governmental grants and contracts	15,000	(5,408)	-	9,592	1,892	19.7%
Sales and service of educational departments	346,457	31,679	-	378,136	455,219	120.4%
Auxiliary enterprises:						
Athletics	2,334,825	277,258	-	2,612,083	2,705,747	103.6%
Less: Scholarship allowances	-	-	-	-	-	0.0%
Housing	4,521,593	-	-	4,521,593	4,315,597	95.4%
Less: Scholarship allowances						
Food service	3,392,616	-	-	3,392,616	3,067,839	90.4%
Less: Scholarship allowances						
Bookstore	125,900	-	-	125,900	81,012	64.3%
Less: Scholarship allowances						
Other auxiliary enterprises	111,000	4,000	-	115,000	391,337	340.3%
Less: Scholarship allowances						
Other operating revenues	288,043	(66,967)	-	221,076	152,413	68.9%
TOTAL OPERATING REVENUES	43,650,405	5,021,636	-	48,672,041	46,150,855	94.8%
OPERATING EXPENSES						
Salaries and compensation	27,587,045	(51,579)	2,000	27,537,466	28,194,173	102.4%
Fringe benefits	10,539,277	7,283	-	10,546,560	11,798,829	111.9%
Supplies and services	13,574,375	1,500,242	274,477	15,349,094	13,963,234	91.0%
Travel	1,467,184	193,683	6,909	1,667,776	1,333,771	80.0%
Utilities	2,444,681	26	-	2,444,707	2,294,299	93.8%
Insurance	1,185,721	6,689	-	1,192,410	1,029,569	86.3%
Scholarships	17,567,899	583,063	-	18,150,962	18,510,182	102.0%
TOTAL OPERATING EXPENSES	74,366,182	2,239,407	283,386	76,888,975	77,124,057	100.3%
OPERATING GAIN / (LOSS)	(30,715,777)	2,782,229	(283,386)	(28,216,934)	(30,973,202)	109.8%
NON-OPERATING REVENUES (EXPENSES)						
State appropriations	23,734,719	(62,877)	-	23,671,842	23,671,842	100.0%
State appropriations - lottery	2,322,497	-	-	2,322,497	2,322,497	100.0%
State appropriations - capital	-	-	-	-	-	
Grants	6,562,652	254,823	-	6,817,475	7,060,931	103.6%
Gifts	1,816,782	854,830	-	2,671,612	3,919,030	146.7%
Investment income	606,545	-	-	606,545	535,379	88.3%
Interest on capital related debt	(1,454,259)	-	-	(1,454,259)	(1,446,740)	99.5%
Capital	(830,406)	(4,336,228)	(18,985)	(5,185,619)	(4,597,833)	88.7%
Debt service principal	(3,023,899)			(3,023,899)	(3,095,775)	102.4%
Other	-	-	-	-	-	0.0%
NET NON-OPERATING REVENUES	29,734,631	(3,289,452)	(18,985)	26,426,194	28,369,331	107.4%
INCOME (LOSS) BEFORE TRANSFERS	(981,146)	(506,723)	(302,371)	(1,790,240)	(2,603,871)	
TRANSFERS IN (OUT)						
Debt service	-	-	-	-	-	
Other	-	-	-	-	-	
TOTAL TRANSFERS IN (OUT)	-	-	-	-	-	
INCREASE (DECREASE) IN NET POSITION	(981,146)	(506,723)	(302,371)	(1,790,240)	(2,603,871)	
OTHER						
Prior year funds	981,146	506,723	302,371	1,790,240	-	
	0	(0)	-	-	(2,603,871)	

Missouri Western State University
Statement of Budget Changes and Comparison of Budget to Actual
For the Year Ending June 30, 2025
(as of June 30, 2025-unaudited)

Attachment 1

Educational & General (Undesignated)					
	Original Budget	Adjustments	Revised Budget	Actual	Percentage of Total
OPERATING REVENUE					
Student Tuition and Fees	29,872,985	(0)	29,872,985	29,170,462	97.6%
Less: Institutional scholarships					
Less: Other scholarship allowances					
Federal grants and contracts					
State grants and contracts					
Non-governmental grants and contracts	-	-		-	
Sales and service of educational departments	209,107	-	209,107	296,560	141.8%
Auxiliary enterprises:					
Athletics					
Less: Scholarship allowances					
Housing					
Less: Scholarship allowances					
Food service					
Less: Scholarship allowances					
Bookstore					
Less: Scholarship allowances					
Other auxiliary enterprises					
Less: Scholarship allowances					
Other operating revenues	106,000	15,224	121,224	120,670	99.5%
TOTAL OPERATING REVENUES	30,188,092	15,224	30,203,316	29,587,692	98.0%
OPERATING EXPENSES					
Salaries and compensation	23,146,720	(28,282)	23,118,438	23,737,235	102.7%
Fringe benefits	9,111,605	10,831	9,122,436	9,903,631	108.6%
Supplies and services	5,886,791	575,711	6,462,502	5,821,649	90.1%
Travel	280,510	(22,190)	258,320	200,420	77.6%
Utilities	1,370,275	(7,274)	1,363,001	1,266,752	92.9%
Insurance	565,556	6,532	572,088	456,096	79.7%
Scholarships	7,512,754	(12,999)	7,499,755	7,774,206	103.7%
TOTAL OPERATING EXPENSES	47,874,211	522,329	48,396,540	49,159,989	101.6%
OPERATING GAIN / (LOSS)	(17,686,119)	(507,105)	(18,193,224)	(19,572,297)	107.6%
NON-OPERATING REVENUES (EXPENSES)					
State appropriations	23,734,719	(62,877)	23,671,842	23,671,842	100.0%
State appropriations - lottery	2,322,497	-	2,322,497	2,322,497	100.0%
State appropriations - capital	-	-	-	-	0.0%
Grants					
Gifts	1,317,275	112,593	1,429,868	1,727,827	120.8%
Investment income	356,545	-	356,545	242,049	67.9%
Interest on capital related debt					
Capital	(577,614)	336,349	(241,265)	(240,176)	99.5%
Debt Service Principal					
Other					
NET NON-OPERATING REVENUES	27,153,422	386,065	27,539,487	27,724,039	100.7%
INCOME (LOSS) BEFORE TRANSFERS	9,467,303	(121,040)	9,346,263	8,151,742	87.2%
TRANSFERS IN (OUT)					
Debt service	(497,736)	-	(497,736)	(598,782)	120.3%
Other	(104,232)	1,953,453	1,849,221	1,906,396	103.1%
TOTAL TRANSFERS IN (OUT)	(601,968)	1,953,453	1,351,485	1,307,614	96.8%
INCREASE (DECREASE) IN NET POSITION	8,865,335	1,832,413	10,697,748	9,459,356	88.4%
OTHER					
Prior year funds	8,865,335	1,832,413	10,697,748	9,459,356	

Missouri Western State University
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Attachment 1

Educational & General (Designated)						
	Original Budget	Adjustments	Adjustments for Prior Year Funds	Revised Budget	Actual	Percentage of Total
OPERATING REVENUE						
Student Tuition and Fees	1,528,413	153,248	-	1,681,661	1,700,759	101.1%
Less: Institutional scholarships						
Less: Other scholarship allowances						
Federal grants and contracts						
State grants and contracts						
Non-governmental grants and contracts	-	-	-	-	-	0.0%
Sales and service of educational departments	137,350	31,679	-	169,029	158,659	93.9%
Auxiliary enterprises:						
Athletics	-	-	-	-	-	0.0%
Less: Scholarship allowances						
Housing						
Less: Scholarship allowances						
Food service						
Less: Scholarship allowances						
Bookstore						
Less: Scholarship allowances						
Other auxiliary enterprises						
Less: Scholarship allowances						
Other operating revenues	46,600	53,252	-	99,852	31,743	31.8%
TOTAL OPERATING REVENUES	1,712,363	238,179	-	1,950,542	1,891,161	97.0%
OPERATING EXPENSES						
Salaries and compensation	572,159	(3,186)	2,000	570,973	559,282	98.0%
Fringe benefits	150,140	(2,825)	-	147,315	183,456	124.5%
Supplies and services	1,313,789	55,519	274,477	1,643,785	1,048,585	63.8%
Travel	130,970	95,777	6,909	233,656	95,686	41.0%
Utilities	769	1,000	-	1,769	-	0.0%
Insurance	4,653	127	-	4,780	4,162	87.1%
Scholarships	40,455	-	-	40,455	65,298	161.4%
TOTAL OPERATING EXPENSES	2,212,935	146,412	283,386	2,642,733	1,956,469	74.0%
OPERATING GAIN / (LOSS)	(500,572)	91,767	(283,386)	(692,191)	(65,308)	9.4%
NON-OPERATING REVENUES (EXPENSES)						
State appropriations					-	
State appropriations - capital						
Grants				-	6,087	
Gifts	442,907	23,223	-	466,130	502,077	107.7%
Investment income				-		
Interest on capital related debt						
Capital	(46,567)	(11,795)	(18,985)	(77,347)	(41,530)	53.7%
Debt Service Principal						
Other						
NET NON-OPERATING REVENUES	396,340	11,428	(18,985)	388,783	466,634	120.0%
INCOME (LOSS) BEFORE TRANSFERS	(104,232)	103,195	(302,371)	(303,408)	401,326	-132.3%
TRANSFERS IN (OUT)						
Debt service						
Other	104,232	(99,856)	-	4,376	30,747	702.6%
TOTAL TRANSFERS IN (OUT)	104,232	(99,856)	-	4,376	30,747	702.6%
INCREASE (DECREASE) IN NET POSITION	-	3,339	(302,371)	(299,032)	432,073	-144%
OTHER						
Prior year funds	-	(3,339)	302,371	299,032	-	
	-	-	-	-	432,073	

Missouri Western State University
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For the Year Ending June 30, 2025
(as of June 30, 2025-unaudited)

Attachment 1

	Auxiliary				
	Original Budget	Adjustments	Adjustments for Prior Year Funds	Revised Budget	Actual Percentage of Total
OPERATING REVENUE					
Student Tuition and Fees					
Less: Institutional scholarships					
Less: Other scholarship allowances					
Federal grants and contracts					
State grants and contracts					
Non-governmental grants and contracts					
Sales and service of educational departments					
Auxiliary enterprises:					
Athletics--Aux revenue	2,399,325	212,758		2,612,083	2,705,747 103.6%
Athletics--Aux Designated Revenue	-	-		-	- 0.0%
Housing	4,521,593	-		4,521,593	4,381,573 96.9%
Less: Scholarship allowances					
Food service	3,392,616	-		3,392,616	3,067,839 90.4%
Less: Scholarship allowances					
Bookstore	125,900	-		125,900	81,012 64.3%
Less: Scholarship allowances					
Other auxiliary enterprises	111,000	4,000		115,000	391,337 340.3%
Less: Scholarship allowances					
Athletics--Other Aux Designated Revenue	-	-	-	-	- 0.0%
TOTAL OPERATING REVENUES	10,550,434	216,758	-	10,767,192	10,627,508 98.7%
OPERATING EXPENSES					
Salaries and compensation	3,424,783	449		3,425,232	3,500,272 102.2%
Fringe benefits	1,264,011	(2,128)		1,261,883	1,696,241 134.4%
Supplies and services	5,353,617	628,997	6,491	5,989,105	5,895,831 98.4%
Travel	1,025,904	110,736		1,136,640	1,021,347 89.9%
Utilities	1,073,637	6,300		1,079,937	1,027,547 95.1%
Insurance	615,512	30		615,542	569,311 92.5%
Scholarships	3,855,604	(111,833)		3,743,771	3,657,351 97.7%
TOTAL OPERATING EXPENSES	16,613,068	632,551	6,491	17,252,110	17,367,900 100.7%
OPERATING GAIN / (LOSS)	(6,062,634)	(415,793)	(6,491)	(6,484,918)	(6,740,392) 103.9%
NON-OPERATING REVENUES (EXPENSES)					
State appropriations					
State appropriations - capital					
Grants					
Gifts	56,600	4,000		60,600	143,848 237.4%
Investment income	250,000	-		250,000	293,330 117.3%
Interest on capital related debt					
Capital	(105,225)	(69,688)		(174,913)	(132,541) 75.8%
Debt Service Principal					
Other					
NET NON-OPERATING REVENUES	201,375	(65,688)	-	135,687	304,637 224.5%
INCOME (LOSS) BEFORE TRANSFERS	(5,861,259)	(481,481)	(6,491)	(6,349,231)	(6,435,755) 101.4%
TRANSFERS IN (OUT)					
Debt service	(3,985,222)	-		(3,985,222)	(1,402,287) 35.2%
Other	-	(1,854,502)		(1,854,502)	(1,912,448) 103.1%
TOTAL TRANSFERS IN (OUT)	(3,985,222)	(1,854,502)	-	(5,839,724)	(3,314,735) 56.8%
INCREASE (DECREASE) IN NET POSITION	(9,846,481)	(2,336,983)	(6,491)	(12,189,955)	(9,750,490) 80.0%
OTHER					
Prior year funds			6,491	6,491	
	(9,846,481)	(2,336,983)	-	(12,183,464)	(9,750,490)

Missouri Western State University
Statement of Budget Changes and Comparison of Budget to Actual
For the Year Ending June 30, 2025
(as of June 30, 2025-unaudited)

Attachment 1

Restricted						
	Original Budget	Adjustments	Adjustments for Prior Year Funds	Revised Budget	Actual	Percentage of Total
OPERATING REVENUE						
Student Tuition and Fees						
Less: Institutional scholarships						
Less: Other scholarship allowances						
Federal grants and contracts	752,955	351,790	-	1,104,745	768,941	69.6%
State grants and contracts	431,561	4,205,093	-	4,636,654	3,273,661	70.6%
Non-governmental grants and contracts	15,000	(5,408)	-	9,592	1,892	19.7%
Sales and service of educational departments						
Auxiliary enterprises:						
Athletics						
Less: Scholarship allowances						
Housing						
Less: Scholarship allowances						
Food service						
Less: Scholarship allowances						
Bookstore						
Less: Scholarship allowances						
Other auxiliary enterprises						
Less: Scholarship allowances						
Other operating revenues						
TOTAL OPERATING REVENUES	1,199,516	4,551,475	-	5,750,991	4,044,494	70.3%
OPERATING EXPENSES						
Salaries and compensation	443,383	(20,560)	-	422,823	397,384	94.0%
Fringe benefits	13,521	1,405	-	14,926	15,501	103.9%
Supplies and services	1,015,378	133,523	-	1,148,901	866,763	75.4%
Travel	29,800	9,360	-	39,160	16,318	41.7%
Utilities	-	-	-	-	-	
Insurance	-	-	-	-	-	
Scholarships	6,159,086	707,895	-	6,866,981	7,013,327	102.1%
TOTAL OPERATING EXPENSES	7,661,168	831,623	-	8,492,791	8,309,293	97.8%
OPERATING GAIN / (LOSS)	(6,461,652)	3,719,852	-	(2,741,800)	(4,264,799)	155.5%
NON-OPERATING REVENUES (EXPENSES)						
State appropriations						
State appropriations - capital						
Grants	6,562,652	254,823	-	6,817,475	7,054,844	103.5%
Gifts		-		-	384,174	
Investment income						
Interest on capital related debt						
Capital	(101,000)	(3,691,094)	-	(3,792,094)	(2,865,156)	75.6%
Debt Service Principal						
Other						
NET NON-OPERATING REVENUES	6,461,652	(3,436,271)	-	3,025,381	4,573,862	151.2%
INCOME (LOSS) BEFORE TRANSFERS	-	283,581	-	283,581	309,063	109.0%
TRANSFERS IN (OUT)						
Debt service						
Other	-	(283,581)	-	(283,581)	(309,063)	109.0%
TOTAL TRANSFERS IN (OUT)	-	(283,581)	-	(283,581)	(309,063)	109.0%
INCREASE (DECREASE) IN NET POSITION	-	-	-	-	0	
OTHER						
Prior year funds	-	-	-	-	0	

Missouri Western State University
Statement of Budget Changes and Comparison of Budget to Actual
For the Year Ending June 30, 2025
(as of June 30, 2025-unaudited)

Attachment 1

Plant						
	Original Budget	Adjustments	Adjustments for Prior Year Funds	Revised Budget	Actual	Percentage of Total
OPERATING REVENUE						
Student Tuition and Fees						
Less: Institutional scholarships						
Less: Other scholarship allowances						
Federal grants and contracts						
State grants and contracts						
Non-governmental grants and contracts						
Sales and service of educational departments						
Auxiliary enterprises:						
Athletics						
Less: Scholarship allowances						
Housing						
Less: Scholarship allowances						
Food service						
Less: Scholarship allowances						
Bookstore						
Less: Scholarship allowances						
Other auxiliary enterprises						
Less: Scholarship allowances						
Other operating revenues						
TOTAL OPERATING REVENUES	-	-	-	-	-	-
OPERATING EXPENSES						
Salaries and compensation						
Fringe benefits						
Supplies and services	4,800	100,001		104,801	330,406	315.3%
Travel						
Utilities						-
Insurance						
Scholarships						
TOTAL OPERATING EXPENSES	4,800	100,001	-	104,801	330,406	315.3%
OPERATING GAIN / (LOSS)	(4,800)	(100,001)	-	(104,801)	(330,406)	315.3%
NON-OPERATING REVENUES (EXPENSES)						
State appropriations						
State appropriations - capital						
Grants						
Gifts	-	715,014		715,014	1,161,104	162.4%
Investment income						
Interest on capital related debt	(1,454,259)			(1,454,259)	(1,446,740)	99.5%
Capital	-	(900,000)		(900,000)	(1,318,430)	146.5%
Debt Service Principal	(3,023,899)			(3,023,899)	-	0.0%
Other						-
NET NON-OPERATING REVENUES	(4,478,158)	(184,986)	-	(4,663,144)	(1,604,066)	34.4%
INCOME (LOSS) BEFORE TRANSFERS	(4,482,958)	(284,987)	-	(4,767,945)	(1,934,472)	40.6%
TRANSFERS IN (OUT)						
Debt service	4,482,958			4,482,957	2,001,072	44.6%
Other	-	284,986		284,986	284,985	100.0%
TOTAL TRANSFERS IN (OUT)	4,482,958	284,986	-	4,767,943	2,286,057	47.9%
INCREASE (DECREASE) IN NET POSITION	-	-	-	-	351,585	0.0%
OTHER						
Prior year funds	981,146	(981,146)				
	981,146	(981,146)	-	-	351,585	

Missouri Western State University
Statement of Cash Position
June 30, 2025

Fund	06/30/2025 Available Balance	06/30/2024 Available Balance	06/30/2023 Available Balance
Operating, Auxiliary, Agency, Payroll & Petty Cash	\$ 8,270,863	\$ 10,140,549	\$ 10,640,740
Investments	\$ -	\$ -	\$ -
Auxiliary System Revenue Bond Funds	300,000	300,000	300,000
Loan Funds	82,483	82,483	82,483
TOTAL FUNDS INVESTED	\$ 8,653,346	\$ 10,523,032	\$ 11,023,223

Statement of Cash Position

Missouri Western State University
Schedule of Funds Invested
6/30/2025

INVESTMENTS	Date of Investment	Date of Maturity	YIELD	AMOUNT	BANK
TBills				-	Commerce Bank
TOTAL INVESTMENTS				-	
OPERATING FUND			YIELD	AMOUNT	BANK
Checking Account-Operating- Southern Bank			3.05%	250,535	Southern Bank
Checking Account-Operating-Commerce Bank			0.00%	250,000	Commerce Bank
Checking Account-Sweep Account Southern			3.00%	5,509,545	Southern Bank
Checking Account-Other Commerce			3.40%	2,251,063	Southern Bank
Miscellaneous Petty Cash/Change Funds			0.00%	9,720	Campus Locations
TOTAL OPERATING, AUXILIARY & AGENCY FUNDS				8,270,863	
AUXILIARY SYSTEM REVENUE BONDS					
Repair & Replacement Reserve			3.04%	300,000	Southern Bank
TOTAL AUXILIARY SYSTEM REVENUE BOND FUNDS				300,000	
INSTITUTIONAL LOAN FUND					
Checking Account			3.04%	82,483	Southern Bank
TOTAL LOAN FUNDS				82,483	
TOTAL FUNDS INVESTED				\$ 8,653,346	

Missouri Western State University
Statement of Cash Position
July 31, 2025

Fund	07/31/2025 Available Balance	07/31/2024 Available Balance	07/31/2023 Available Balance
Operating, Auxiliary, Agency, Payroll & Petty Cash	\$ 4,747,470	\$ 6,687,672	\$ 2,248,145
Investments	\$ -	\$ -	\$ 5,853,252
Auxiliary System Revenue Bond Funds	300,000	300,000	300,000
Loan Funds	82,483	82,483	82,483
TOTAL FUNDS INVESTED	\$ 5,129,953	\$ 7,070,155	\$ 8,483,880

Statement of Cash Position

Missouri Western State University
Schedule of Funds Invested
7/31/2025

INVESTMENTS	Date of Investment	Date of Maturity	YIELD	AMOUNT	BANK
TBills				-	Commerce Bank
TOTAL INVESTMENTS				<u>-</u>	
OPERATING FUND			YIELD	AMOUNT	BANK
Checking Account-Operating			3.04%	250,596	Southern Bank
Checking Account-Other			3.00%	1,303,859	Southern Bank
Checking Account-Operating			3.40%	3,183,266	Commerce Bank
Miscellaneous Petty Cash/Change Funds			0.00%	9,750	Campus Locations
TOTAL OPERATING, AUXILIARY & AGENCY FUNDS				<u>4,747,470</u>	
AUXILIARY SYSTEM REVENUE BONDS					
Repair & Replacement Reserve			3.04%	300,000	Southern Bank
TOTAL AUXILIARY SYSTEM REVENUE BOND FUNDS				<u>300,000</u>	
INSTITUTIONAL LOAN FUND					
Checking Account			3.04%	82,483	Southern Bank
TOTAL LOAN FUNDS				<u>82,483</u>	
TOTAL FUNDS INVESTED				<u>\$ 5,129,953</u>	



