



BOARD OF GOVERNORS

March 23, 2018

8:00 a.m.

Room 220

Blum Student Union



AGENDA
MISSOURI WESTERN STATE UNIVERSITY
BOARD OF GOVERNORS
Friday, March 23, 2018
(Rescheduled from 2/22/18)
8:00 a.m.
BLUM HALL, ROOM 220

PUBLIC SESSION

Approval of December 7, 2017 Board Meeting Minutes

Reports of the Vice Presidents

- Academic Affairs (Jeanne Daffron)
- Student Affairs (Shana Meyer)
- University Advancement (Jerry Pickman)
- Financial Planning and Administration (Cale Fessler)

Financial Report

- Approval of December 31, 2017 Financial Report

Report of the Student Governor

Report of the President

Other Business

Report of the Chair of the Board

Board Member Comments/Questions

A vote will be held to close the meeting pursuant to Missouri Statutes 610.021 (1), (2) (3) and (13) to consider legal and personnel and real estate matters

EXECUTIVE SESSION

Personnel Items, Real Estate and Legal Matters

PUBLIC SESSION

Vote to Approve Personnel Recommendations

Adjournment

MINUTES, BOARD OF GOVERNORS
MISSOURI WESTERN STATE UNIVERSITY
December 7, 2017

The meeting was called to order at 1:30 p.m. by Chair Dave Liechti in Room 220 of the Blum Student Union Building.

UNIVERSITY REPRESENTATIVES

Board Members Present

David Liechti –Chair

Debbie Smith – Vice Chair

Gen. Greg Mason

Al Purcell – By Phone

Joseph Kellogg – Student Governor

Faculty and Staff Members Present

Marilyn Baker, Director of Financial Aid

Trevor Brown, Interim Police Chief

Aubry Carpenter, Public Relations and Marketing Assistant

Jeanne Daffron, Provost and Vice President for Academic Affairs

Doug Davenport, Associate Provost for Research and Planning

Todd Eckdahl, Professor and Chair, Department of Biology

Cale Fessler, Vice President for Financial Planning and Administration

Tom Flaska, Event Technology Coordinator

Sara Freemyer, Director, Human Resources

Jerry Gentry, Director of Physical Plant

Sally Gibson, Director of Library

Judy Grimes, Associate Vice President for Student Affairs & Dean of Students

Carol Hare, Executive Administrative Associate

Barb Harris, Administrative Assistant, Criminal Justice, Legal Studies, and Social Work/Staff Senate

Kent Heier, Assistant Director, Public Relations and Marketing

Diane Holtz, Editor, Missouri Western Magazine and Coordinator

Mike Lane, Dean, Craig School of Business

Josh Looney, Director of Athletics

Gordon Mapley, Dean of Western Institute

Carey McMillian, Associate VP for Financial Planning and Administration

Shana Meyer, Vice President for Student Affairs

Fred Nesslage, Manager of ITS

Jomel Nichols, Director of Public Relations and Marketing

Kathleen O'Connor, Dean of Professional Studies

Paul Orscheln, Associate Vice President for Enrollment Management

Peggy Payne, Director of Admissions

Jerry Pickman, Vice President for University Advancement

Kendy Scudder, Director, Campus Printing and Design Services

Brandt Shields, Director of External Relations

Kim Sigrist, Executive Assistant to the President and Secretary to the Board of Governors

Robert Vartabedian, President

Dixie Williams, Associate Director of Admissions

Bob Willenbrink, Founding Dean of the School of Fine Arts

Others Present

Steve Briggs, University Attorney
Nathan Ellgren, St. Joseph News-Press/KNPN

APPROVAL OF MINUTES

Chair Liechti asked for a motion to approve the minutes of the October 26, 2017 Finance Committee and Board of Governors meetings. Governor Gen. Mason made a motion to approve the minutes as presented; Governor Smith seconded the motion. By voice vote, motion passed 4-0.