MOSJ AUDUBON RUN

I17-030016

30% PLANS
MAY 2025

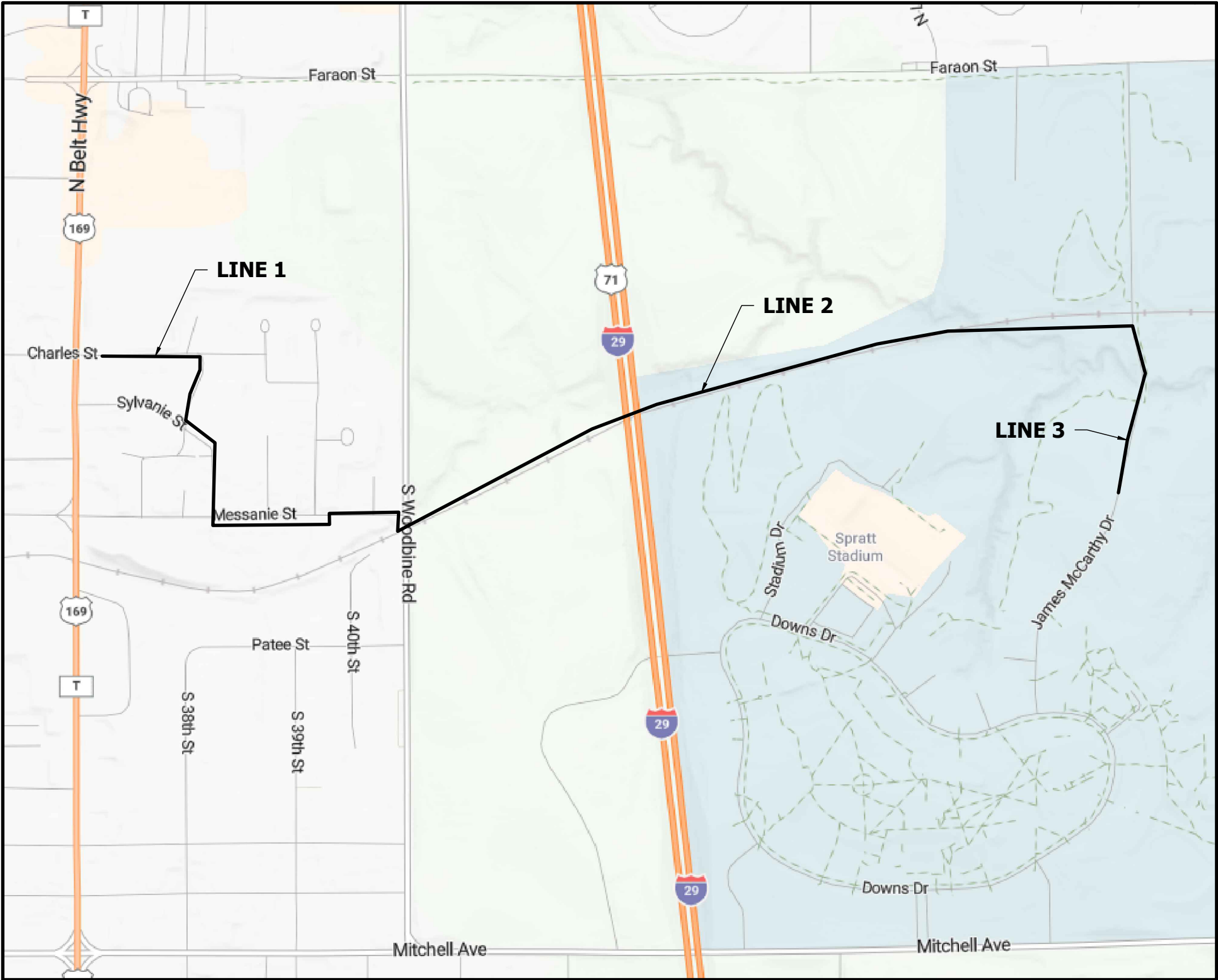
UTILITY CONTACTS

- MISSOURI AMERICAN WATER
MICHAEL VOLTZ
816-558-5507
- MISSOURI WESTERN STATE UNIVERSITY
ASSISTANT DIRECTOR OF PHYSICAL PLANT
COREY STEWART
816-271-4418
- AT&T DISTRIBUTION
816-772-0267
- EVERGY
888-544-4852
- MISSOURI ONE-CALL
800-344-7483
- OPTIMUM
917-662-3783
- SPIRE WEST
816-634-4584
- CITY ST. JOSEPH
JOHN BOWSER
816-271-4848
- UNITED FIBER
1-800-748-1488

DRAWING INDEX

SHEET NO.	TITLE
1	COVER SHEET
3 - 4	OVERALL LAYOUT
5 - 6	CHARLES STREET LINE 1
7	MAPLEWOOD DRIVE LINE 1
8	SYLVANIE AND S 39TH STREET LINE 1
9 - 12	MESSANIE STREET LINE 1
13 - 17	MISSOURI WESTERN EASEMENT LINE 2
18	JAMES MCCARTHY DRIVE LINE 3

LOCATION MAP
CITY OF ST. JOSEPH, MO



1 - 800 - 344 - 7483
1 - 800 - (DIG-RITE)
(811)



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Date: Wednesday, May 21, 2025 1:43:22 PM

GENERAL STANDARD NOTES

1. ALL WORK SHALL BE DONE IN ACCORDANCE WITH THE MOST RECENT VERSION OF MISSOURI AMERICAN WATER'S STANDARDS AND SPECIFICATIONS.
2. THE LOCATIONS OF EXISTING UTILITIES, AS SHOWN, ARE APPROXIMATE. IT SHALL BE THE RESPONSIBILITY OF THE CONTRACTOR TO VERIFY THE LOCATIONS AND ELEVATIONS OF ALL EXISTING UTILITIES. CONTRACTORS SHALL POTHOLE AND EXPOSE ALL UTILITIES (INDICATED ON THE DRAWINGS, LOCATED AT GRADE BY A UTILITY LOCATING SERVICE, OR EVIDENT FROM UTILITY COMPANY INFORMATION) AT LEAST 500 FEET IN ADVANCE OF WATER MAIN CONSTRUCTION, DETERMINING THE DEPTH, SIZE, AND MATERIAL OF THE UTILITIES IN PROXIMITY TO THE PROPOSED WATER MAIN ALIGNMENT. CONTRACTOR SHALL PROVIDE THIS INFORMATION TO THE ENGINEER & ADVISE OF ANY POTENTIAL CONFLICTS WITH THE PROPOSED PIPELINE ALIGNMENT. CONTRACTOR SHALL MAINTAIN MINIMUM 5 FEET HORIZONTAL AND 18 INCH VERTICAL CLEARANCES BETWEEN PROPOSED WATER MAIN AND ALL EXISTING UTILITIES.
3. THE CONTRACTOR SHALL COMPLY WITH STATE LAW REQUIRING ANY PERSON OR FIRM DOING EXCAVATION ON THE PUBLIC RIGHT-OF-WAY DO SO ONLY AFTER GIVING NOTICE TO AND OBTAINING INFORMATION FROM UTILITY COMPANIES.
4. CONTRACTOR SHALL OBTAIN AND PAY FOR ANY NECESSARY RIGHT OF ENTRY AND CONSTRUCTION PERMITS FROM THE CITY, COUNTY AND MODOT.
5. CONTRACTORS SHALL PROTECT EXISTING POWER POLES AND LIGHT POLES FROM DAMAGE AND SHALL PROVIDE BRACING, SHORING, OR OTHER WORK NECESSARY FOR SUCH PROTECTION. ANY STRUCTURES REMOVED DURING CONSTRUCTION OPERATIONS SHALL BE REPLACED AT CONTRACTOR'S EXPENSE.
6. ANY EXISTING STRUCTURE, YARD FEATURE, MONUMENT, FENCE OR OTHER ITEM DAMAGED BY THE CONTRACTOR SHALL BE REPLACED OR REPAIRED TO LIKE OR BETTER CONDITION. THERE WILL BE NO SEPARATE PAYMENT FOR THIS WORK.
7. ANY EXISTING YARD STRUCTURE WITHIN THE STREET RIGHT-OF-WAY SHALL BE REMOVED AS NECESSARY DURING CONSTRUCTION, UNLESS OTHERWISE NOTED. OTHER STRUCTURES MAY BE RELOCATED TO A DIFFERENT LOCATION IF AGREED UPON BY THE PROPERTY OWNER AND THE ENGINEER.
8. EROSION CONTROL PLANS AND PROCEDURES SHALL BE IN PLACE PRIOR TO ANY EXCAVATION. IT IS THE CONTRACTOR'S RESPONSIBILITY TO INSURE THAT ALL EROSION AND DISPLACED SEDIMENT DOES NOT MIGRATE OFF SITE. IF EROSION OR SEDIMENTATION OCCURS, OR IF THE EROSION PLAN STRUCTURES BECOME DAMAGED, THE CONTRACTOR SHALL PROVIDE SUFFICIENT MEASURES TO REPAIR, REPLACE, OR INSTALL EROSION CONTROL STRUCTURES TO INSURE OFF-SITE DAMAGE DOES NOT OCCUR. ANY SEDIMENT OR EROSION DAMAGE WHICH OCCURS OFF-SITE SHALL BE REPAIRED BY THE CONTRACTOR AT THE CONTRACTORS' EXPENSE.
9. SURFACE RESTORATION FOR THE AREAS NOT PAVED OR LANDSCAPED SHALL BE WITH SEED. RESTORATION SHALL BE IN ACCORDANCE WITH THE MOST RECENT VERSION OF MISSOURI AMERICAN WATER'S STANDARDS AND SPECIFICATIONS.
10. ALL RIGHT-OF-WAY MONUMENTS SHALL NOT BE DISTURBED OR DESTROYED, THE CONTRACTOR SHALL BE RESPONSIBLE FOR REMOVING AND RESETTNG ALL DISTURBED PROPERTY CORNER MARKERS. THERE WILL BE NO SEPARATE PAYMENT FOR THIS WORK.
11. CONTRACTOR SHALL MAKE EVERY REASONABLE EFFORT TO SAVE ANY BUSHES, TREES, EXISTING STRUCTURE, YARD FEATURE OR OTHER ITEM. ANY ITEM DAMAGED BY THE CONTRACTOR SHALL BE REPLACED OR REPAIRED TO LIKE NEW OR BETTER CONDITION. THERE WILL BE NO SEPARATE PAYMENT FOR THIS WORK.
12. THE CONTRACTOR SHALL PROVIDE & MAINTAIN TEMPORARY SURFACING CAPABLE TO SUPPORTING HEAVY WHEELED TRAFFIC (E.G., UNTREATED COMPACT AGGREGATE, STEEL PLATES) IN ANY PAVED AREAS CUT OR DISTURBED UNTIL CONCRETE OR ASPHALT CAN BE PLACED.
13. ALL PAVED SURFACES THAT ARE EITHER COMPRISED OF CONCRETE OR ASPHALT (E.G., STREETS, DRIVEWAYS, PARKING LOTS, ETC.) THAT ARE REMOVED BY THIS CONSTRUCTION SHALL BE REPLACED IN ACCORDANCE WITH THE MOST RECENT VERSION OF MISSOURI AMERICAN WATER STANDARD AND SPECIFICATIONS. THE CONTRACTOR SHALL COORDINATE WITH THE CITY OF ST. JOSEPH AND MISSOURI AMERICAN WATER ON RESTORATION OF BRICK SURFACES.
14. CONTRACTOR TO PROVIDE TRAFFIC CONTROL AND PROTECTION IN ACCORDANCE WITH SECTION 1570 OF MISSOURI AMERICAN WATER STANDARD SPECIFICATIONS OR IN ACCORDANCE WITH CITY OR COUNTY REGULATIONS, WHICHEVER IS MORE STRINGENT.

WATER NOTES

1. CONTRACTOR SHALL POTHOLE AND EXPOSE ALL TIE-IN AND CROSSING LOCATIONS. THE CONTRACTOR SHALL FURNISH AND INSTALL ALL FITTINGS REQUIRED TO PROVIDE PROPER HORIZONTAL AND VERTICAL ALIGNMENT FOR NEW WATER MAINS, CONNECTIONS TO EXISTING WATER MAINS AND INSTALLATION OF FIRE HYDRANTS AT THE PROPER LOCATION AND ELEVATION, WHETHER OR NOT THE PROPER FITTINGS, LOCATION OR ELEVATIONS ARE CALLED OUT ON THE DRAWINGS, INCLUDING MODIFICATION OF EXISTING INFRASTRUCTURE REQUIRED TO MAKE ALL OF THE WORK CONFORM TO THE CURRENT VERSION OF MISSOURI AMERICAN WATER'S STANDARDS AND SPECIFICATIONS. A MINIMUM OF 18 INCHES OF HORIZONTAL SEPARATION SHALL BE MAINTAINED FROM ALL EXISTING UTILITIES.
2. THE CONTRACTOR SHALL FURNISH AND INSTALL ALL TEMPORARY BLOW-OFF ASSEMBLIES, FITTINGS, THRUST BLOCKING, AND RESTRAINING DEVICES REQUIRED FOR TEMPORARY CONNECTIONS FOR FLUSHING, PRESSURE TESTING, CHLORINATION, AND DE-CHLORINATION OF THE NEW WATER MAINS. PRIOR TO PLACING NEW MAINS IN SERVICE THE CONTRACTOR SHALL REMOVE ANY CORPORATION COCKS USED FOR TESTING OR CHLORINATION AND REPLACE THEM WITH TAPERED BRASS PLUGS.
3. THE CONTRACTOR SHALL INSTALL POLYETHYLENE ENCASEMENT ON ALL DUCTILE IRON WATER MAINS, VALVES, FITTINGS, AND OTHER APPURTENANCES FOR THE FULL LENGTH OF THE PROJECT IN ACCORDANCE WITH THE MOST RECENT VERSION OF MISSOURI AMERICAN WATER STANDARD AND SPECIFICATIONS. DOUBLE POLYETHYLENE ENCASEMENT SHALL BE REQUIRED 25 FEET OF EACH SIDE OF A GAS MAIN CROSSING, WHEN WITHIN 10 FEET HORIZONTALLY FROM A GAS OR SEWER LINE, WHEN CROSSING BELOW A SEWER, OR AS NOTED ON THE PLANS.
4. CONTRACTOR TO INSTALL TRACER WIRE ON ALL PVC WATER MAINS PER MISSOURI AMERICAN WATER STANDARDS.
5. SCHEDULING OF WATER MAIN SHUTS AND CONNECTION TO EXISTING MAINS SHALL BE AT THE DISCRETION OF MISSOURI AMERICAN WATER.
6. WATER MAIN TO BE TESTED AND DISINFECTED PER MISSOURI AMERICAN WATER STANDARDS AND SPECIFICATIONS AND THE LATEST AWWA STANDARDS, WHICHEVER IS MORE STRINGENT. CONTRACTOR TO SUBMIT TESTING AND DISINFECTION PLAN TO AMERICAN WATER PRIOR TO TESTING AND DISINFECTION OF WATER MAIN.
7. ALL FIRE HYDRANT BRANCHES SHALL BE RESTRAINED USING APPROVED RESTRAINING DEVICES. HYDRANTS SHALL BE INSTALLED SO THAT THE CENTERLINE OF THE OUTLET NOZZLE IS BETWEEN EIGHTEEN AND TWENTY-ONE INCHES (18" - 21") ABOVE FINISHED GRADE, AND SO THAT THERE IS A MINIMUM CLEAR AREA OF 5' IN EACH DIRECTION TO ALLOW OPERATION OF THE HYDRANT.
8. SECTIONS OF WATER MAIN REQUIRING MULTIPLE BENDS, SHALL BE RESTRAINED WITH APPROVED JOINT RESTRAINING DEVICES.
9. WATER MAINS SHALL BE INSTALLED WITH A MINIMUM GROUND COVER OF 42 INCHES BELOW FINISHED GRADE OR 42 INCHES BELOW EXISTING DITCH FLOWLINE WHEN LAID WITHIN THE BANKS OF A DITCH.
10. WATER MAINS SHALL BE LAID AT LEAST 10 FEET, HORIZONTALLY FROM ANY SEWER. WHEN LOCAL CONDITIONS PREVENT A HORIZONTAL SEPARATION OF 10 FEET, A WATER MAIN MAY BE LAID CLOSER THAN 10 FEET TO A SEWER, PROVIDED THAT THE WATER MAIN IS LAID IN A SEPARATE TRENCH, OR ON AN UNDISTURBED EARTH SHELF LOCATED ON ONE SIDE OF THE SEWER, AT SUCH AN ELEVATION THAT THE BOTTOM OF THE WATER MAIN IS AT LEAST 18 INCHES ABOVE THE TOP OF THE SEWER. WATER MAINS SHALL BE LAID SUCH THAT THERE IS A MINIMUM OF 18 INCHES CLEARANCE BETWEEN THE PIPE WALL AND THE EXTERIOR OF ANY MANHOLE AND/OR INLET ON THE SEWER LINE.

WHENEVER A WATER MAIN MUST CROSS ABOVE A SEWER, A VERTICAL SEPARATION OF 18 INCHES BETWEEN THE BOTTOM OF THE WATER MAIN AND THE TOP OF THE SEWER SHALL BE MAINTAINED. WHENEVER A WATER MAIN MUST CROSS UNDER A SEWER, A VERTICAL SEPARATION OF 18 INCHES BETWEEN THE BOTTOM OF THE SEWER AND THE TOP OF THE WATER MAIN SHALL BE MAINTAINED. A FULL LENGTH OF WATER MAIN PIPE SHALL BE CENTERED ON THE SEWER TO BE CROSSED SO THAT THE JOINTS WILL BE EQUALLY DISTANT FROM THE SEWER AND AS FAR AWAY AS POSSIBLE. THE 18-INCH VERTICAL SEPARATION SHALL BE MAINTAINED FOR THAT PORTION OF THE WATER MAIN LOCATED WITHIN 10 FEET, HORIZONTALLY, OF ANY SEWER IT CROSSES.

WHEN IT IS IMPOSSIBLE TO OBTAIN PROPER HORIZONTAL SEPARATION AS STIPULATED ABOVE, OR WHEN A WATER MAIN MUST CROSS UNDER A SEWER, THE SEWER MUST BE RECONSTRUCTED OF DUCTILE IRON PIPE MEETING THE REQUIREMENTS OF THE MISSOURI AMERICAN WATER STANDARDS AND SPECIFICATIONS; OR PVC PRESSURE PIPE CONFORMING TO AWWA OR C-905, AND SHALL BE PRESSURE TESTED TO ASSURE WATER TIGHTNESS BEFORE BACKFILLING. THE REQUIRED LENGTH OF SEWER TO BE REPLACED OR CONSTRUCTED OF PRESSURE PIPE WILL BE THE LENGTH NECESSARY TO ACHIEVE 10 FEET HORIZONTAL SEPARATION.

WHERE THESE CONDITIONS CANNOT BE MET, MISSOURI AMERICAN WATER SHALL BE CONSULTED AS TO THE PRECAUTIONS TO BE TAKEN TO PROTECT THE PUBLIC WATER SUPPLY.

11. COVERS, LIDS, AND STANDPIPES ON ALL ABANDONED VALVES SHALL BE REMOVED TO AT LEAST TWO FEET (2') BELOW GRADE AND THE AREA SHALL BE PROPERLY BACKFILLED. IN PAVED AREAS REMOVAL OF VALVE LID AND FILLING OF VALVE BOX WITH CONCRETE MAY BE ALLOWED AT MISSOURI AMERICAN WATER DISCRETION.
12. BEFORE INSTALLATION OF TEES OR CORP STOPS FOR NEW SERVICE CONNECTIONS, CONTRACTOR SHALL POTHOLE AND DETERMINE THE LOCATION OF EXISTING SERVICES, AND CONFIRM SIZE, CONFIGURATION, AND MATERIAL. ADJUST THE LOCATION OF THE NEW SERVICE TEES OR CORP STOPS AS REQUIRED. ALL EXISTING WATER SERVICE LINES CONNECTED TO MAINS BEING ABANDONED SHALL BE RECONNECTED TO NEW MAINS IN ACCORDANCE WITH THE CURRENT VERSION OF MISSOURI AMERICAN WATER STANDARD AND SPECIFICATIONS. EXISTING WATER SERVICE LINES BEING TRANSFERRED TO NEW MAINS SHALL BE UPGRADED TO MEET CURRENT REGULATIONS. ALL WATER SERVICES WERE ASSUMED TO BE 3/4" UNLESS OTHERWISE SPECIFIED NO ADDITIONAL PAYMENT SHALL BE MADE FOR LARGER WATER SERVICE CONNECTIONS. COORDINATE WITH PROPERTY OWNERS AND MISSOURI AMERICAN WATER FOR ALL SERVICE TRANSFERS.

WATER NOTES (CONT.)

13. DISCOVERY OF LEAD OR GALVANIZED PIPE ON ANY SERVICE TO BE COMMUNICATED TO MOAW STAFF AND TREATED AS "PRESUMED LEAD". COORDINATE WITH AMERICAN WATER ON REPLACEMENT OF ENTIRE SERVICE LINE. ENTIRE SERVICE LINE TO BE REPLACED ON ALL SERVICE LINES WITH COPPER ENTERING AND EXITING THE METER BOX.
14. SEVERAL WATER SERVICES WERE NOT SURVEYED, CONTRACTOR TO LOCATE SERVICE AND VERIFY SIZE, CONFIGURATION, AND MATERIAL. ADJUST THE LOCATION OF THE NEW SERVICE TEES OR CORP STOPS AS REQUIRED. COORDINATE WITH PROPERTY OWNERS AND MISSOURI AMERICAN WATER FOR ALL SERVICE TRANSFERS.
15. THE CONTRACTOR SHALL RECONNECT REPLACEMENT WATER SERVICES TO EXISTING SERVICE LINES OUTSIDE OF EXISTING METER PIT, UNLESS METER PIT IS REPLACED. WHEN A METER BOX IS REPLACED, THE ENTIRE WATER SERVICE, INCLUDING THE METER SET, SHALL BE REPLACED.
16. ALL NEW WATER SERVICES TO BE MINIMUM 3/4" TYPE K COPPER UNLESS EXISTING WATER SERVICE EXCEEDS 3/4", THEN NEW WATER SERVICE TO BE MINIMUM THE SAME SIZE AS EXISTING WATER SERVICE.
17. THE CONTRACTOR SHALL VERIFY THE OUTSIDE DIAMETER (O.D.) OF THE EXISTING WATER MAIN PRIOR TO SCHEDULING CONNECTION AND PROVIDE SOLID SLEEVES AS REQUIRED.
18. WHEN EXPOSING ASBESTOS CEMENT PIPE CONTRACTOR SHALL FOLLOW ALL OSHA STANDARDS AND AWWA M16 MANUAL, WORK PRACTICES FOR ASBESTOS CEMENT PIPE.
19. VALVES AND HYDRANTS WILL BE SUPPLIED BY THE CONTRACTOR. ALL VALVES TO BE OPEN RIGHT. CONTRACTOR IS RESPONSIBLE FOR PAINTING HYDRANTS TO LOCAL SPECIFICATIONS.
20. THE PROJECT QUANTITIES ON THE COVER SHEET ARE FOR INFORMATIONAL PURPOSES ONLY. CONTRACTOR TO INCLUDE INSTALLATION OF ALL FITTINGS NECESSARY TO COMPLETE THE WORKING THE ALIGNMENT SHOWN. SIGNIFICANT VARIANCES IN PROJECT QUANTITIES WILL BE EVALUATED BY MISSOURI AMERICAN WATER FOR CHANGE IN PRICE.
21. ST. JOSEPH'S SSC'S APPLY.
22. PRIOR TO WORK ON MISSOURI WESTERN STATE UNIVERSITY PROPERTY, THE UNIVERSITY SHALL BE NOTIFIED. ALL EQUIPMENT MUST BE REMOVED FROM MISSOURI WESTERN STATE UNIVERSITY PROPERTY AND RESTORATION SHALL BE COMPLETED PRIOR TO JUNE 1. NO WORK ON MISSOURI WESTERN STATE UNIVERSITY CAN TAKE PLACE BETWEEN THE MONTHS OF JUNE - AUGUST.

SURVEY CONTROL POINTS


CP #2 PK NAIL SET IN ASPHALT N: 1310509.61 E: 2703287.78 ELEV. = 1033.50	CP #3 1/2" IRON BAR & CONTROL POINT CAP N: 1310456.61 E: 2703378.87 ELEV. = 1033.34	CP #4 1/2" IRON BAR & CONTROL POINT CAP N: 1310498.94 E: 2703715.94 ELEV. = 1008.48	CP #5 1/2" IRON BAR & CONTROL POINT CAP N: 1310490.10 E: 2704158.66 ELEV. = 987.56
CP #6 1/2" IRON BAR & CONTROL POINT CAP N: 1310193.02 E: 2704035.78 ELEV. = 1004.48	CP #7 1/2" IRON BAR & CONTROL POINT CAP N: 1310027.38 E: 2703973.92 ELEV. = 1022.14	CP #8 1/2" IRON BAR & CONTROL POINT CAP N: 1309972.42 E: 2704158.99 ELEV. = 1023.10	CP #9 1/2" IRON BAR & CONTROL POINT CAP N: 1309478.53 E: 2704151.18 ELEV. = 995.04
CP #10 1/2" IRON BAR & CONTROL POINT CAP N: 1309478.52 E: 2704440.12 ELEV. = 1002.18 CP #4276 1/2" IRON BAR & CONTROL POINT CAP N: 1310535.77 E: 2708276.72 ELEV. = 922.07	CP #11 1/2" IRON BAR & CONTROL POINT CAP N: 1309540.07 E: 2705344.19 ELEV. = 959.24 CP #4277 1/2" IRON BAR & CONTROL POINT CAP N: 1310186.41 E: 2709083.53 ELEV. = 904.32	CP #4274 1/2" IRON BAR & CONTROL POINT CAP N: 1309835.70 E: 2706531.99 ELEV. = 973.57 CP #4278 1/2" IRON BAR & CONTROL POINT CAP N: 1310111.41 E: 2709723.46 ELEV. = 913.42	CP #4275 1/2" IRON BAR & CONTROL POINT CAP N: 1310301.25 E: 2707576.33 ELEV. = 952.19

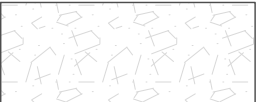
SURVEYORS NOTES

UTILITIES NOTIFIED BY MISSOURI ONE CALL TICKET NO. 240722616, 240722617, 240722618, 240722619, 240722620, 240722621. UTILITIES NOTIFIED INCLUDE: ATT DISTRIBUTION, EVERGY, SPIRE MO WEST, MISSOURI AMERICAN WATER CO, CITY OF ST. JOSEPH TRAFFIC DEPT, CITY OF ST. JOSEPH SEWER DEPT, SUDDENLINK COMM- ST. JOSEPH

 = CONCRETE

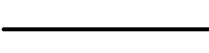
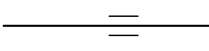
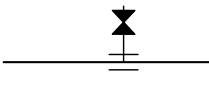
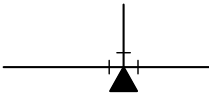


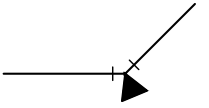
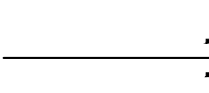
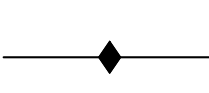


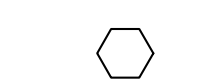
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









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LEGEND

WATER MAIN SYMBOLS

-  WATER MAINS
-  COUPLING
-  TAPPING SLEEVE AND VALVE
-  TEE W/ BACKING BLOCK
-  REDUCER
-  VALVE
-  BEND W/ BACKING BLOCK
-  CAP AND ABANDON WATER MAIN
-  WATER SERVICE CONNECTION
-  WATER METER
-  FIRE HYDRANT
-  FIRE HYDRANT TO BE REMOVED

GENERAL SYMBOLS AND UTILITIES

-  = CONTROL POINT
-  = ELECTRIC BOX
-  = FIBER PEDESTAL
-  = GUY WIRE
-  = FIRE HYDRANT
-  = SIGN
-  = POWER POLE
-  = MAILBOX
-  = LIGHT POLE
-  = STUMP
-  = BUSH
-  = TREE
-  = STORM MANHOLE/INLET
-  = MANHOLE
-  = TELEPHONE MANHOLE
-  = GAS METER
-  = WATER METER
-  = GAS VALVE
-  = FIBER PEDESTAL
-  = WATER VALVE
-  = WALKTHROUGH FLAG
-  CMP = CORRUGATED METAL PIPE
-  RCP = REINFORCED CONCRETE PIPE
-  PVC = POLYVINYL CHLORIDE FLEX
-  HDPE = CORRUGATED PLASTIC PIPE
-  VCP = VITRIFIED CLAY PIPE
-  CIP = CAST IRON PIPE
-  F/L = FLOW LINE
-  = PROPOSED PERMANENT EASEMENT
-  W = WATERLINE
-  SS = SANITARY SEWER LINE
-  ST = STORM SEWER LINE
-  OE = OVERHEAD ELECTRIC LINE
-  FO = FIBER OPTIC LINE
-  G = GAS LINE
-  UT = UNDERGROUND TELEPHONE LINE
-  RL = PROPERTY LINE
-  R/W = RIGHT OF WAY LINE
-  = LOT LINE
-  = SECTION LINE
-  = FENCE
-  = TREE LINE



30% PLANS
MAY 2025

MOSJ AUDUBON RUN



MISSOURI AMERICAN WATER
ST JOSEPH, MISSOURI

MARK	DATE	DESCRIPTION
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PROJECT NO: 24007960.00

CAD DWG FILE: G-COVER NOTES.DWG

DESIGNED BY: HW

DRAWN BY: HW

CHECKED BY: HW

APPROVED BY: JJ

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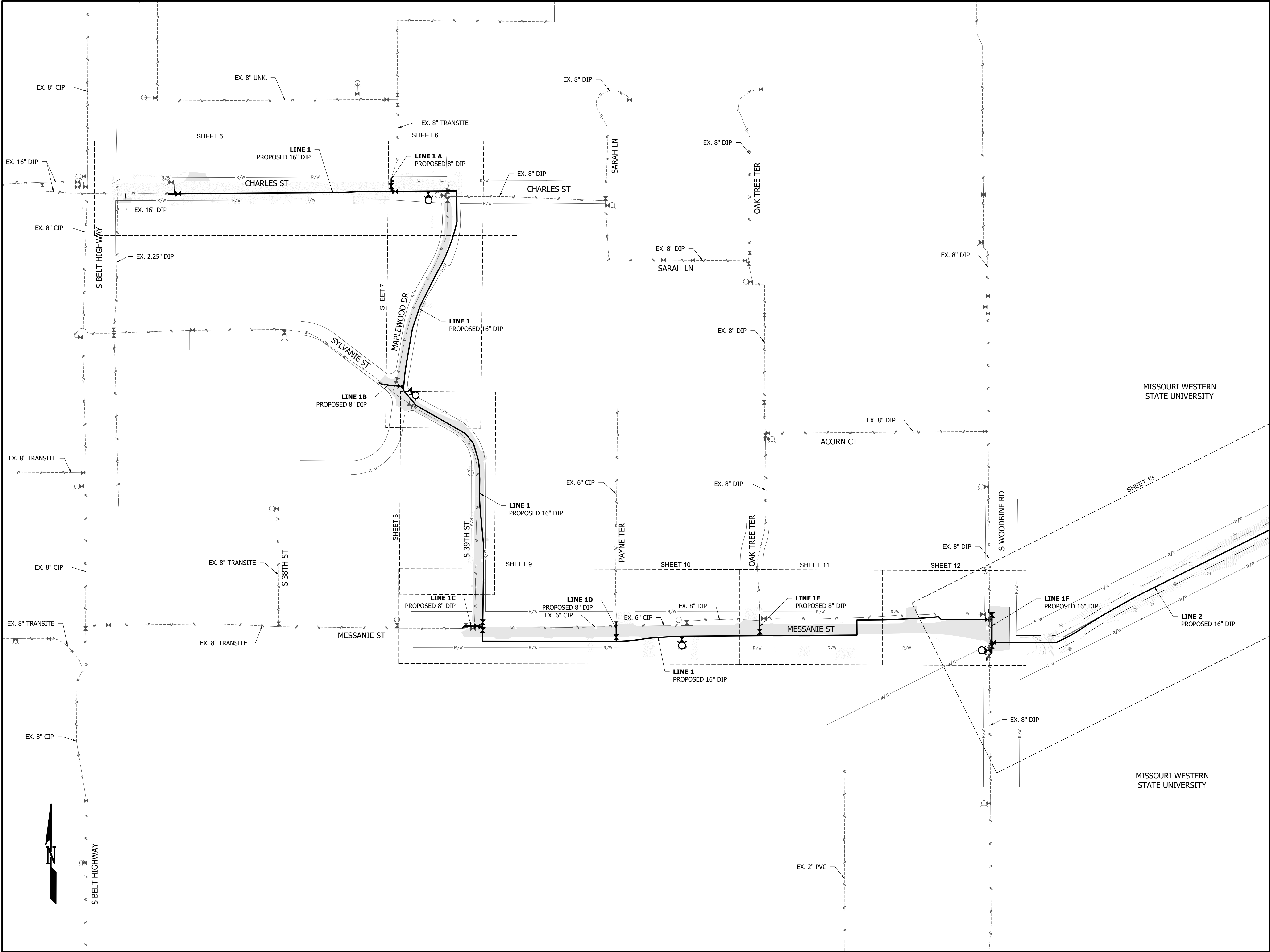
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GENERAL NOTES,
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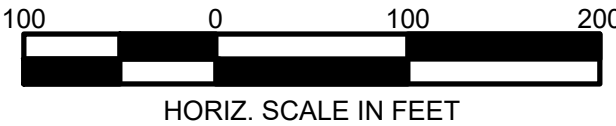
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SHEET 2 OF 18

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30% PLANS
MAY 2025

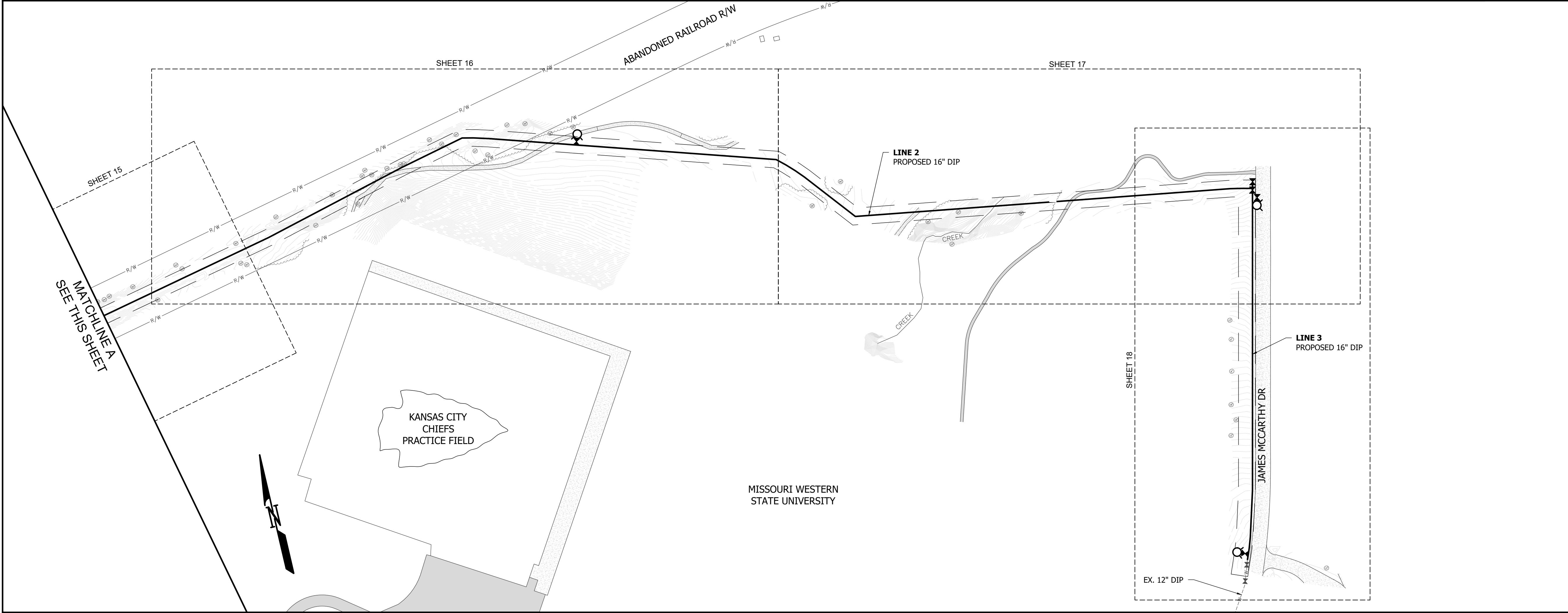
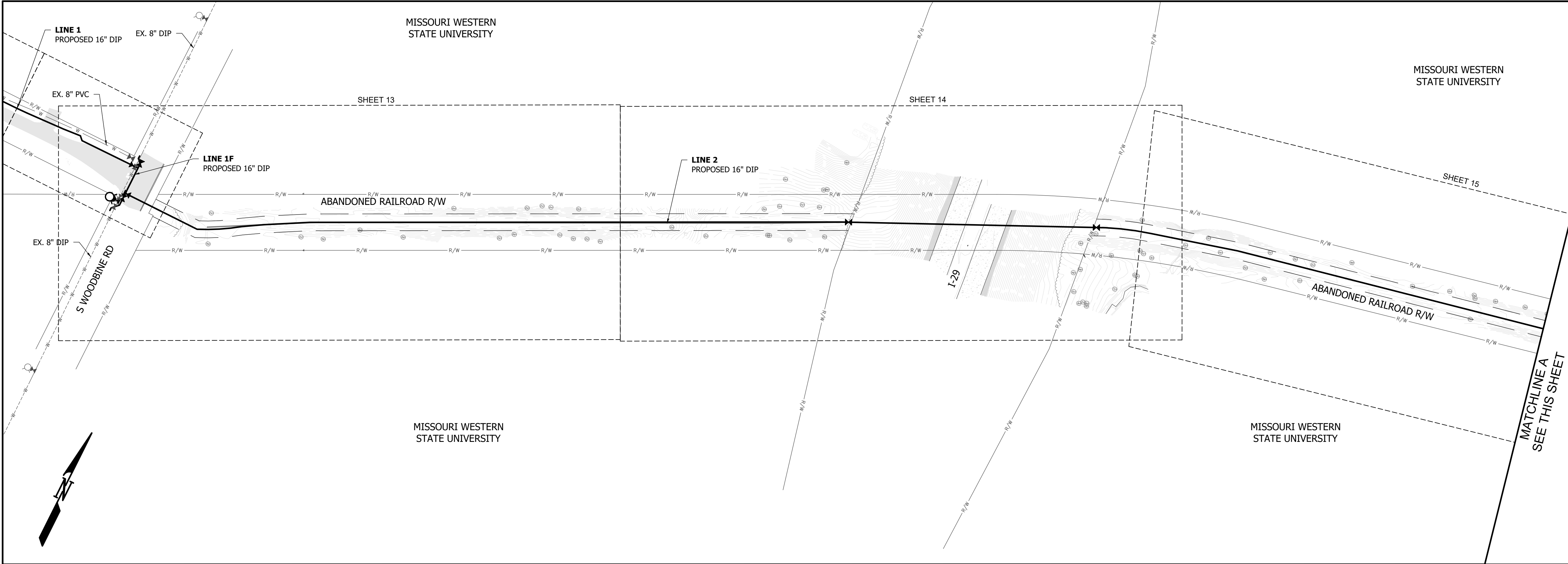
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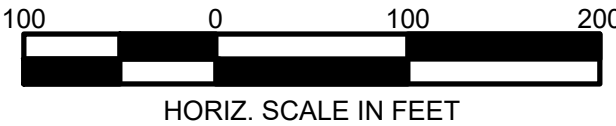
MISSOURI AMERICAN WATER
ST JOSEPH, MISSOURI

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DRAWN BY:	CL
CHECKED BY:	JJ
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SHEET TITLE
OVERALL LAYOUT



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MAY 2025

MOSJ AUDUBON RUN

OWNER



MISSOURI AMERICAN WATER
ST JOSEPH, MISSOURI

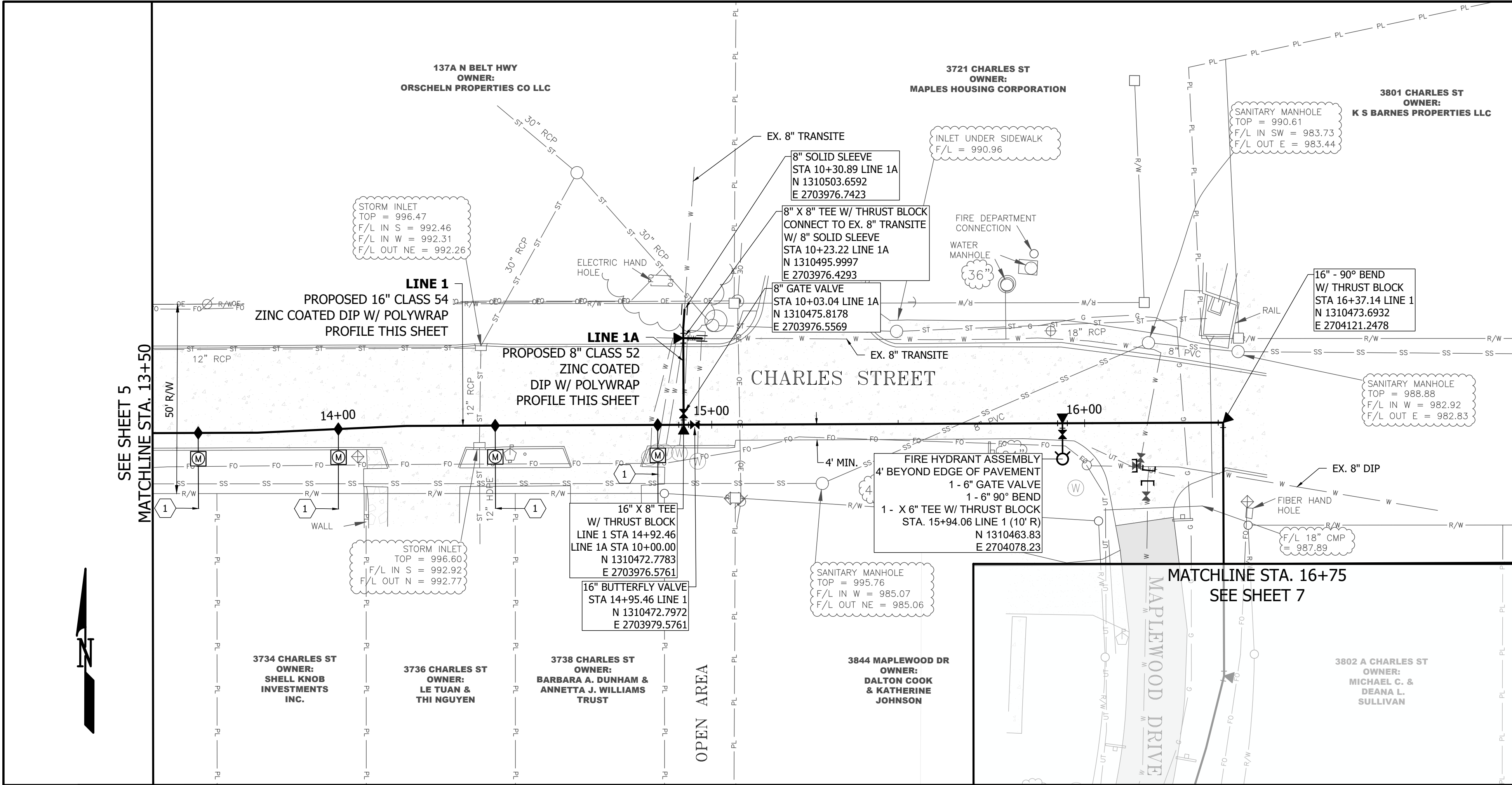
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SHEET TITLE
OVERALL LAYOUT

1. EXISTING WATER SERVICES WERE NOT SURVEYED. EX METERS ARE LOCATED AT 3738 CHARLES STREET. ALL WATER METERS TO BE RELOCATED IN FRONT OF PROPERTY AND RECONNECTED TO EXISTING WATER SERVICE. COORDINATE WITH MISSOURI AMERICAN WATER ON METER LOCATION AND SERVICE CONNECTION.



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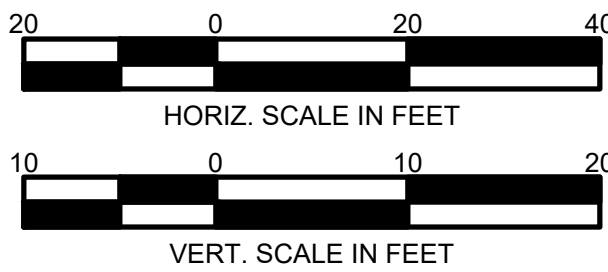


KEY NOTES:

1. EXISTING WATER SERVICES WERE NOT SURVEYED. EX METERS ARE LOCATED AT 3738 CHARLES STREET. ALL WATER METERS TO BE RELOCATED IN FRONT OF PROPERTY AND RECONNECTED TO EXISTING WATER SERVICE. COORDINATE WITH MISSOURI AMERICAN WATER ON METER LOCATION AND SERVICE CONNECTION.