VICE PRESIDENT REPORTS

Dr. Jeanne Daffron, Provost and Vice President for Academic Affairs, began her report by recognizing the work of 176 students and 27 faculty members from 9 departments who were presenting their work at the Multidisciplinary Research Day that took place earlier in the day. Dr. Daffron also recognized the success of our pre-professional students and advisor, Dr. Jason Baker. Over a five year period, Missouri Western students have had an 87.5% acceptance rate into post graduate professional programs. Dr. Marks Mills from the Department of Biology and Jeff Paulson from the Missouri Department of Conversation presented information to the Board about the 19 acres on campus they will be developing as a native tall grass prairie. This prairie eco-system will provide hands-on applied learning opportunities for students, faculty, and the community.

The Student Affairs Vice President, Shana Meyer, highlighted several pieces of her written report to the Board including the hiring of Claudia Baer as the Student Employment Coordinator. The Director of Career Development search is ongoing. A Food Service Review Team has been established as a new accountability measure. Residential Life has opened Spring 2018 and Fall 2019 housing applications. International recruitment will welcome 10 new international students for the spring semester and over 625 visitors attended the International Fair. The Accessibility Resource Center presented on emotional support animals as part of the Ready to Learn Series. Nine members of the Missouri Western staff attended sexual misconduct investigator training presented by Husch Blackwell.

Vice President for University Advancement, Jerry Pickman, announced that Andrew Molloy will be joining the Missouri Western Foundation as Associate Executive Director and Chief Financial Officer on December 11. Andrew is a licensed CPA and an alum and former football player of Missouri Western. Information was provided to the Board about the 'Most-Spirted Classroom Campaign'. In its second year, this campaign is designed to engage students, teachers and 40 area schools with Missouri Western.

The Financial Planning and Administration Vice President, Cale Fessler, has completed the annual state budgetary submission. The Annual High School Counselor workshop was attended by over 45 high school counselors from northwest Missouri and the Kansas City area and visits have been made to area high schools to assist students and parents with the FAFSA process. Bids were received and the installation of the outdoor hammer/discus throw cage near the Spring Sports Complex is complete. Physical Plant is working on specs and pricing to bid and purchase a portable backup chiller package that could be used in case of mechanical failure of a primary chiller. Due to the vacancy of Police Chief Meyer, Trevor Brown has been promoted to interim chief.

FINANCIAL REPORT

Dr. Fessler presented the unaudited financial report for the period ending October 31, 2017. Governor Purcell made a motion to approve the financial report as submitted. Governor Gen. Mason seconded the motion. By voice vote, motion passed 4-0.

A motion was made by Governor Smith to accept the Administration's recommendation to accept the quote utilizing cooperative purchasing contract from Yellow Dog Network in the amount of \$151,037.40 for the replacement of existing network equipment in Scanlon and Griffon Halls. Governor Gen. Mason seconded the motion. By voice vote, motion passed 4-0.

A motion was made by Governor Gen. Mason to accept the Administration's recommendation to accept the quote utilizing cooperative purchasing contract from Daikin Applied Americas Inc. in the amount of \$191,946 for the purchase and installation of two Daikin Package Rooftop HVAC Units for Potter Hall. Governor Smith seconded the motion. By voice vote, motion passed 4-0.

STUDENT GOVERNOR REPORT

Student Governor Joseph Kellogg was unable to attend the meeting due to illness. Please see written report.

PRESIDENT'S REPORT

Dr. Vartabedian updated the Board on several items including enrollment, the ongoing negotiations with the Kansas City Chiefs and the extension of training camp, as well as the Spratt Stadium Pavilion project which has been put on hold for winter. The selection of our campus for the Emergency Medical Services Memorial continues to look promising. Dr. Vartabedian recognized both the women's soccer team as well as women's volleyball for their record-breaking seasons. Dr. Vartabedian invited Josh Looney to give an Athletics update.

REPORT OF THE CHAIR

Chair Liechti provided the date of the next scheduled Board meeting, which will be Thursday, February 22, 2018, at 1:30 p.m. in Blum 220.