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30% PLANS
MAY 2025

MOSJ AUDUBON RUN

OWNER



MISSOURI AMERICAN WATER
ST JOSEPH, MISSOURI

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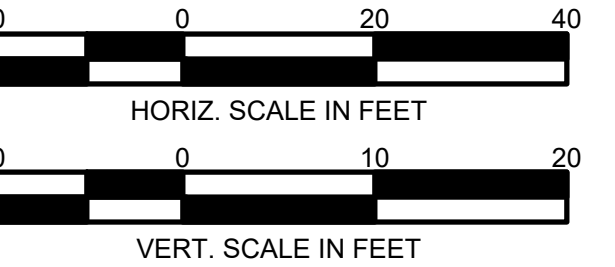
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6

SHEET 6 OF 18

LINE 1

LINE 1A



MOSJ AUDUBON RUN

MISSOURI AMERICAN WATER
ST JOSEPH, MISSOURI

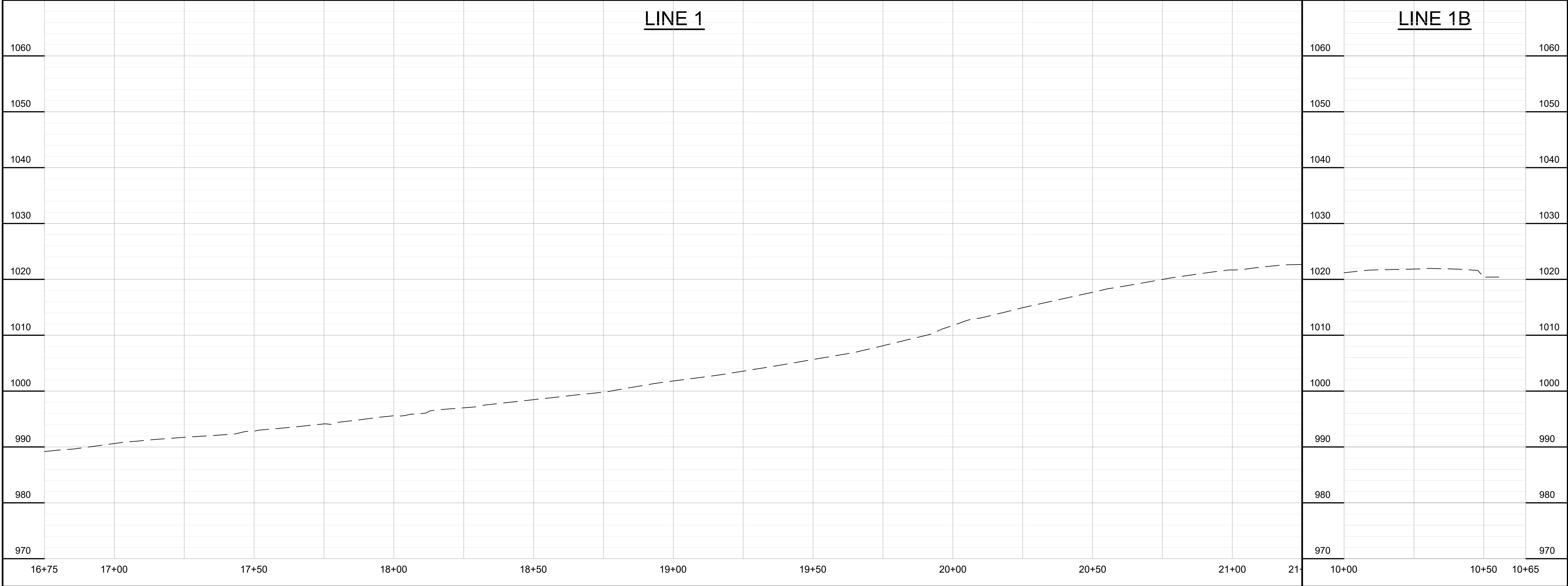
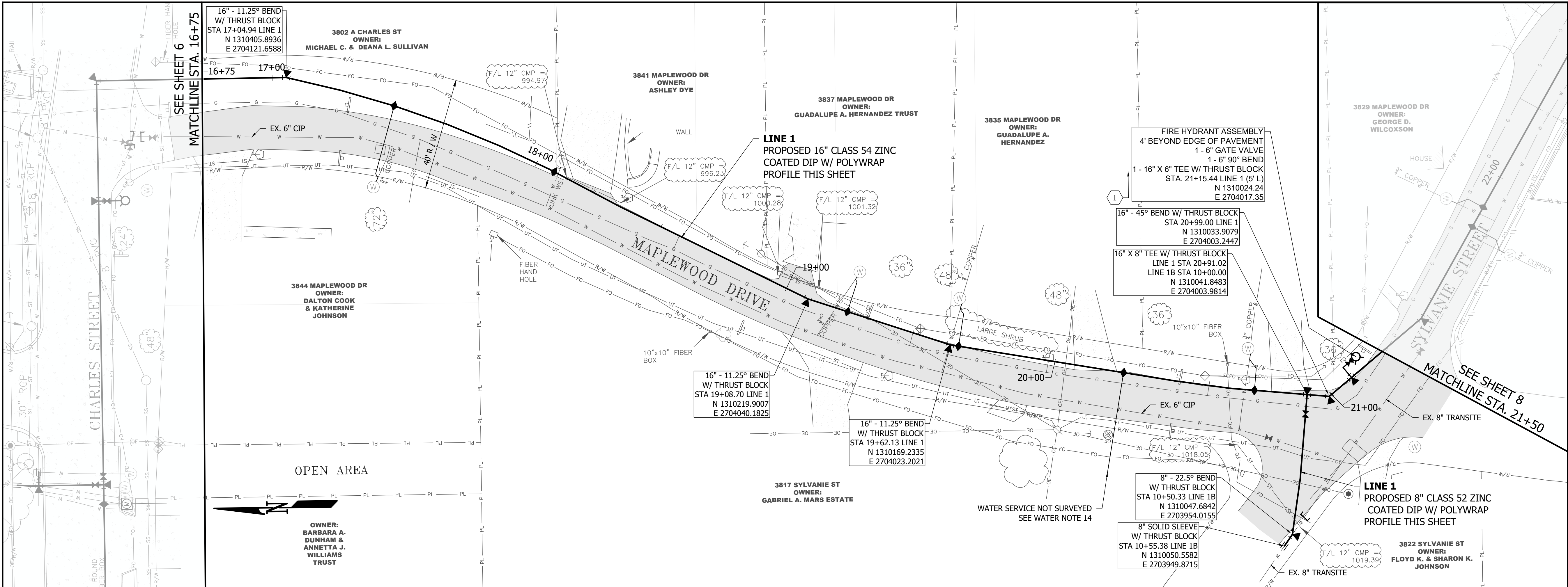
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MAPLEWOOD DRIVE
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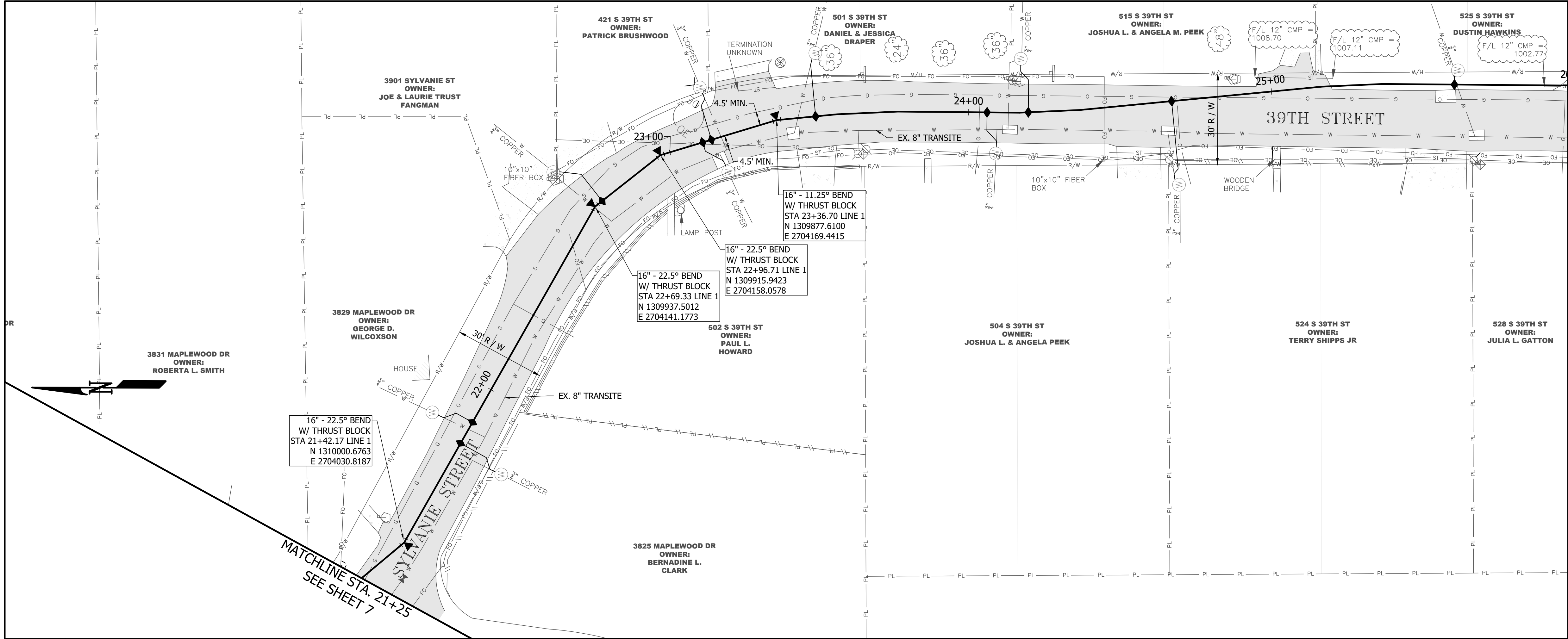
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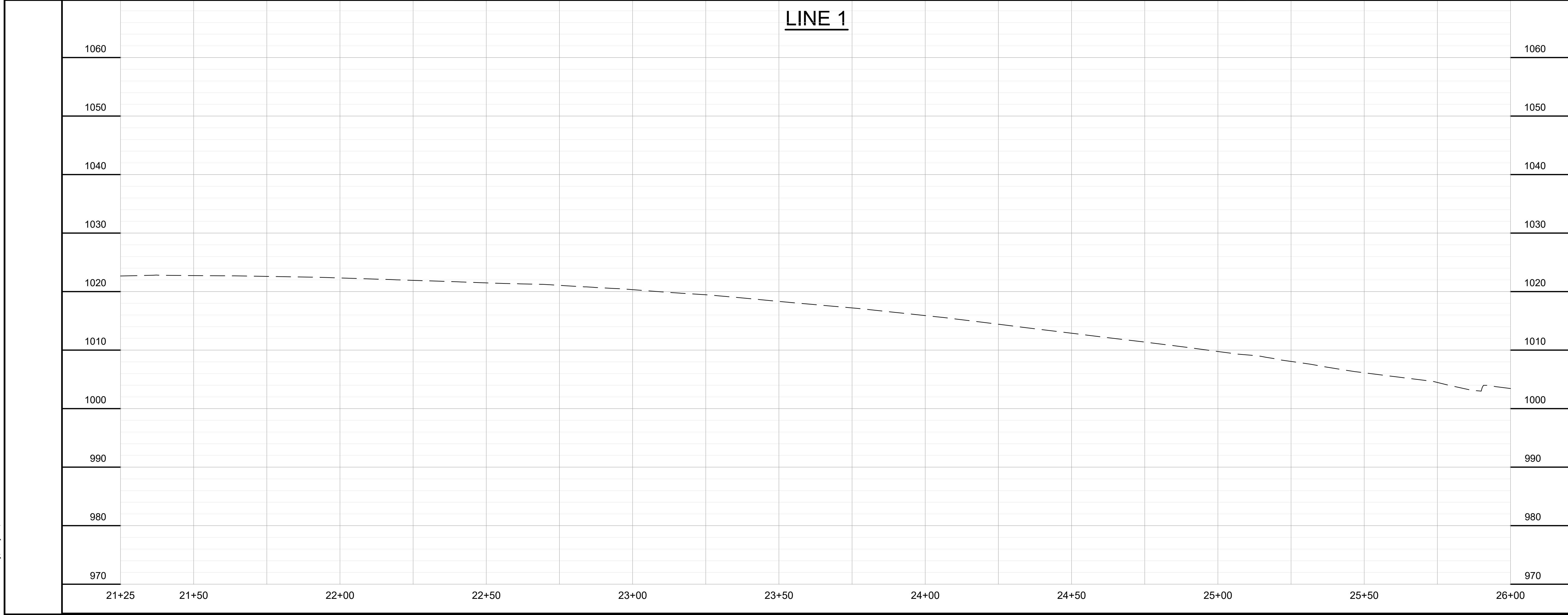


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MATCHLINE STA. 26+00
SEE SHEET 9



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MOSJ AUDUBON RUN

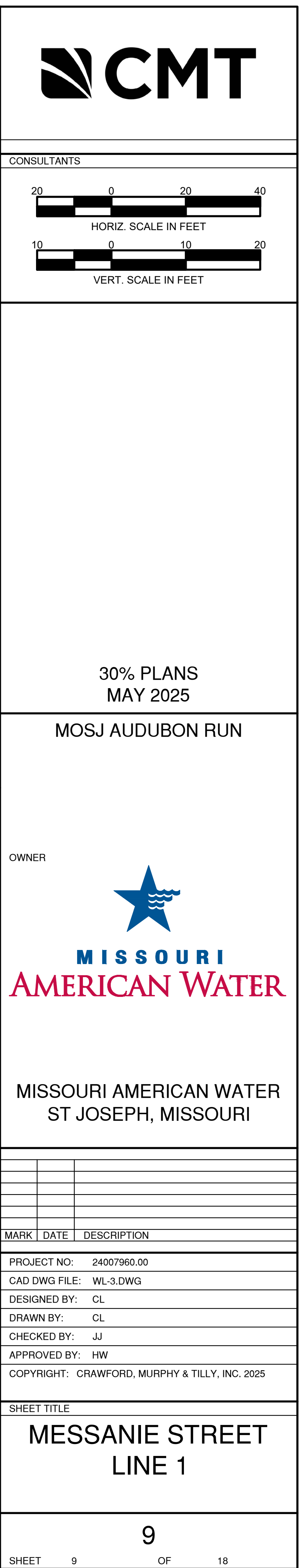
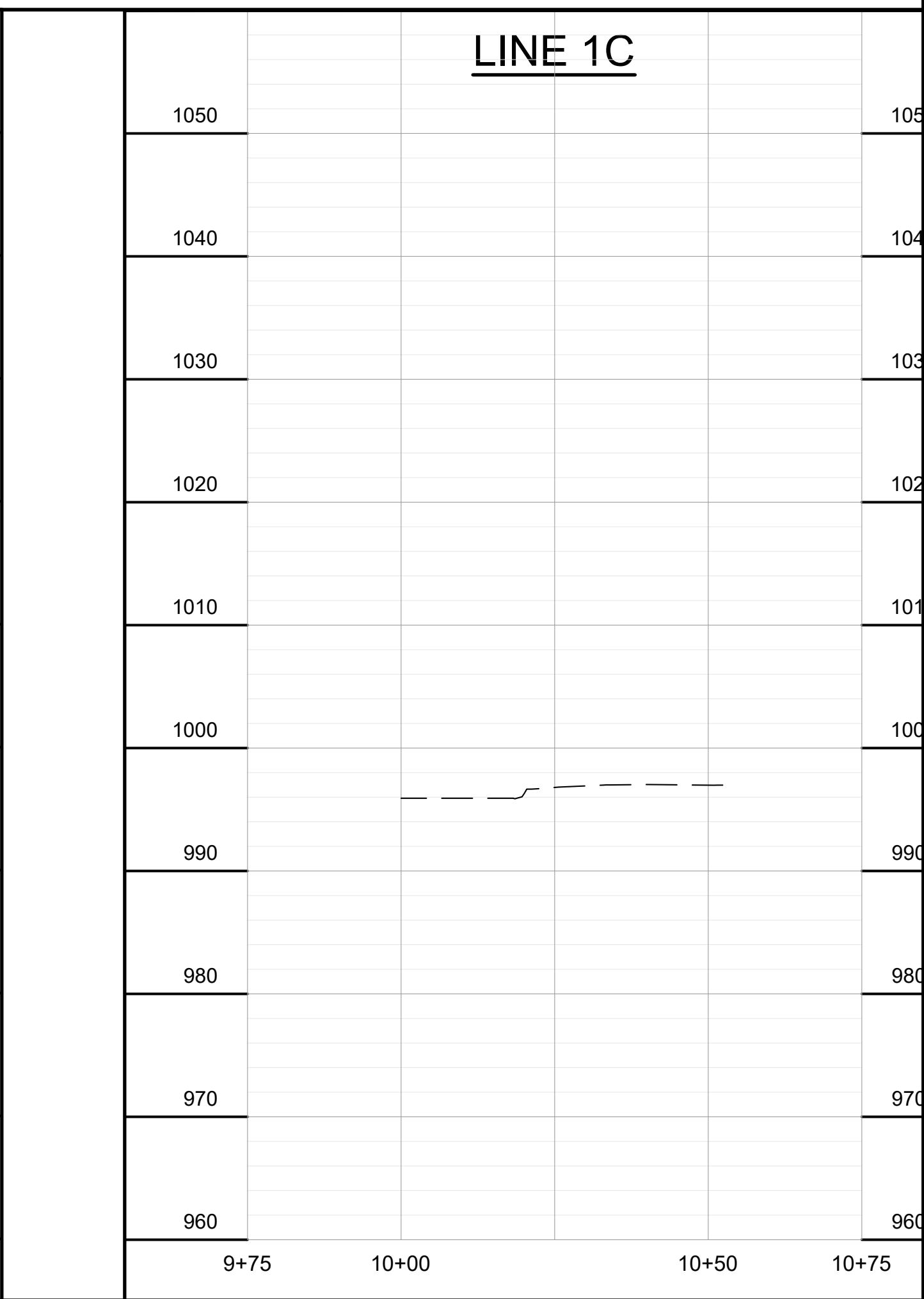
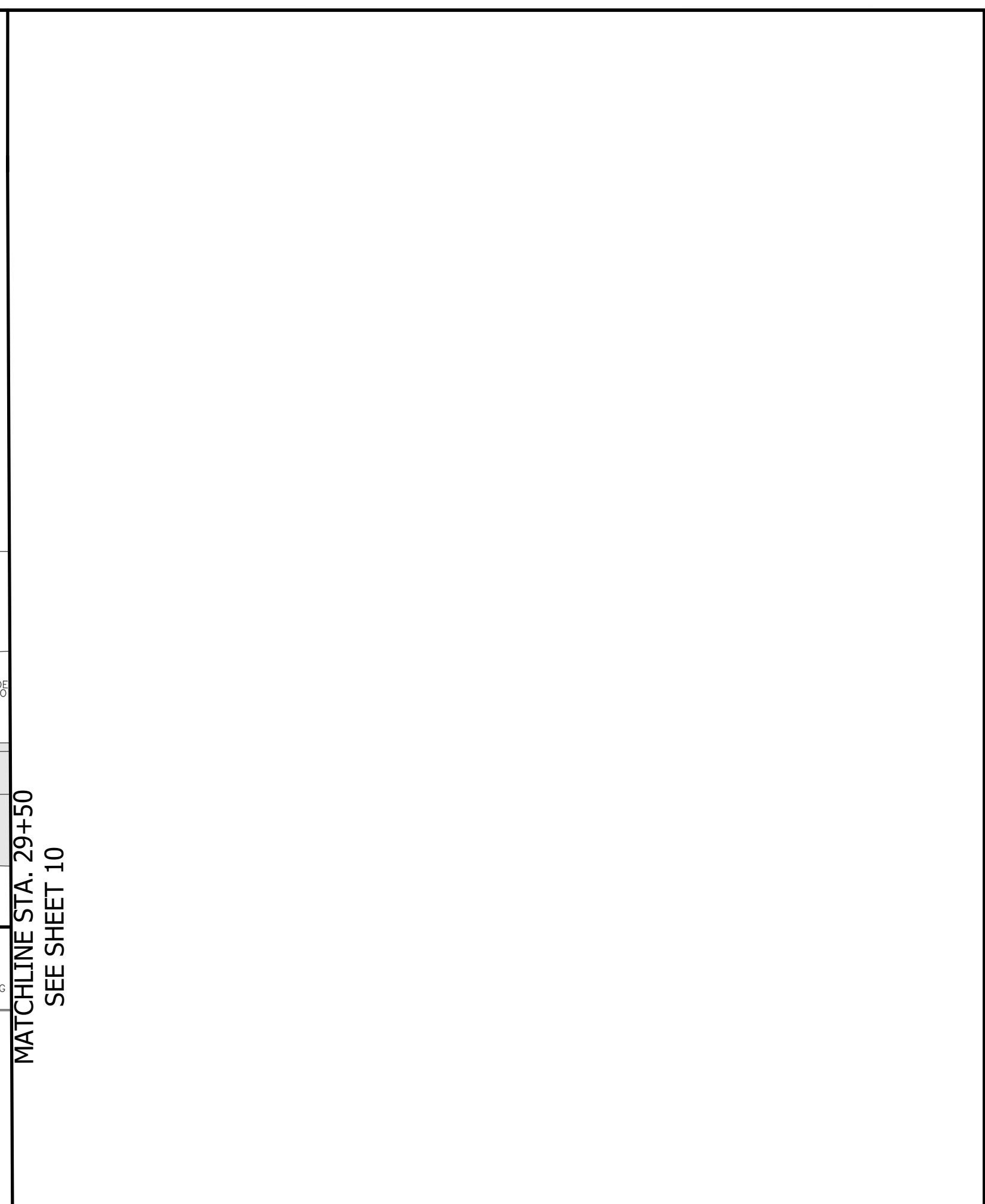
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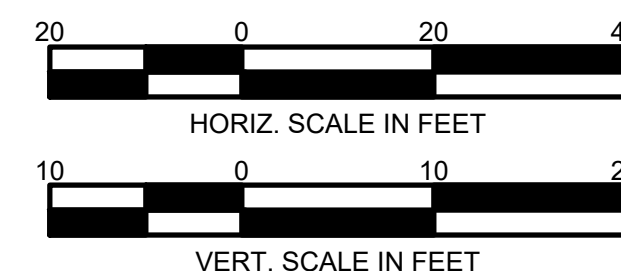


MISSOURI AMERICAN WATER
ST JOSEPH, MISSOURI

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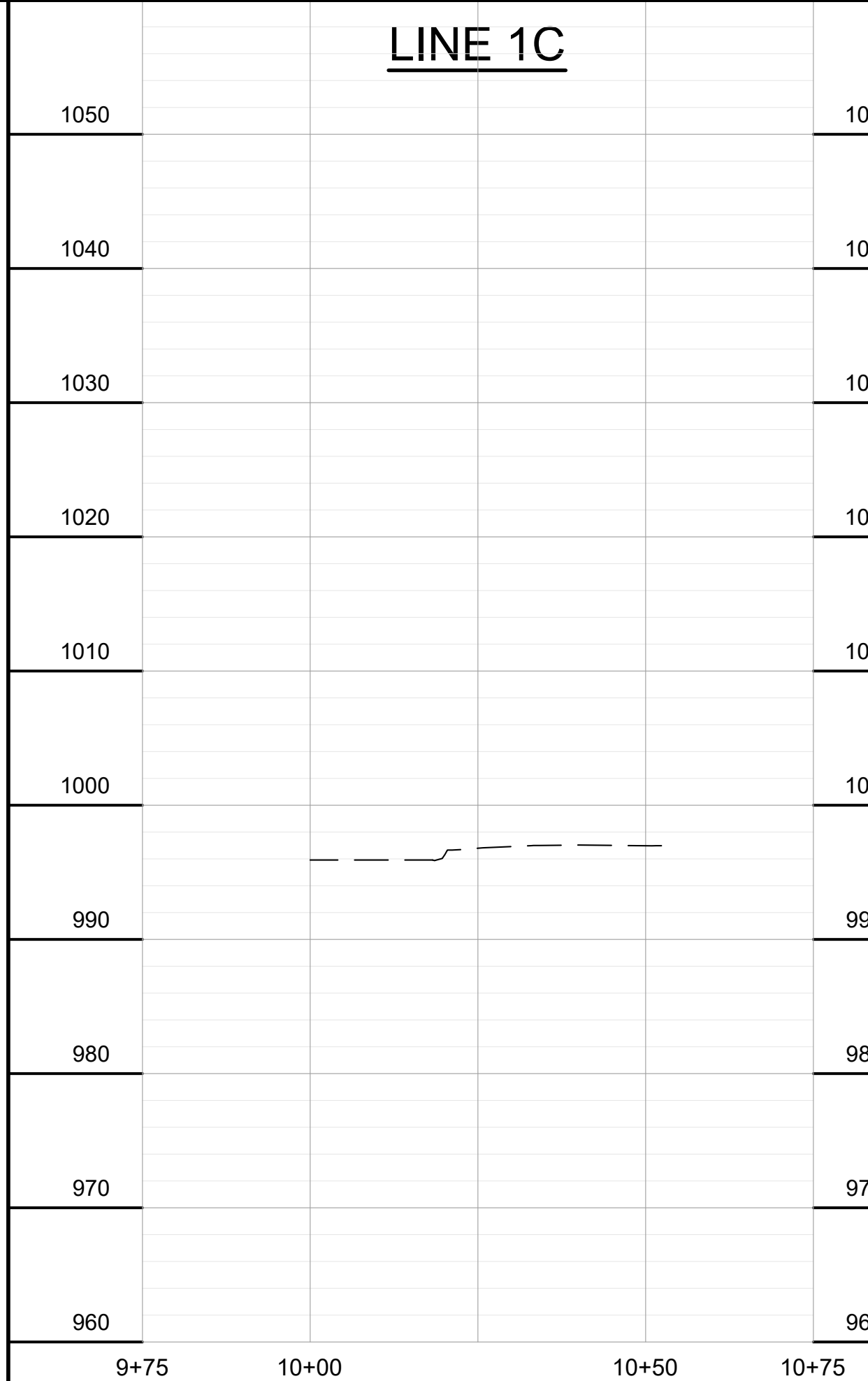
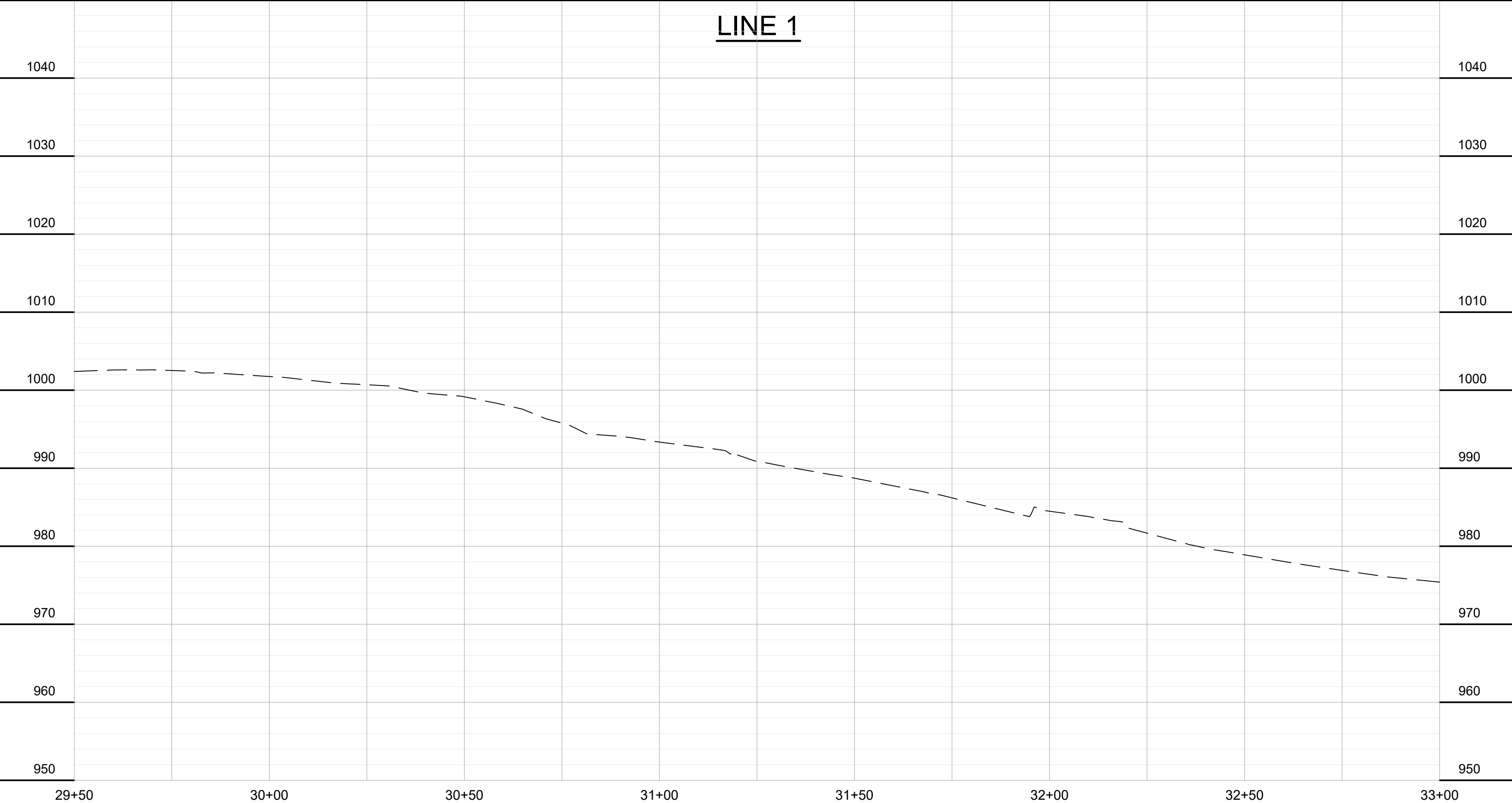


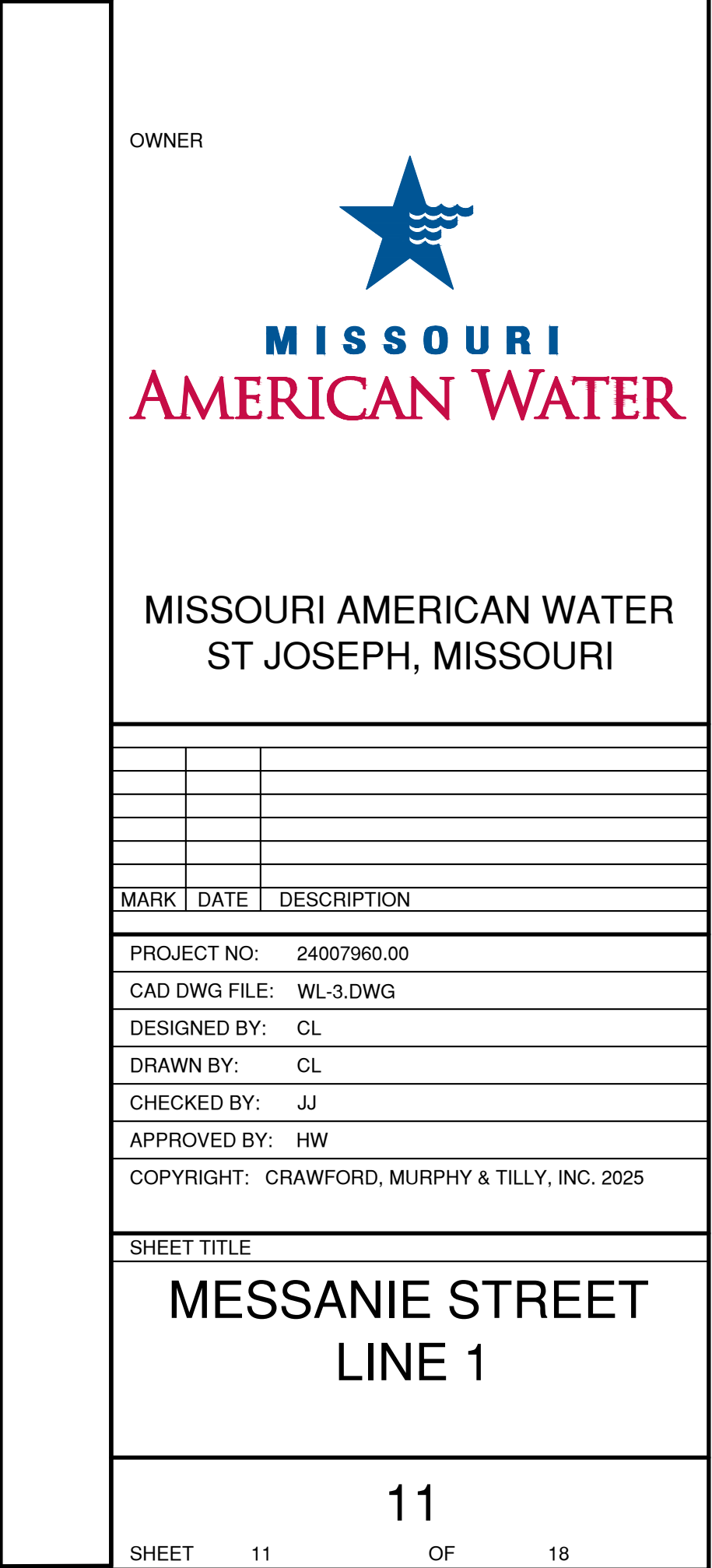
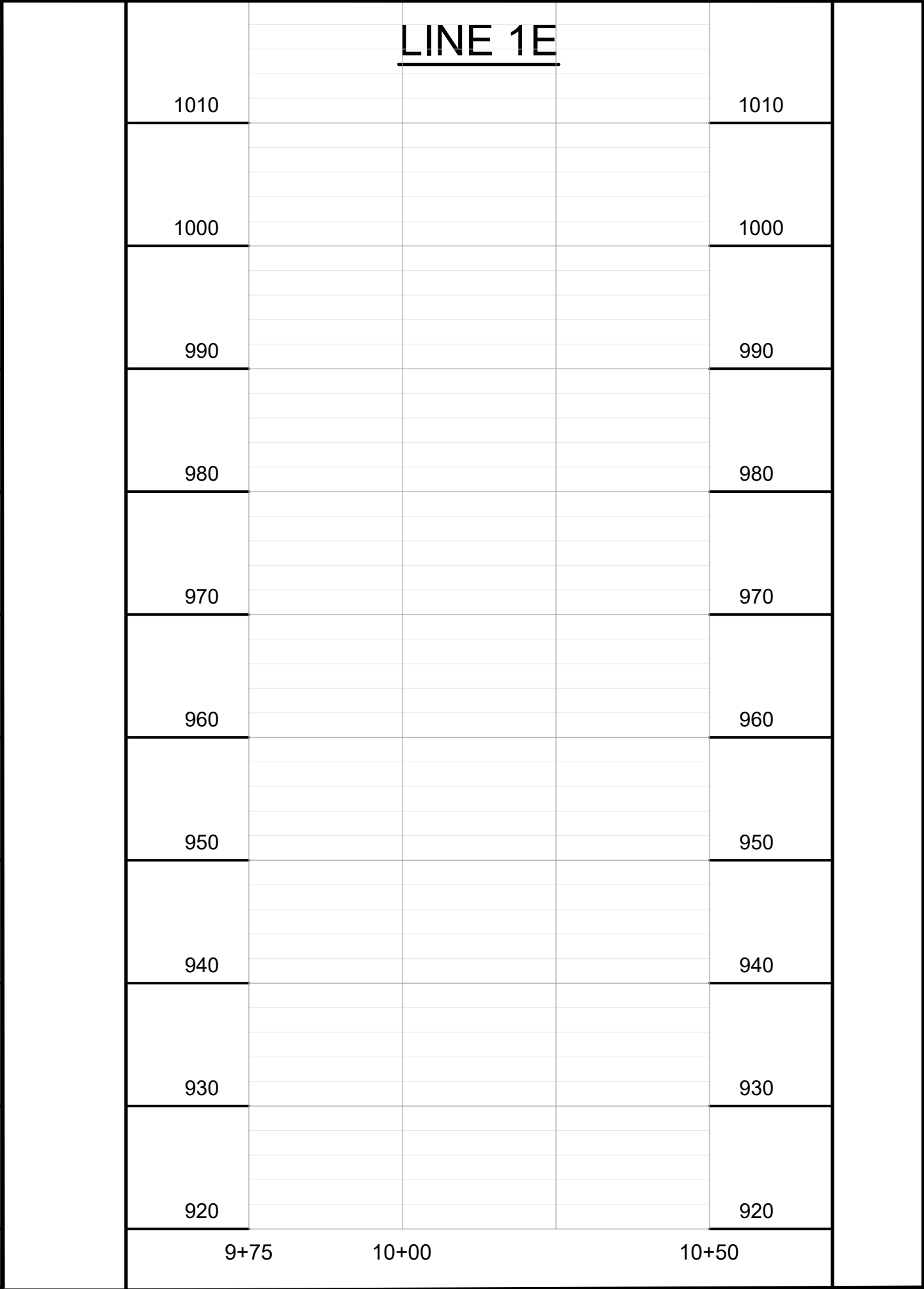
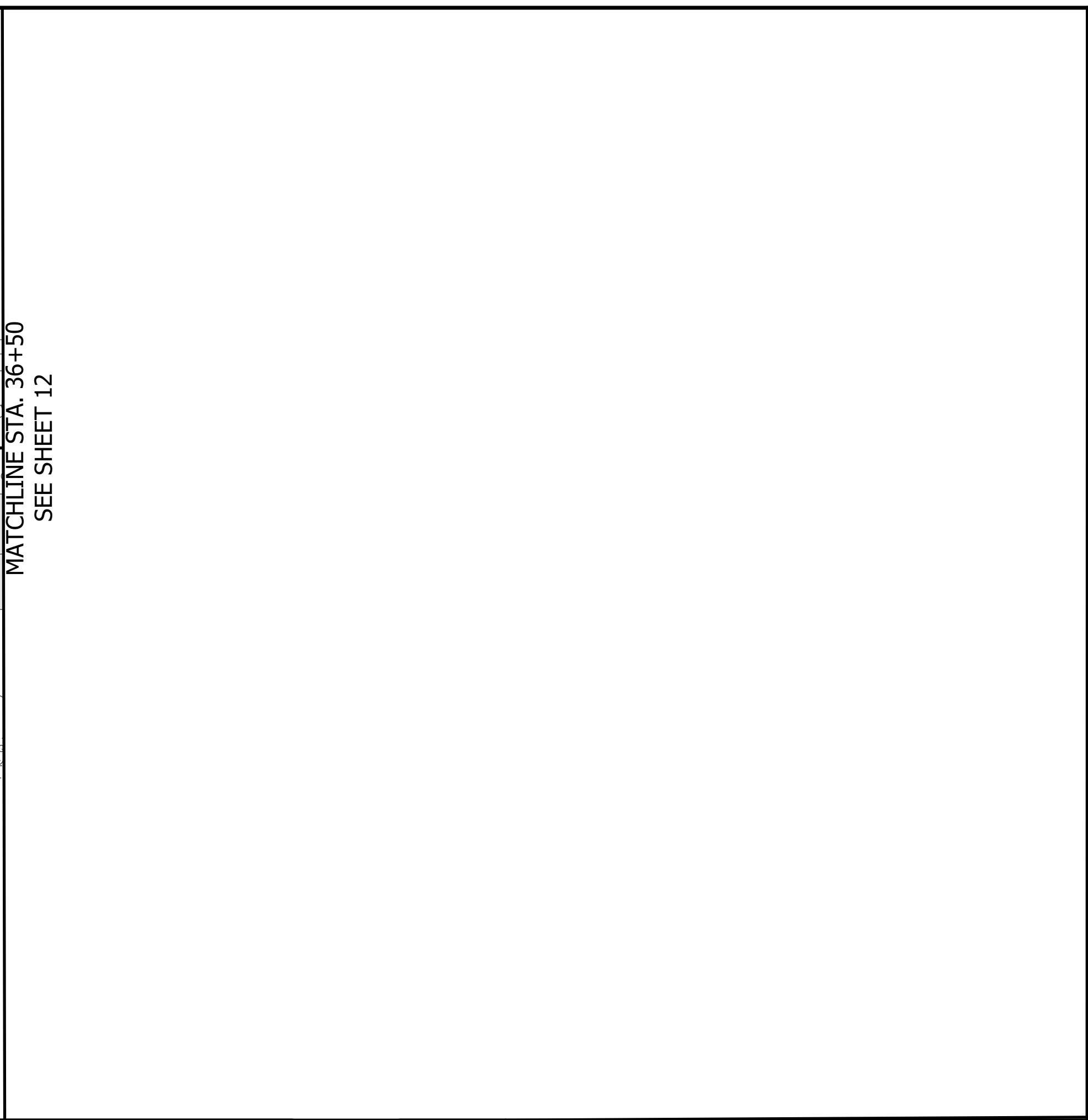
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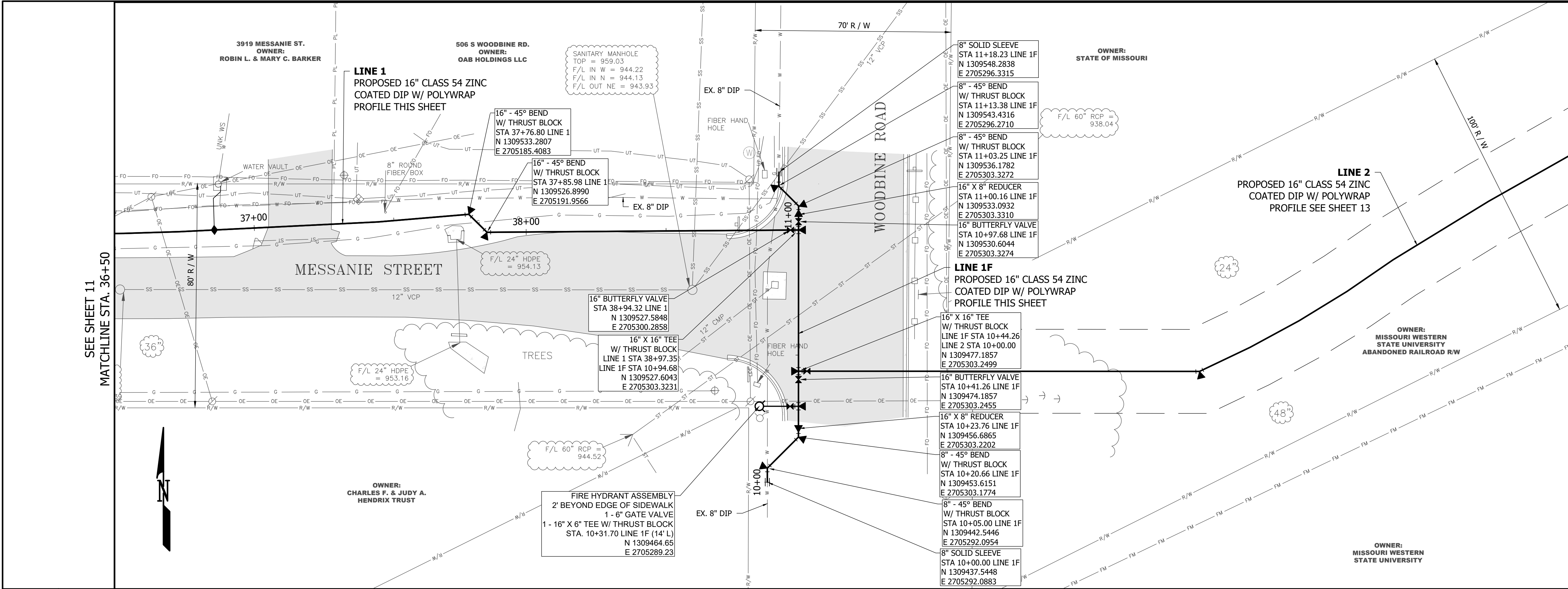
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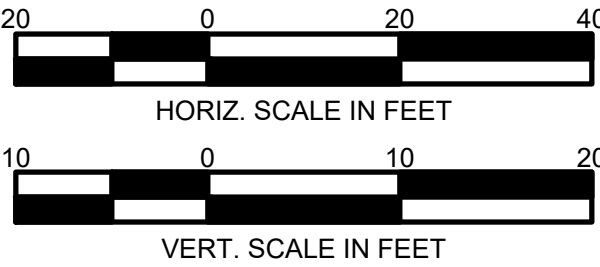


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990				990
980				980
970				970
960				960
950				950
940				940
930				930
920				920
910				910
36+50	37+00	37+50	38+00	38+50
				39+00

LINE 1F				
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990				990
980				980
970				970
960				960
950				950
940				940
930				930
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MAY 2025

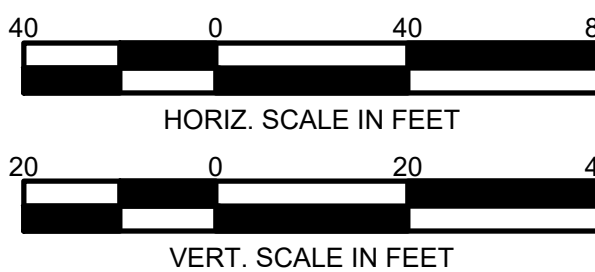
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MISSOURI AMERICAN WATER
ST JOSEPH, MISSOURI

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DESIGNED BY:	CL	
DRAWN BY:	CL	
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SHEET TITLE
MESSANIE STREET
LINE 1