There being no additional Board comments or questions, Chair Liechti asked for a motion to meet in executive session, pursuant to Missouri Statutes 610.021 (1), (3) and (13) to consider legal and personnel matters. Governor Smith moved to meet in executive session; Governor Purcell seconded the motion. By voice vote, motion passed 4-0.

EXECUTIVE SESSION – CLOSED

REGULAR SESSION RE-CONVENED

President Vartabedian presented personnel items and Governor Smith made a motion to approve the personnel items as submitted. Governor Purcell seconded the motion. By voice vote, motion passed 4-0.

Retirements:

Dr. Jeanie Crain Department of English and Modern Languages (7/31/18)
Dr. Christopher Godfrey Department of Computer Science, Mathematics and Physics (7/31/18)
Dr. Timothy Miller Department of Computer Science, Mathematics and Physics (5/31/18)
Dr. John Ellis Department of Education (5/31/18)

Resignations:

Susan Montee Craig School of Business (12/31/17)

**Bridge-to-Retirement
(2018-2019)**

Dr. Christopher Godfrey Department of Computer Science, Mathematics and Physics

There being no further business, Governor Liechti made a motion to adjourn the meeting; Governor Purcell seconded the motion. By voice vote, motion passed 4-0.

Respectfully submitted,

Kim Sigrist, Secretary

APPROVED:

David Liechti, Chair
Board of Governors

MEMORANDUM

TO: Dr. Robert Vartabedian, President

FROM: Dr. Jeanne Daffron, Provost and Vice President for Academic Affairs

DATE: February 12, 2018

SUBJECT: Provost's Office Report to the Board of Governors for February

Office of the Provost and Vice President for Academic Affairs

Missouri Core Transfer Curriculum

Missouri Western faculty and staff have been working with the Missouri Department of Higher Education on the implementation of CORE 42, the statewide general education curriculum for students who transfer from one Missouri public two or four-year institution to another Missouri public two or four-year institution. A number of training sessions have been held for faculty and staff academic advisors and Susan Bracciano, Registrar, has led the group working on process and procedural changes that will be needed for the implementation of CORE 42.

Awards/Accomplishments

Annette Weeks, Director of the Center for Entrepreneurship, was named to Ingram Magazine's 2018 "50 Missourians You Should Know."

Professor David McMahan was recently elected as the Second Vice President of the National Communication Association. He will officially become President of the association in 2020.

Associate Professor Britt Johnson was the recipient of the Lynn Imergoot MOAHPERD Scholar Award for 2017.

Associate Professor Britt Johnson officially became the President of Missouri Association of Health, Physical Education, Recreation and Dance and will be the Convention Director for the Annual Conference in November.

Meetings/Events Attended

Jeanne Daffron, Provost

- Missouri Coordinating Board for Higher Education
- Missouri Performance Funding for Higher Education Task Force
- Missouri Chief Academic Officers
- St. Joseph Metro Chamber of Commerce Board Development Committee
- Faculty Senate
- Staff Association
- Missouri Western Governance Advisory Committee
- Heartland Foundation Board of Trustees
- Interviews for the position of Heartland Foundation President
- MWSU Martin Luther King Jr. Drum Major for Justice Award Dinner
- United Way Success by Six Partners Meeting
- Reception to welcome new MBA students

STEVEN L. CRAIG SCHOOL OF BUSINESS

Dr. Mike Lane, Dean

Presentations/Conferences/Workshops

- Annette Weeks attended USASBE (United States Association for Small Business and Entrepreneurship) Conference located in Los Angeles, CA. The conference is meant to advance entrepreneurship education through bold teaching and practice. Attendees from smaller universities are seeking ways to increase their impact on their region. They were very interested in our Business SUCCESSION webpage, as well as the Cup of Joe program. They viewed both of these initiatives as a win-win for the communities, as well as students.
- Stephanie Schartel-Dunn presented "Narrative Ethnographies of Culture Change and Coaching Challenges in High-Turnover Programs" at the annual meeting of the Southern States Communication Association in Nashville, TN.
- Dean Michael Lane, Logan Jones, Brett Luthans, and Shiva Nandan attended AACSB Assured Learning Seminars I & II in Tampa, FL.
- Dean Michael Lane and Logan Jones attended AACSB Advisory Council Seminar and Deans Conference in Las Vegas, NV.
- Dean Michael Lane attended MOCPA – Educator and Firm Leadership Forum in Columbia, MO.