MOSJ AUDUBON RUN



MISSOURI
AMERICAN WATER

MISSOURI AMERICAN WATER
ST JOSEPH, MISSOURI

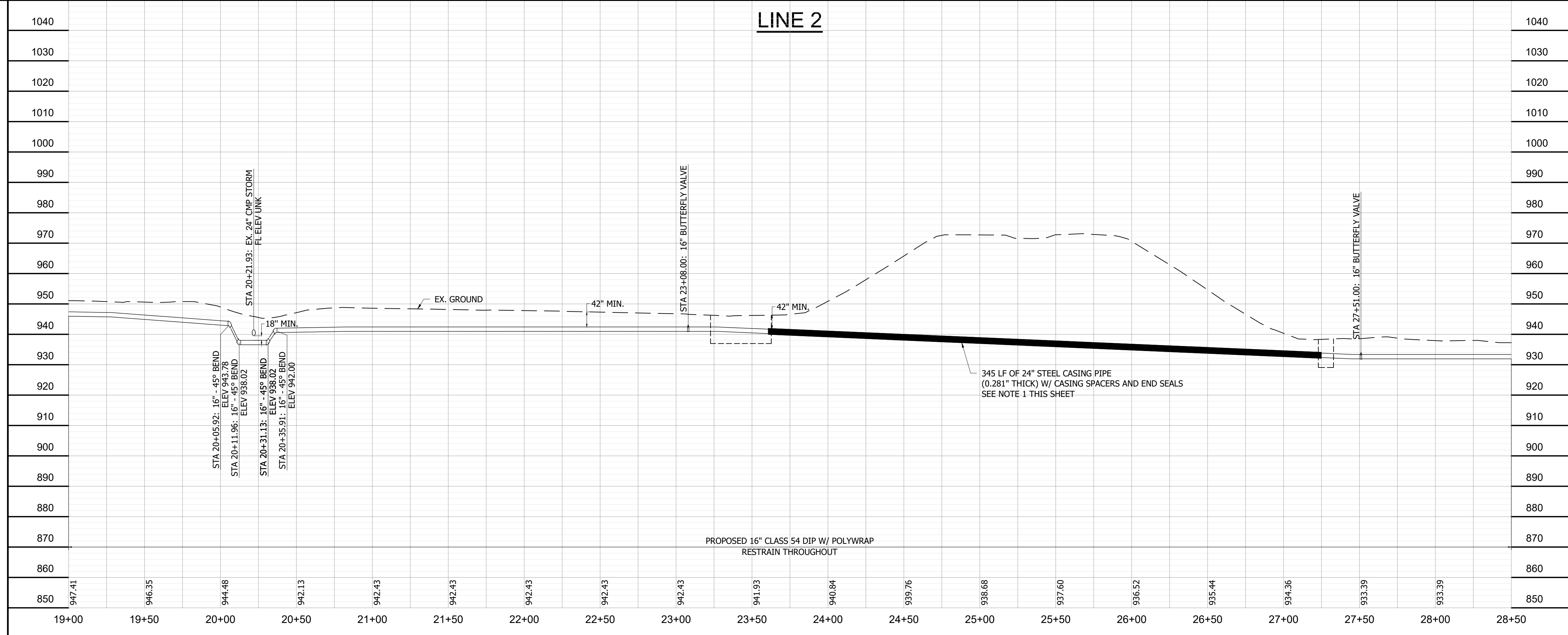
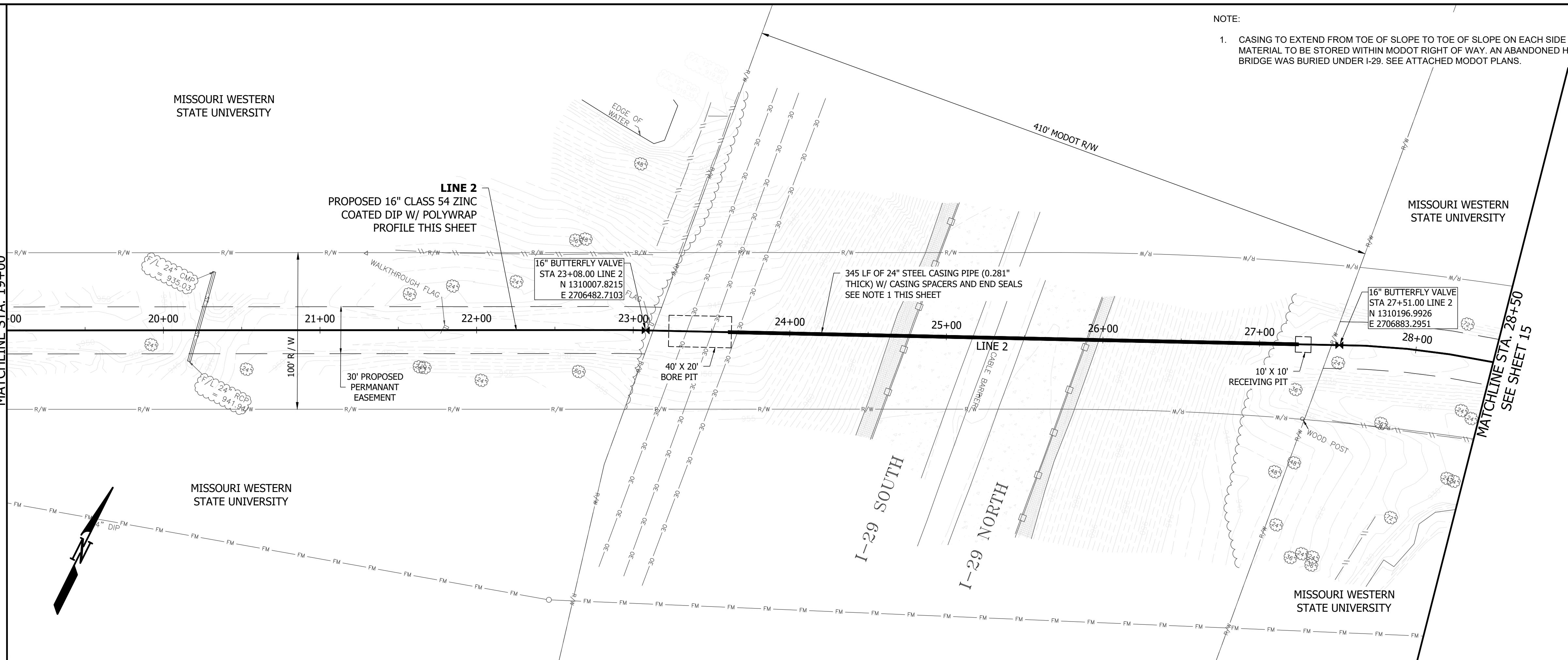
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MISSOURI WESTERN
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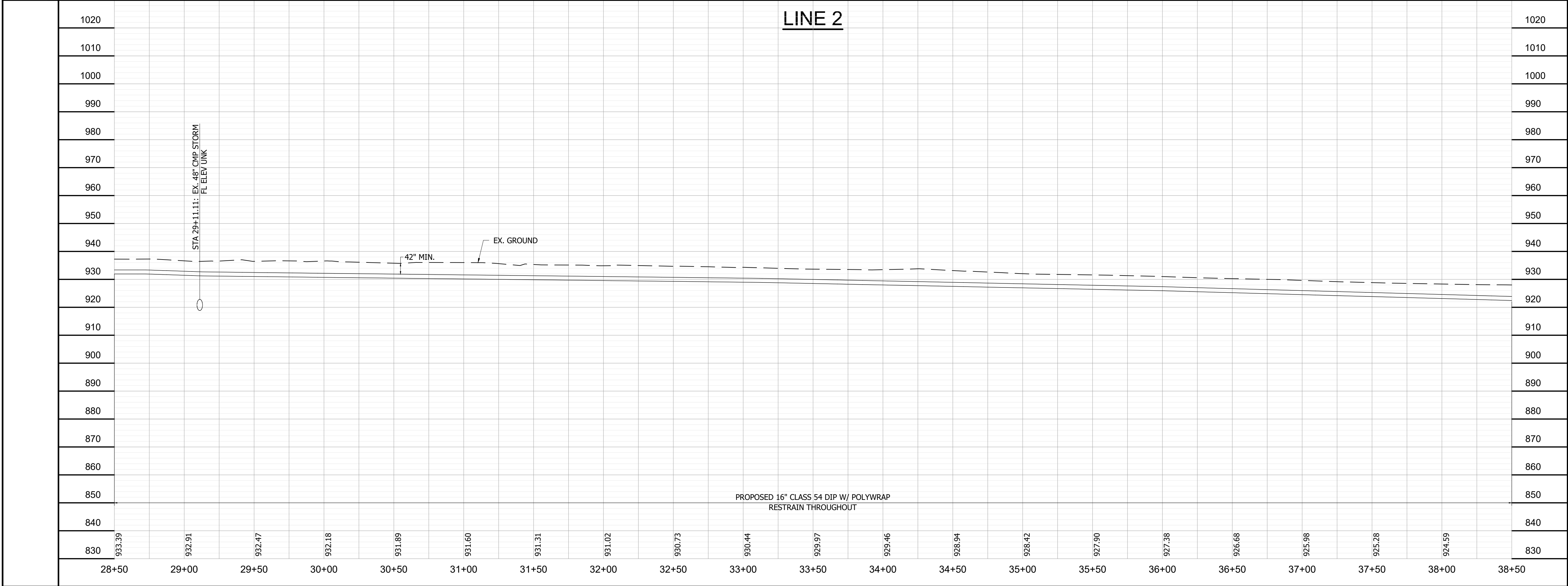
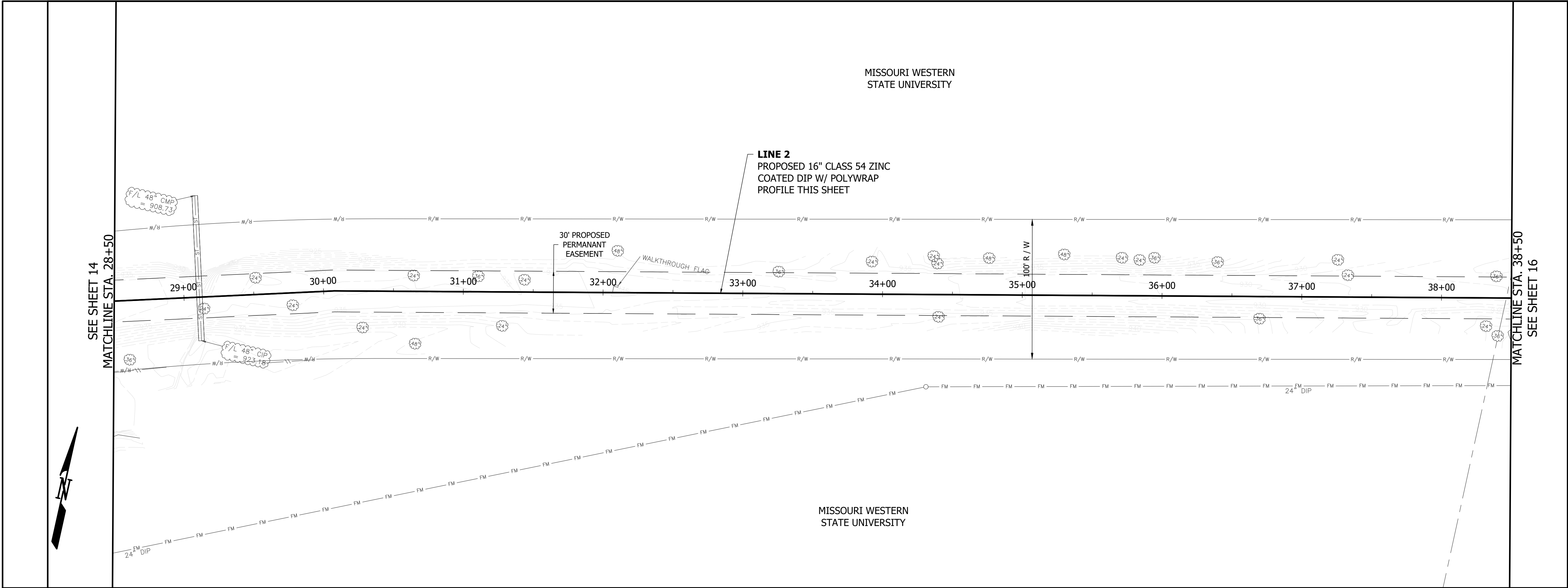
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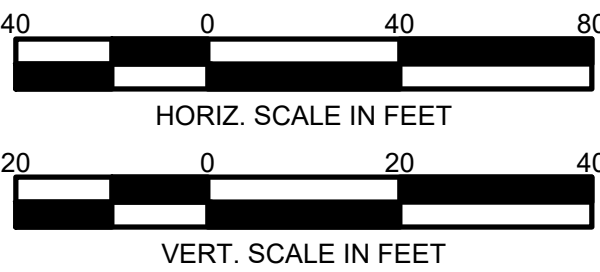


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30% PLANS
MAY 2025

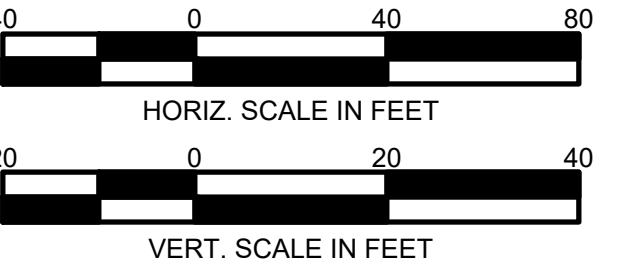
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MISSOURI AMERICAN WATER
ST JOSEPH, MISSOURI

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SHEET TITLE
**MISSOURI WESTERN
EASEMENT LINE 2**



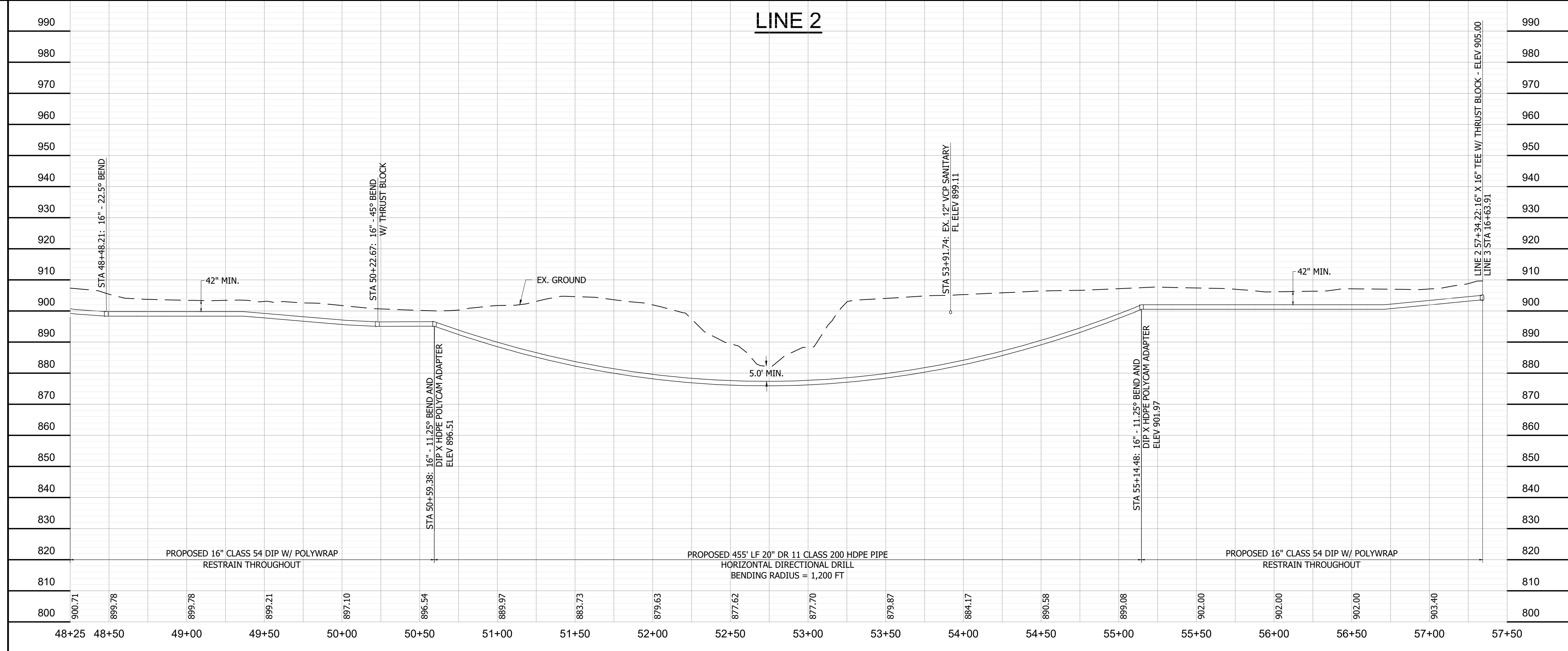
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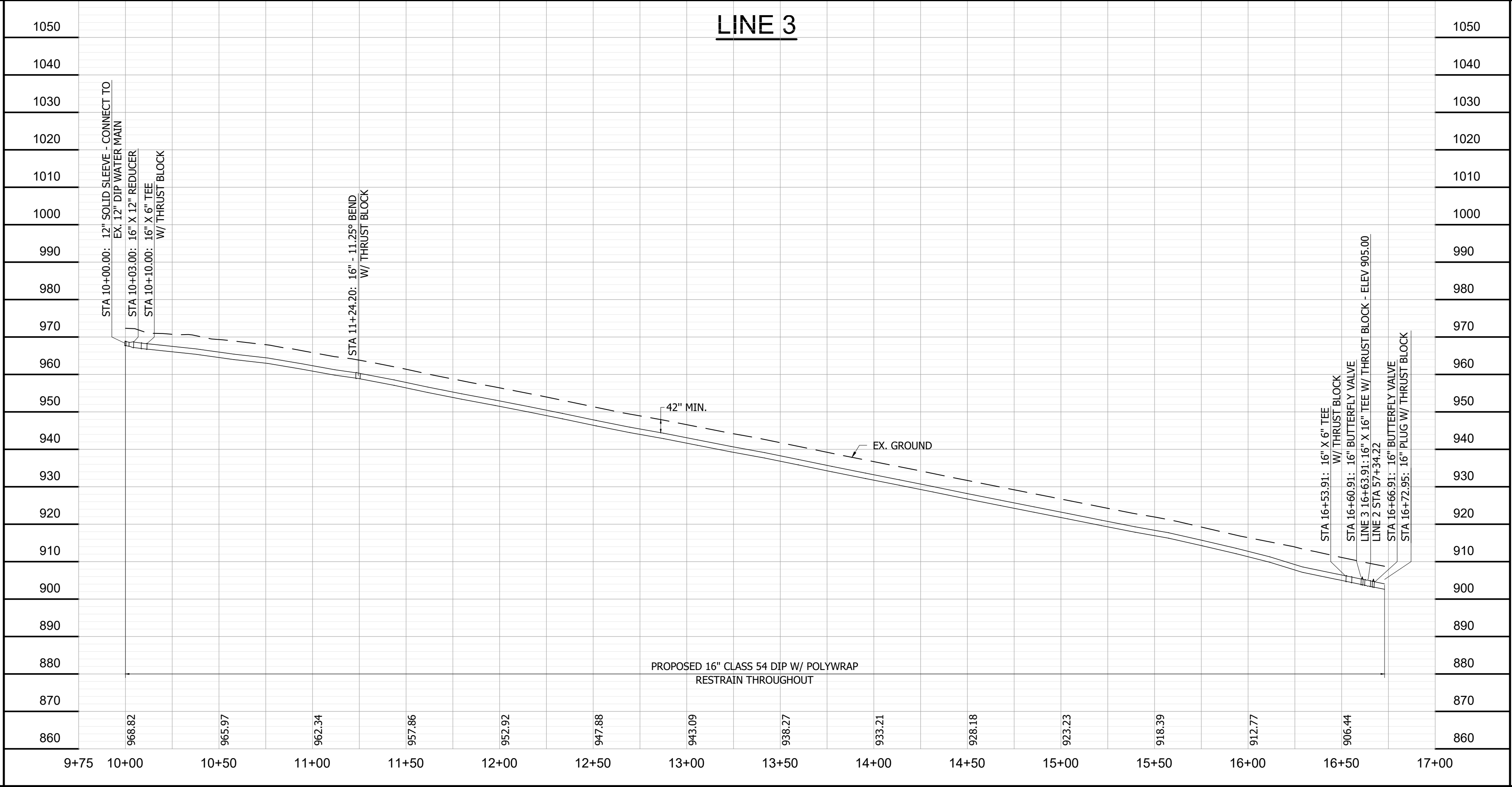
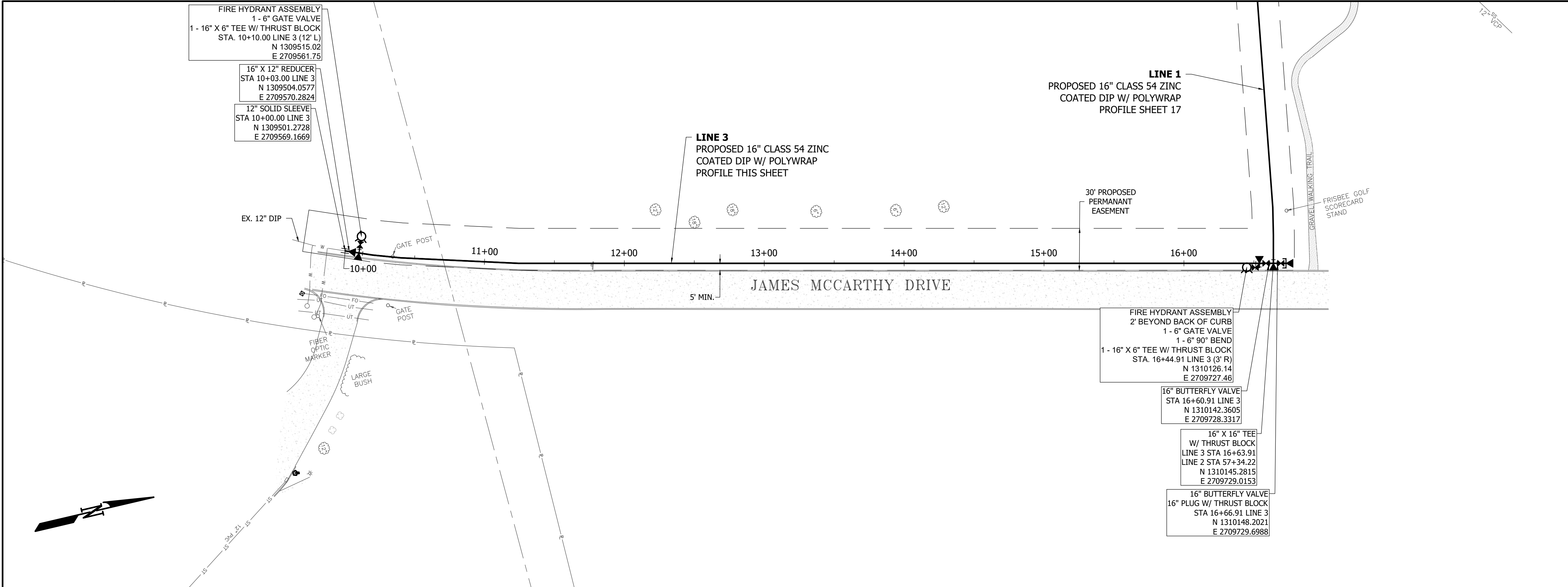
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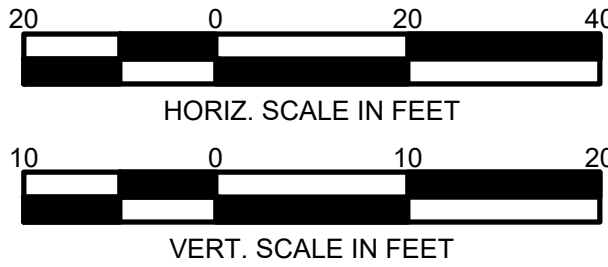


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CONSULTANTS



30% PLANS
MAY 2025

MOSJ AUDUBON RUN

OWNER



MISSOURI AMERICAN WATER
ST JOSEPH, MISSOURI

MARK	DATE	DESCRIPTION
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SHEET TITLE

JAMES MCCARTHY
DRIVE LINE 3

Division or Office Name: Academic Affairs

Name and Title of Person Submitting: Dr. Jay Johnson, Provost and Vice President for Academic Affairs

August 28, 2025

HIGHLIGHTS

Provost's Office

Dr. Jay Johnson, Provost

Dr. Johnson will serve on the Transfer Pathways Advisory Council being organized by MDHEWD to address the new Transfer Bill in Missouri that implemented 60 credit hour transfer pathways for degree programs in biology, business, education, nursing, and psychology.

Library

Sally Gibson, Director

The Library will have a ribbon cutting ceremony on September 4 at 3:30 to celebrate the first floor renovations

Center for Academic Support

Susan Garrison, Director

During the 2024-2025 academic year, 512 individual students used the CAS services and attended 3,510 visits for 3,505 hours. Seventy students were enrolled in the Spring 2025 Pathways to Academic Student Success program. There are 14 sections of University 101 courses, with 11 instructors, offered for the fall 2025 semester.

Early College Academy

Ben Moran, Director

Students are being enrolled across all partner districts. Additionally, we have a room set up in Popplewell Hall for our online ECA students to come to campus to participate in their courses and have access to the services we provide our students.

Workforce Development

Rebecca Lobina, Director

Triumph Foods is utilizing three different programs for their employees. Those programs are: Hydraulics, Pneumatics, and AC/DC Electrical Systems. The 5-Part Leadership Series that began July 30th and will end August 27th has employees from Summit Truck Bodies, Gray Manufacturing and the City of St. Joseph. Our first Certified Production Technician program will begin at the end of September. We plan to re-offer the Intro to CNC Machining & Milling in October. The Houlne Center has partnered with the St. Joseph School District for the "Make 48" project.

We are working with Boehringer Ingelheim to create stackable credentials for a minimum of 60 of their employees. This training is scheduled to begin in January and is meant to move employees from a customized training, to the summer chemistry lab course, to the A.A.S. in Manufacturing Engineering Technology degree, and so on.

Griffon Office of Applied Learning

Dr. Tilo Roy, Director

GriffCon and CALHE joint conference - Dates have been set- GriffCon is scheduled for Friday March 6th, continuing with the CALHE Conference through Saturday, March 7th.

The Journal of Applied Learning in Higher Education (JALHE)

Dr. Roy is assisting in 2 study away trips- One to Peru conducted by biology faculty members and another to London and Vienna jointly conducted by a faculty member each Psychology and Communications. Currently work is ongoing on setting up a payment plan and reviewing contracts and agreements.

Dr. Roy assisted in the following grants/proposals:

SBDC grant submitted by Rebecca Lobina

NSF-IUSE proposal by Dr. Jeff Woodford from Chemistry, where MoWest is a subawardee.

Small grant from LSAC by Crystal Dowdell.

Essential Skills Acquisition (ESA)- In preparation for the HLC visit next year, I have reached out to faculty members from each college, to start a pilot assessment plan for courses with the ESA designation.

College of Business and Professional Studies (CBPS)

Dr. Suzanne Kissock, Interim Dean

Faculty/Staff

Dr. Mindi Richardson, Director of Clinical Experiences and Certification, hosted a student teacher and university supervisor gathering to provide an opportunity for both parties to collaborate and become familiar with current trends in education.

Students

Taten Piepergerdes, a 2025 graduate of the Craig School of Business at Missouri Western State University, was awarded a Rocky Mountain Chocolate Factory franchise in the latest competition sponsored by Missouri Western's Center for Franchise Development.

The Law Enforcement Academy began July 7, 2025. This class welcomed 27 cadets.

College of Liberal Arts (CLA)

Dr. Joel Hyer, Dean

Faculty/Staff

Dr. James Carviou and **Dr. Luling Huang** traveled to Madison, WI, to participate in the Journalism Educators Institute. They received a certificate for completing the institute, which explored the relationship between journalism and AI in the current digital media career landscape.

Dr. Kaye Adkins participated in two AI-related webinars. "The AI Assignment Playbook" was a daylong webinar sponsored by AI x Education. "AI 101: What Education Leaders Need to Know about Artificial Intelligence" was a two-hour webinar sponsored by the Missouri School Boards' Association.

Students

Psychology student, **Lauren Nylund**, will be the assistant women's soccer coach at Point Park University for the 2025 season. She served as a two-year captain of our Griffon Women's Soccer Team, earning All-American and Defender of the Year honors in 2024.

College of Science and Health (CSH)

Dr. Joan Brewer, Dean

Faculty/Staff

Upon approval of Benchmark II, the MWSU Master of Social Work program was granted a second year of candidacy.

By invitation from Missouri Representative Brenda Shields, **Dr. Grey Endres** was present as Governor Kehoe signed Senate Bill 150. Dr. Endres was instrumental in championing the need for graduates of a Master of Social Work program in candidacy be allowed to sit for their Licensed Social Work exam.

Dr. Fiona Sansone and **Rebecca Lobina**, along with the MWSU Center for Workforce Development, worked to offer a non-credit AAPC Medical Coding & Billing Professional Certification.

Students

Fifty 6th-8th graders attended the Nurse Training Summer Camp. Campers enjoyed applied learning activities, including removing staples from simulation models, ICU care, and hands-only CPR.

Division or Office Name: Finance and Administration

Name and Title of Person Submitting: Daniel Holt, Vice President of Finance and Administration

August 28, 2025

Finance

The Finance Department welcomed new team member, Director of Purchasing and Contracts Meredith Hartman, to MO West on Thursday, August 14. Two additional searches are underway for Controller and Assistant Vice President of Finance with interviews beginning August 26. The team has done a tremendous job of progressing key projects while being short staffed since mid-July.

Focus within the Finance and Accounting Departments is on annual compliance reviews and audit. On July 15, Veteran Affairs conducting an on-site compliance survey. These surveys are without advanced notice (two weeks) and are intended to confirm veteran benefits are administered properly by the University. We await the final report, but no issues or surprises were identified. On July 21, the annual Federal Student Aid Audit and compliance review began with Forvis Mazars. End-of-year activities leading up to the annual financial audit in September are also occurring. Most of the year-end work will continue through August. Finally, the State of Missouri has several information requests outstanding with submissions through late August. This includes FY27 budget requests, MOSERS pension data, and other pertinent financial and enrollment information. Institutional Research assists and directs these various reports, but attention is required from several staff members.

The transition from Southern Bank to Commerce Bank is well underway and various components will be complete in the next two to four weeks.

The annual review with S&P regarding the University's bond rating concluded as expected and cited in the June board meeting. S&P affirmed the University's BBB rating, citing improved finances and relatively low debt with short duration maturity. Enrollment trends continue to be their primary concern but did not warrant a rating downgrade.

University Police Department

The Kansas City Chiefs departed campus Wednesday, August 13. The Physical Plant team and University Police Department, whose focus has been heavily on training camp, have now pivoted to preparing campus for our faculty, staff and students to have another successful academic year. UPD's current activities include issuing ID's and parking passes, as well as officer active shooter interactive training.

Physical Plant

Phase one of projects in the Hearnese Center and Potter Hall are near completion. Remaining funds will allow the University to complete a few additional, smaller projects to the first and third floor of Hearnese, and various classrooms in Potter. The Houlne Center storage facility is to be constructed by mid-September and additional improvements for the CAP Head Start are being

planned for later this fall.

As shared previously, the boiler in Blum Student Union will need to be replaced. The team is currently assessing potential methods of replacement, as the boiler provides both hot water and the source for heat in the building, but it is necessary to occur before switching the campus from air conditioning to heating, which generally occurs mid-October.

The University will replace five maintenance vehicles that are no longer operable as part of the Enterprise Fleet Lease program. All five vehicles require significant cost to repair, increasing the value of the lease program for this fiscal year. While the University budgeted to replace more vehicles this year, we are limiting the replacement to only these vehicles to save much needed capital dollars for the boiler.

The deferred maintenance review has been completed. More than \$71 million in projects are still deferred, with \$60 million of that for educational and general building and grounds, with the remaining \$11 million in auxiliary. Since 2021, we have completed more than \$15 million in improvements from our maintenance list.

Human Resources

HR has obtained data-on-demand from the College and Universities Professional Association for Human Resources (CUPA-HR) to begin an update to the 2021-2022 Compensation Plan. This plan is in effect to the 2026-2027 academic year; however, due to the labor market since 2021, the Compensation Committee requested analysis be conducted earlier. The team will assess compensation by job title for the four-year publics in the Midwest region, COPHE institutions, and institutions within a to be determined radius from the Kansas City metropolitan area, as a significant number of employees and prospective employees are from that market.

All employment contracts were sent to employees and due back to HR on July 31. Performance evaluations are underway for staff, and due next month. The evaluation process will allow us to consider performance measures in the upcoming compensation plan review.

USI has received their first medical insurance quote since becoming the University's new benefit broker of 3.3%. This is a significant change from the first quote received in 2024 of an increase of 18.9%. We will continue to work with USI on strategies to reduce fringe benefit expenses, but the initial response has been overwhelmingly positive.

Financial Aid

The Financial Aid Office has been busy gearing up for the fall semester and continue to assist students with their financial aid completed and applied to the semester bill. This includes the successful implementation of a new scholarship management software, in partnership with the MWSU Foundation, to help streamline the scholarship application process.

In partnership with the Missouri Association of Student Financial Aid Professionals (MASFAP), the office will be hosting high school counselors on September 17 from northwest Missouri. Counselors, TRiO Advisors, Career & Scholarship Counselors, and Early College Counselors will be attending the workshop around FAFSA simplification and what to expect in 2026-2027.

FAFSA events for 2026-2027 will begin the week of September 22. Staff attend these events from the region to assist students and parents with financial aid planning. Scheduled events include Lathrop, Benton, Maysville and Savannah.

This year, 3,824 FAFSA have been received compared to 3,884 at this time last year. Beginning on August 6, there has been disruption with the FAFSA causing delays of six to nine days for some students to have their FAFSA sent to MO West. Typical resolution is within three days. While no formal guidance has been released by the U.S. Department of Education, we are experiencing 60% less than normal FAFSA receipts daily.

Technology Services

Technology Services has been vital to implementing the EAB Navigate 360 system that began in January and will be supporting the implementation for the fall semester. Dr. Michael Charlton has been leading this initiative for the University, with training for faculty and staff, and release to new students at EDGE. EAB has demonstrated success of improving student engagement resulting in increased retention rates with the Navigate 360 platform. Retention metrics and financial results will not be quantifiable until Fall 2026; however, we do expect immediate satisfaction improvements as the system makes it easier for students to receive support with a click on the mobile app.

In July, Technology Services completed the “COBOL rewrite” project, as required by our enterprise resource planning software (Ellucian Banner) due to platform technology changes and system modernization efforts. Sixty COBOL programs were converted and rewritten by the development team. There will be some residual clean-up activities in the months ahead.

Due to the steep price increase of the virtualization platform (VMware) currently used in the data center, Technology Services developed a plan to migrate to a new virtualization platform, Microsoft Hyper-V, leveraging existing licensing in our current Microsoft agreement. The build out of the infrastructure to support this transition started in July and migration will begin this fall. In addition, Technology Services will modernize the user provisioning and account life cycle management system this fall. In collaboration with internal stakeholders and Ellucian to implement the solution, Ethos User Provisioning, the completion is expected to occur in six months. These are foundational efforts to modernize the backbone of campus as new initiatives and platforms are launched.

Student Affairs

Student Affairs' Center for Student Involvement is fully staffed for the first time since November and have created an eventful semester of programming. The fall events can be found enclosed.

The Accessibility Resource Center (ARC) and Title IX Office have been restructured from reporting to the General Counsel to Student Affairs. This transition provides an opportunity for synergy building and collaboration between staff to properly meet the needs of our students. Title IX has relocated to Blum Union, to be near both Student Affairs and the University Police Department, while the ARC remains in Eder Hall with other student service departments.

The first of four job and career fairs will begin on campus on September 30. These programs range from internships and part time jobs to criminal justice and public service, and teacher recruitment.

Our annual “Griffs Give Back Day of Service” will again team up with Sleep in Heavenly Peace as part of the nationwide “Bunks Across America” campaign. Chapters across the U.S. will work collectively to try to build 10,000 beds for children in our local communities who do not have a bed of their own to sleep in. As was done last year, the event will be held in the Houlne Center the weekend of MO West Family Day, on Saturday, September 13.

The University is currently working with 141 military connected students for this fall, exceeding the springs 102 students. Not all are enrolled yet, but we expect to see more activity from this population. Preparations are also underway for the annual 9/11 Memorial Stair Climb the morning of Thursday, September 11 in Spratt Stadium.

Housing applications are down approximately 87 students compared to last year and will impact both housing and food service revenues for this year. However, to maximize space and meet student demand, we have allowed students to buyout an entire room in Scanlon Hall which is expected to increase revenue by more than \$70,000. As of August 18, 280 new housing applications and 249 contract renewals comprise our 529 total applications.

Division or Office Name: Advancement and the MWSU Foundation

Name and Title of Person Submitting: Marc Archambault, Vice President of Advancement and Executive Director, MWSU Foundation

August 2025

DEVELOPMENT - SUMMARY OF FISCAL YEAR 2025

Last fiscal year's final results for cash receipts were very strong. We exceeded last year's 10-year record-setting performance in cash receipts, hitting \$3.74 million. Meanwhile, new productivity, consisting of new pledges and current-year gifts, reached \$3.8 million.

We saw a nearly 10% increase in Western League for Excellence receipts, to \$149,000. This represents a multi-year peak. Another positive trend was a 30% increase in the number of gifts ranging from \$5,000 to \$9,999, while the number of gifts in the ranges above and below this remained flat. It is encouraging to see growth in the core of our gift pipeline. Finally, four new planned gifts were established in fiscal year 2025, up from just 1 per year each of the two previous years. This can be attributed to Kim Weddle's diligent work in generating new leads and closing gifts and the addition of Jerry Pickman, who excels in planned giving.

DEVELOPMENT - MAJOR AND PLANNED GIVING / MEMORIAL GIVING

Our team continues to work with three major gift donors who are expected to contribute a total of at least \$125,000 to the Franchise Development program: we are confident that \$50,000 will be committed in October, with another \$75,000 to follow in 2026. Discussions are also underway with three prospective contributors to the Houlne Center.

Past Professor Emeritus Timothy Miller recently passed away. He taught Mathematics for many years at MoWest, retiring in 2018. Because teaching students at Missouri Western was such a large, rich part of his life, he has included Missouri Western State University Foundation as a beneficiary in his estate plan. Funds received from his estate will set up the Timothy L. Miller Math Endowment. This endowment will support the delivery of math instruction of any type, including but not limited to support for faculty salaries, software, or other program expenses at the University. Funds will need to be invested for a minimum of one year to realize earnings for distribution. This general academic fund follows the recent establishment of a \$200,000 endowment for operational support of the Education department, and represents the first fruits of the Advancement Office's strategy to attract more program funding for the University.

David Horn '66 of Houston, TX recently established the David Horn Business Scholarship Fund which will provide scholarship assistance to full-time sophomore, junior, and senior level students in the Craig School of Business. As a successful graduate of the MoWest, he attributes much of his personal and professional growth to his educational experience. He has made a "blended" gift commitment by establishing and funding the scholarship with cash now (during his lifetime) and planning to enhance it through a further gift in his will after his passing.

Staff members are currently pursuing a new \$500,000 estate gift from another donor that, once received, would provide general support for instruction in the Accounting.

The May issue of Golden Opportunities, our Planned Giving newsletter, was sent to over 1,200 individuals and had an open rate of 63%. In recognition of Make a Will Month, the August email featured a free “Making a Will” document for download. Follow up emails and phone calls are being made to those who download the documents.

The MWSU Foundation’s Memorial Bench Program offers a meaningful way to honor loved ones while enhancing the beauty of the Missouri Western campus. Established several years ago, the program ensures a consistent and aesthetically pleasing design for benches placed throughout campus, including serene outdoor areas like the pond near McCarthy Drive. Most recently, a bench was purchased in memory of Dr. David Steiniche, who passed away on June 4, 2025. Dr. Steiniche served as a Professor of Political Science at Missouri Western State University for 41 years, dedicating his career to teaching and mentoring students. The bench was requested by his wife, Brenda, and their children. Once delivered, it will be installed near Popplewell Hall, where Dr. Steiniche taught the majority of his classes.

If you have yet to visit with a member of the Development team to discuss your own deferred gift, we will be delighted to schedule a conversation.

DEVELOPMENT - ANNUAL GIVING

We have begun our fiscal year cycle of annual giving programs. While they generate only a modest amount of dollars, these programs pull individuals into the donor engagement pipeline for potential future conversion to major gift donors. We are looking to build upon a strong fiscal year ‘25 result, which saw a 21% increase (to 313 from 258) in the number of donors who responded to our direct mail. The new FY26 summer direct mail appeal was sent to over 2,200 homes and featured a recent graduate from the cybersecurity program. To date we have received \$3,240 from 36 donors for an average gift of \$90. The next direct mail appeal will drop at the end of September and is expected to feature a digital animation student.

Last fiscal year, our student callers made nearly 2,200 outreach efforts to prospective donors, generating 286 profile/data updates, 70 donors, and just under \$6,000. The associated texting campaign garnered 294 text responses. Interviews are being conducted to hire student callers for the fall semester. Calling will begin the first part of September.

Giving Day will be Tuesday, December 2nd. This year we are partnering with Athletics to grow our giving base. This year’s target for Giving Day is to raise \$22,000. Please mark your calendars: All Board of Governors members should demonstrate their leadership by making at least a participation-level contribution on that day. One hundred percent participation is routinely achieved by the Alumni and Foundation Boards, and last year, the leaders of the Ambassadors and Arts Society joined them at full participation. This year, we expect the new Craig School of Business National Executive Advisory Council will also hit one hundred percent.

We will once again host an FY26 Western League for Excellence rally this spring. Each year, one hundred percent of the Foundation Board and Alumni Board, as well as the members of the Craig School of Business National Executive Advisory Council, all members of the brand-new

College of Science and Health Advancement Council, and the leaders of the Ambassadors and Arts Society all make their annual Western League for Excellence commitment.

Board of Governors members should also likewise take this opportunity to demonstrate their leadership by making their primary Western League for Excellence gift now. At the writing of this report, three Governors have yet to commit their personal Western League gift. For those of you who have already made your annual Western League gift, please accept my gratitude – your generosity illustrates the quality of your leadership.

The Ambassadors, an organization that supports scholarships for nontraditional students, has grown its membership to 105 individuals. The next Ambassadors luncheon will be held on September 18th from 11:30 - 1 p.m. in Leah Spratt Hall, Enright Rooms 214-216. Director of Athletics, Andy Carter, will be the featured speaker. A fundraiser featuring a uniquely designed MWSU branded candle and diffuser is taking place now and into the fall. The items are available to order now from the Ambassador's webpage with a first deadline of August 15. This year, the Ambassador's fundraising goal is \$15,000.

The Arts Society structure and membership approach is due for a refresh this year. Our target is to raise approximately \$12,000.

ADVANCEMENT - DONOR ENGAGEMENT

The Advancement Office continuously engages donors and prospects through personal visits, communications, and events.

This year, the Advancement Office has encouraged a collaboration with the College of Science and Health to launch a College Advancement Council, aimed at engaging prospective donors with the College. The Council will entail committing annual gifts to the College as well as to the Western League for Excellence, engaging with students and faculty, and supporting the Dean's efforts to advance the College. Recruitment will begin this fall.

The Kansas City Chiefs Summer Training Camp continues to serve as a valuable platform for bringing a wide range of distinguished guests to campus in the MWSU VIP Tent. Each year, the event draws key stakeholders, including generous donors, influential community leaders, and local, state, and federal elected officials and appointees. The Advancement team worked closely with Betsy Wright in the Office of the President to ensure these guests have a meaningful and memorable experience. This high-profile gathering not only strengthens relationships but also enhances the university's visibility and impact within both the region and broader public sector. The Advancement team also worked with several organizations to rent the MWSU VIP Tent and Trailer Suites. Their VIP experience includes a member of the Advancement Staff greeting them and taking them by golf cart to the tent for set up. A total of \$34,500 was generated from these tent and trailer rentals which goes to the University to offset camp costs. We are grateful for the assistance of Governors Michalski and Norton for helping close deals on the trailers.

On Friday, August 1 in coordination with the President's Office, the Foundation hosted members from the Board of Governors, Alumni Board, Foundation Board of Directors, Ambassadors Executive Board, the Craig School of Business National Executive Advisory Council and the Houlne Center Curriculum Advisory Council to the MWSU VIP Tent at Chiefs Training Camp.

On Wednesday, August 6th the Foundation held Donor Appreciation Day at Camp. With over 150 registrants, this was poised to be the largest event to date. Unfortunately, the weather did not cooperate and Camp was cut short for the day. Those in attendance were able to gather and visit other donors and alumni and enjoy a great breakfast provided by Aramark.

A spring alumni/donor engagement event will be held in KC in April at Boulevard Brewing Company, details to follow. Governors, especially those from KC, will be invited. Details to come. This will be the third event in the KC Griffons series of alumni donor events. Separately, the President continues to connect with donor prospects at a series of luncheons in greater KC, supported by members of the Foundation Board.

The Development team also hosted several special donor dinners - one at the Country Club's Chef's table and one at the Hall of Fame room to create or advance relationships and cultivate new gifts for the institution.

Gifts officer Chrissy McCan recently conducted several donor visits in Jeff City. A trip to Dallas and other parts of Texas is planned for the Spring. A donor event will be hosted by an alumni leader in the Dallas area.

A ribbon-cutting will take place on Thursday, Oct. 9 at 4 p.m., celebrating the Dr. George S. Richmond Student Collaboration Center, part of the renovation of Potter Hall's and its Digital Solutions laboratories. The Richmond family contributed a six-figure gift to renovate the space.

On August 27, a small reception will be held to thank the Thevenot family and members of the Valor group for their gift-in-kind that significantly reduced the cost of the Houlne Center's new, adjacent storage facility.

A ribbon-cutting event for the newly renovated first floor of the library will be held on Thursday, September 4 at 3:30 p.m. The Chamber Diplomats will be in attendance as well as students, faculty, staff and administrators.

DEVELOPMENT - CAMPUS COLLABORATIONS

The University continues to identify opportunities to expand collaboration among its units.

The Advancement Office helped organize and launch last Fall a new campus group dedicated to coordinating and integrating corporate and industrial relations efforts across the University. The Campus Industry Relations Coordination, Integration, and Leadership group (CIRCLE) brings together Division of Advancement corporate fundraising and industry alumni relations, the Division of Student Affairs' Career Center, the Division of Academic Affairs Center for Workforce Development, and the Director of the Houlne Center for regular meetings to plan coordinated outreach efforts and share information.

The shared-use HubSpot platform serves as a clearing house and tracking system. The group is developing unified strategies and ladder goals for key business and industry partners. Each plan will summarize the current landscape, assess various types of available opportunities for partnership, propose a timeline for action with desired measurable outcomes, and assign personnel to one or more tasks. The team also works together to conduct meetings with potential

partners. Most recently, members of the team have engaged Altec, Nucor LMP, and Summit. We visited Boehringer on August 21. We are currently seeking to engage Snorkel and a long list of other prospective partners.

Provost and VP of Academic Affairs, Jay Johnson invited Marc Archambault to present at his Academic Affairs leadership retreat. Marc provided an overview of actionable gift revenue generation ideas for Deans, Chairs, and Directors in Academic Affairs. A half-dozen requests for follow-up discussions have already been received from individual leaders.

Dean of Students, Daniel Avegalio also invited Marc to present to the Student Affairs team. Marc focused on gift revenue opportunities for Student Affairs. He will collaborate with them to develop a fundraising case statement for each of the dozen or so major programs in Student Affairs. Those 2-page documents will help support fundraising efforts for those units in FY26.

Marc has opened discussions with the Communications Department and the School of Fine Arts regarding the creation of a shared Advancement Council comprising corporate partners supplying funds and internship experience as well as accomplished alumni and select donors.

ALUMNI & EXTERNAL RELATIONS

On September 18, the Alumni Relations Office will co-host the Campus Crawl with the St. Joe Chamber of Commerce—a campus-wide progressive event designed to showcase departmental updates and facility improvements. Featured stops will include the newly renovated Potter Hall, the new library inside Hearnese, the planetarium, updated labs in Murphy Hall, and a behind-the-scenes tour of the GISC. The event will start and end at the Houlne Center. During the Chamber visit we will highlight workforce training offerings, internships, and more. Members of the Alumni Board helped broker this exciting engagement opportunity.

The Alumni Office is planning for Homecoming, which is expected to be one of the most robust celebrations to date. We hope that you can join us on Friday, Oct 3 at 6 pm for the Alumni Awards Banquet featuring 7 deserving awardees. Other alumni-related activities will take place over Homecoming weekend. The newly launched Alumni Authors Collection in Hearnese Library will be open for viewing on Saturday, Oct 4 from 10 to 2. Sponsored by the Foundation, an Alumni and Friends Art Exhibition will be open for viewing beginning Sept 18 through Oct 15 in the Drew Brown Art Gallery. Closing out the weekend, there will be an Alumni Choir performance led by faculty member Dr. Paul Dease in the Potter Auditorium at 3 pm Sunday, October 5 and open to the public.

In collaboration with Athletics, Student Affairs, and community organizations, the Homecoming parade will feature approximately 40 individual entries. In keeping with the town-gown motif of the parade, more than a dozen classic cars will carry the grand marshals through the parade - comprising the leaders of the Community Alliance, each paired with a University leader.

This is the first year that Advancement has taken the lead on the parade and the first year in which sponsorships were sought to expand the parade and tailgate while defraying expenses. We thank Parade Presenting Sponsor Mosaic Life Care and Parade Premiere Sponsors Gertsema Wealth Advisors and Tieman, Spencer, and Hicks. Thank you, Governor Tieman. We also thank Tailgate & Festival Presenting Sponsor Hillyard and Premiere Sponsors Altec, Pinnacle Electric,

and Shelter Insurance - Matt Judah. An anonymous individual donor even contributed a gift to support the parade. To date more than \$8,000 in sponsor commitments have been received with an additional \$2,000 in asks delivered but yet to be confirmed. We have enjoyed partnering closely with Student Affairs, and have benefited from their collaboration and purposeful energy.

The Tailgate & Family Festival will include a celebration of 50 Years of Women's Sports by Athletics, the 10-Year Black Alumni Network Reunion, tents for the Army National Guard and 139th, several food trucks, a mini-classic car show, and a variety of family-friendly attractions such as Disney princesses, balloon artists, face painters, bubble machines, and an InspireU play area for tots, and more.

The Foundation and Advancement (with the help of Enrollment Management and Marketing) are deploying a cohesive outreach plan within Buchanan County to reinvigorate town-gown connections. The Foundation is supporting a Spirit Campaign to promote distribution of new Mo West flags, logo yard signs, and eye-catching lapel pins featuring the logo. Members of our Alumni Board will help us distribute flags to local businesses, while alumni and employees will have the opportunity to claim the first batch of yard signs. The Alumni Office has begun featuring alumni-led businesses on their web site and in social media posts. Collaboratively, the Alumni Board is launching a new award this Fall recognizing an alumni-owned business of the year, with an initial emphasis on Buchanan County. We are partnering with Student Affairs to refresh the list of special offers and discounts for students and employees in St. Joseph. We are also exploring ways to expand those to alumni, potentially through a new app that would provide a digital membership card. Finally, the Foundation is developing a Community Engagement Report that will summarize and promote the many benefits the University delivers to Buchanan County.

With the volunteer support of several alumni in Dallas, we will pilot a virtual alumni network there, supported by some content delivered to area alumni by an alumni leader.

To showcase the newly renovated Library Hub, the Alumni Board is hosting a team-puzzle completion competition on Thursday, November 13 from 6 to 8 pm. Alumni, students, employees, and friends of the University can participate.

On August 5, Marc provided a tour of the Houlne Center for Convergent Technology to the Missouri Highways and Transportation Commission which held one of its regular meetings here on campus at the Center.

MWSU FOUNDATION

The Foundation's annual external audit is underway and is on schedule.

The Foundation has overseen and funded the creation of a set of dynamic recruitment videos focused on the academic programs that use the Houlne Center. The project is nearly complete. Funding has also been provided by the Foundation for one or possibly two more recruitment videos to be created in FY26.

Through a partnership with the Provost's Office, the Foundation is supporting a Faculty Fellowship this year for Professor Adrienne Johnson. Her fellowship role will entail planning

and implementing a new mini-grant program aimed at engaging fellow faculty in delivering youth programming at InspireU. The Foundation is supplying the modest amount of funding entailed. Delivery of the programming helps fulfill the requirements of our partnership with InspireU, which provides University branding.

The Foundation also contributed to the funding of the current gallery and museum curator for this year. In return, the Foundation became the sponsor of a special art exhibition for alumni and friends that will simultaneously engage two important new donor prospects, generate alumni engagement, and connect with the community.

In addition to Marc's other discussions with the Department of Communications, he is exploring a potential partnership with faculty to develop some student class projects or other applied learning activities in which students would provide marketing communications content to support alumni and donor relations efforts. At the same time, the Foundation will consider establishing an internship for an especially talented communications student to conduct alumni interviews and develop and publish social media content with staff oversight.

We held the Foundation Board of Directors quarterly meeting on August 13. The Board heard from Andy Otto and Dan Avegalio, as well as Daniel Holt and President Kennedy. Our Board members, all donors to the University, continue to be pleased with the direction of the University and the continued success of President Kennedy. Following the meeting, three Board members stayed to commend the hires of Andy and Dan, another immediately contributed a five-figure unrestricted gift, and yet another chose to commit a significant deferred gift in their estate. We're blessed by the fact that, overwhelmingly, most of the University's biggest current contributors and most promising prospective donors have connected quickly and deeply with the President.

VICE PRESIDENT'S SPECIAL ASSIGNMENTS

The final candidate for the position of Dean of the College of Business and Professional Studies visited campus on Thursday, August 7. The Search Committee has gathered campus feedback and will present its recommendation to President Kennedy before the end of August.

Division or Office Name: Enrollment Management (Office of Admissions) & Marketing

Name and Title of Person Submitting: Dr. Andy Otto, VP of Enrollment Management & Marketing

August 28, 2025

Admissions

The Admissions Office is rounding into form for Fall 2026. A full high school recruiting staff is in place and our transfer/graduate/international recruiter begins in September. In February, predictions indicated that the First-time, first-year student population would number 400. At my arrival, the predictions were similar, although improving. Over the past 4 months, the incoming student count has steadily risen with the number currently at 488 registered first year students with another 10-15 anticipated by the end of add/drop date a week after the start of classes. The transfer class was fairly stagnant upon arrival, but with intentional outreach, the current count is 188 registered transfers with an anticipated 10-15 enrolling over the next week and a half.

For first-year student recruitment, at a count of 500, the YoY variance is -12%, but at arrival, the YoY variance was trending towards -19% or further. Through concerted effort, the admissions staff has implemented new outreach strategies, engagement strategies, and reporting to drive this increase.

Transfers will likely end +6% YoY. This wasn't initially anticipated and only reinforces our renewed commitment to the transfer student with a dedicated recruiter and platforms to continue to support these students and drive conversion and numbers.

Currently melt sits at 18% for First-time, first-year students, but as noted in prior reports, this number will grow this week as the remaining commits who have not communicated a withdraw do not matriculate. I anticipate melt to be just under the 28.5% three year average. Given the short runway had starting in April, this can be considered significant if it holds. Heading into next year, regular engagement and outreach have been planned for this population from the outset starting in August. Additionally, other platforms are being reviewed to engage them not only with university staff, but current students and other incoming students.

For the summer, 528 first-year students attended Griffon Orientation. The no-show/cancelled rate was 25%. Similar to the melt, how these students are engaged matters. Are we communicating the importance of Griffon Orientation, what happens during these days, etc. Additionally, there may be too many options for students and so it's easy to not attend because there will be others. A full review of the event is being conducted from length, content, number of offerings, etc. to determine a path forward.

As we look to Fall 2026, initial numbers are encouraging. Applications are up 76% compared to prior year. Additionally, students are now able to commit, compared to prior years where this was limited to a February start. As such, there are 33 students committed for Fall 2026. This will allow us to track throughout the year and engage these students, rather than give them the opportunity to explore elsewhere while they wait to be able to commit to MoWest. We will have

full access to the CaptureU suite of tools and data with an entire year to impact our funnel and outreach to highest likely to apply/enroll. Our communication drips and flows are up and running ensuring students are hearing from us in all modalities (phone, text, email, social).

MoWest is also partnering in the community to create opportunity for prospective students. The most recent is the Saint Joseph School District (SJSD) Direct Admit program. This creates a seamless, shortened and easy pathway for SJSD students to apply to the institution, be admitted, and join the MoWest community. Different from the Common App, this program admits students at point of application so long as they meet admissions requirements. Verification of GPA, ACT, etc. occurs on the backend with the SJSD staff. MoWest Admissions will also hold special events for this population such as a SJSD Admit Day and SJSD Griffon Orientation to provide information specific to them as they transition from St. Joseph to MoWest.

Partnerships like SJSD Direct Admit, resources and a full team will contribute to what I expect to be solid growth in both first-year and transfer enrollment.

Marketing

A Director of Strategic Communications has been hired with a start date of September 2nd slated. This person will come in and provide immediate guidance in leading a team with direct guidance. The person will lead efforts to create a cohesive story with “More at MoWest” at the forefront through strategic stories, releases, etc. both internally and externally to engage all stakeholders.

As the Fall 2026 year starts, a review of all current communication drips and flows will occur to see if any adjustments need to be made in short term.

The director will also provide insight into current partnerships and assist in determining the ROI of each entity and whether or not the partnerships should continue.

Work with Yoodle continues with an emphasis now being placed on Google search and Ads. Search word research and suggestion resulted in over 300 new words to key. In a meeting held on August 22nd, a timeframe for launch will be established for launch of new key words and ads.

Apply campaigns have been launched on social and in email through our various channels: S360 (our Prospect/Inquiry marketing agency), CaptureU, Common App, etc. This has resulted in a fast start, again outpacing last year’s application count by 76%. As students get back into school, this number should only increase as MoWest is in front of students in a number of different ways than it has before and the admissions staff is leveraging this in outreach and communication.

Division or Office Name: Athletics

Name and Title of Person Submitting: Andy Carter; Director of Athletics

Date: August 28, 2025

Chief's camp has concluded and we have transitioned back into our regular spaces in the GISC. Our staff performed at a high-level pre-camp, during camp, and now post-camp and delivered a fantastic fan experience for all attendees.

Our Football team reported (August 6th) and are in the highly capable hands of our head coach, Tyler Fenwick and his outstanding staff. Women's Soccer (Head Coach, Jacob Plocher), Volleyball (Head Coach, Jessica Fey), and Men's & Women's Cross-Country (Interim Head Coach, Sean Gosewisch) all arrived on August 16th. This is a very busy time and vital for our success in the coming sports season.

Our new Director of Athletic Bands, Adrian Lowry, has done a tremendous job in getting us moving in the right direction. With all of the changes...new home (Athletics Department), new leadership (Adrian) and a new recruiting and development philosophy it will take a full recruiting cycle to get a glimpse the growth we all want. Our recruiting philosophy is predicated on what it will take to grow the band by 25 students per year. Our recruiting philosophy is also focused more like a coach recruiting members of their team than what has historically transpired with band. This targeted recruited philosophy will work and will provide us with a highly energized athletic band. For the coming football season, you will see a very focused and visible athletic band performing from the stands bringing energy for the event.

We have taken the past year to develop a new strategic plan for our athletics department. It will dovetail with our university's new strategic plan and will be released publicly in tandem. Later this year we will also release the results of our year-long Master Facilities Plan for Athletics.

This past year we spent a tremendous amount of time continuing to set expectations and enacting accountabilities. This is how we create culture. I am proud of our team, both staff and coaches, and the work they are performing. However, performing good work is not our goal, being elite is our goal. To be elite we must be in a constant state of evaluation, never afraid of risking good for elite. Winning on the fields, courts, and fairways is a lagging indicator of success. Leading indicators are belief over doubt, commitment over convenience, and process over results. We are winning in these areas and hope to see the fruits of these wins in the coming year.

Report of the Student Governor, Garrett Jackson
28 August, 2025

I am very excited to start the semester this year. I anticipate many positive changes and experiences for our students. I say this for several reasons. I am excited for students to work with and meet our new Dean of Students, Daniel Avegalio, as well as the Director of Student Engagement, Megan Deshon-Runge, and Student Programming Coordinator, Rabitatu (Rabi) Faatau. I know that many students are beginning to get excited about coming to MoWest for the first time, or to return from previous semesters.

I am excited to say that I have joined the athletics band with my wife, Raven. This will be a good opportunity to interact with students and encourage our athletics teams in achieving their victories. Director Adrian Lowry has been fun to work with so far.

Please save the date for the Sleep in Heavenly Peace Bed Build on September 13th. This is a very exciting service event, with the opportunity to give back to the community in an impactful way. Saint Joseph has a waiting list of 200 children who do not have a bed to sleep on. I plan on attending this event because the last one was so rewarding!



**Report of the President
to the Board of Governors**

Report to the Board of Governors

August 28, 2025

Introduction

At this writing, the Fall 2025 semester is underway. Our annual Plan Week began with a wonderful *President's Welcome Breakfast* and *Griffon Family BBQ*, followed by a series of professional development events led by Academic Affairs and Faculty Senate. New Griffons move into our residence halls mid-week, with Griffon Edge and New Student Convocation rounding out Plan Week activities. The start of a new academic session is always exciting, and this year is no exception.

Kansas City Chiefs' Summer Training Camp

MoWest supported yet another highly successful KC Chiefs Summer Training on our campus. July began the time of "All Chiefs, All the Time," on our campus. The Summer Training Camp opening press conference was held on July 22, as was our "Elected Officials Appreciation Day" in the MoWest VIP tent. The City's Red Rally event was held on July 27 and featured our cheer and dance squads as well as a MoWest Admissions/College Info Tent staffed by our admissions team. The "Board Appreciation VIP Tent Day" was held on August 1 to honor MW Governors. Secretary of State Denny Hoskins as well as Department of Higher Education and Workforce Development (DHEWD) Commissioner Ben Boggs, Coordinating Board for Higher Education (CBHE) Chair Holly Elliott and board member Brian Hammons attended as invited guests. Following camp, Commissioner Boggs, CBHE Chair Elliott and Mr. Hammons joined me for lunch and a tour of the Houlne Center. Our "Gold Coat Member Appreciation VIP Tent Day" was held on August 2. After greeting and speaking with our Gold Coaters, I worked in the MoWest prize tent for the last hour or so to assist with the large number of camp guests. We recognized the MWSU Foundation Board with a VIP Tent appreciation day on August 6. The Council on Public Higher Education Director (COPHE), Paul Wagner, joined us in the VIP tent for that day as well. Thank you to the governors who joined us in the VIP tent. We had only three VIP Tent days which did not sell to other businesses/parties. Thank you again to governors for their assistance in securing parties for the three, tailgate suite dates we obtained from the Chiefs during recent contract negotiations.

The Missouri Highways and Transportation Commission held meetings August 5 – 6 in our Houlne Center for Convergent Technology. VP Archambault provided a tour of the facility to commissioners prior to the August 5 meeting, and I was grateful to present a welcome to the group as they began their regular meeting on August 6. Former Senator Dan Hegeman has always been a strong supporter of MWSU, and we were very proud to host him and the other commissioners on our campus.

Although we await final numbers from the Chiefs (e.g., attendance, parking, etc.), estimates indicate those will come in slightly lower than last year's camp. One factor may be that the 2025 camp was three days shorter in duration than last year's (due to pre-season game scheduling).

I would be remiss if I did not offer gratitude to the many MWSU employees who tirelessly provided another excellent camp experience for both the Chiefs and their fans. Those individuals

include: the entire Campus police force, who directed traffic and staffed chiefs' players; athletes and coaches from our soccer and softball teams who directed parking traffic and provided custodial services; Athletics staff Mike Halloran, Kaitlyn Martinez, Ashley Wicker and Theresa Grosbach; our Physical Plant custodial staff who worked on camp every day and on weekends; 38 employees who volunteered at the Admissions tent every day during camp; employees who staffed the Admissions Tent at the City's Red Rally event; the entire Foundation – Advancement - Alumni staff who provided MWSU VIP Tent hospitality assistance and golf cart shuttle service; and with our good partner, Aramark, who handled food and drink in our hospitality Tent and tailgate suites. Finally, Betsy Wright provided a tremendous amount of support to assisting with camp hospitality, and I am also very grateful for her time and energy.

Again, as Governors are aware, hosting the K.C. Chiefs' summer training camp is not a revenue generator for the University, nor does it largely affect our student acquisition efforts. However, MWSU recognizes the positive impact hosting the camp has for our city, county, region, and state. Wonderful video footage of our beautiful MoWest campus may be seen on the new series, [The Kingdom Episode 1](#). Afterall, we know that the road to the Super Bowl starts at MWSU in Saint Joseph, MO.

Community Engagement and Relations

As always, my efforts to engage MWSU with the City of Saint Joseph and the Northwest Missouri region are relentless. My time is devoted toward developing key relationships and sharing the great story about MWSU's good works as broadly as possible with our community.

On August 20 I attended the ribbon cutting ceremony for the new UMKC Medical School – Saint Joseph on the Mosaic Life Care campus. I was able to connect with MoWest alum Trevor Mull, who is currently a second-year medical student in the UMKC Medical School - Saint Joseph program. Trevor's journey – graduating from Benton High School, coming to MoWest and earning top honors as a student, and then being accepted into this program – is truly inspirational. The fact that the future Dr. Mull intends to devote his medical career to rural health care in Saint Joseph is a superb example of the impact higher education can have on our community's well-being and prosperity.

I am particularly proud of our newest collaboration with the Saint Joseph School District, announced last week. Together, we have created the *St. Joseph School District Direct Admission Program* — the very first partnership of its kind in Missouri between a university and a school district. Applying to college – particularly for first-generation students - can be overwhelming and complicated. The Direct Admission Program is a proactive and personal approach offering a student's admission without requiring them to go through a lengthy, formal application process. MoWest offers Direct Admission in its effort to improve educational attainment in its ten-county service area, which will enhance economic growth, and improve the quality of life for those completing a college degree. This program is about much more than a new way to admit students. It's about opening doors. It's about making sure every student in our community knows that higher education is within reach, and that the path to college should be clear, simple, and free of unnecessary barriers.

Summary

As I often remark, MWSU is moving forward with clear direction and sure purpose. The strong and abundant evidence provided in the reports herein unequivocally reinforce this statement. I greatly appreciate the time, assistance, and support which Governors are able to provide to ensure that the University continues on this strong trajectory. Your positive promotion of MWSU, your unfailing support of me, and your tireless service as University ambassadors in sharing our good story are invaluable components to MWSU's continued success.



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NOTICE OF MEETING VIA TELEPHONE

Missouri Western State University Board of Governors

Place of Telephone Polling: Room 218, Popplewell Hall

Date of Telephone Polling: Tuesday, August 12, 2025

You are hereby notified that members of the Board of Governors will be contacted by telephone at 8:00 a.m. on the above date and in the room and building designated, and continuing thereafter until there are sufficient votes cast to render a decision in accordance with applicable state statutes.

Purpose: The purpose of this process is to poll members of the Board of Governors concerning their approval of:

Adoption of the Alcohol on University Grounds and at University Sponsored Events policy.

Note: The results of this polling will be ratified by the Board of Governors at its next regularly scheduled meeting.