Publications/Exhibitions/Peer Reviews

- Phillip Frank had an article, "Values-based Curriculum Development in Study Abroad Program: International Marketing in Cambodia" published in the *Journal of Business Ethics Education*, 14(1).
- Stephanie Schartel-Dunn (In Press) had "Narrative Ethnographies of Culture Change and Coaching Challenges in High-Turnover Programs", K. Copeland & G. Castleberry (Eds.), published in *Competition, Community, and Educational Growth: Contemporary Perspectives on Competitive Speech and Debate*.
- Stephanie Schartel-Dunn (2018) had "Parasocial interaction and narrative involvement as predictors of attitude change" published in the *Western Journal of Communication*, 82, 1, 117-133. doi: 10.1080/10570314.2017.1339230

Student/Community Involvement/Successes

- Phillip Frank has been accepted to Leadership Savannah. Leadership Savannah provides education and leadership development for active, civic-minded individuals. The program is a one-year appointment. He will have the opportunity to work among a group of like-minded socially engaged individuals in order to develop active means for improving the lives of citizens who live or work in Andrew County, Missouri.
- The MBA Spring 2018 Class Celebration was held in the Hall of Fame room. Current MBA students were invited to celebrate with the news members of the MBA program. Many community and faculty members attended this event.
- Phi Beta Lambda (PBL is the collegiate version of Future Business Leaders of America (FBLA). PBL became official recognized by the university with seven students as the founders of the chapter.
- Beta Gamma Sigma chapter in the Craig School of Business recently inducted four new members. Congratulations to Ryley Crabtree, Candi Ann Vance, Jacob Forsythe, and William Boeh on this achievement. Beta Gamma Sigma is the International honor society for all AACSB accredited business schools. Only the top 10% of students in undergraduate and graduate programs are invited to join.

- The Craig School of Business hosted an Accounting Careers Panel Discussion sponsored by the Northwest Chapter of the Missouri Society of Certified Public Accountants. Over 45 MWSU students gained a better understanding of the opportunities available to them in the Accounting profession. Panelists included Andrew Molloy, Sondra DePriest, Tim Gawatz, Matt Johnson, and Susan Montee.
- Alumni owners from the Franchise Program, Seth Lyons & Ross Theesen, are partners in taking over two existing Which Wich Superior Sandwiches stores in Albuquerque, NM. Their plan is to build additional stores in the area. Lyons also owns two Which Wich's in Colorado. Theesen is the owner of two Rocky Mountain Chocolate Factories in Albuquerque.

GRADUATE SCHOOL

Dr. Ben Caldwell, Dean

- Twelve graduate students from the Master of Science in Nursing students attended the 21st Annual Midwest Regional Nursing Education Conference in Columbia, MO. Four students made presentations at the conference:
 - Jessica Gregory presented "Transitional Care Management: An Evidence Based Approach"
 - Ian McDowell presented "Use of Non-traditional Vascular Access in Critical Access Hospitals and Self-Determination Theory: A Systematic Review"
 - Karla Crouch presented "Suicide Prevention in Pediatric Critical Care"
 - Jamie Bartley presented "Optimizations of Living Kidney Donation through Diffusion of Innovation"

The other students attending the conference included Cathy Manning, Felicia Roarty, Amy Babock, Kelly Madget, Ashley Brewer, Sandy Stone, Laura Goodman and Elise Craig.
- Ben Caldwell made a presentation on "Support Services for Graduate Students" at the Council of Graduate Schools annual meeting in Scottsdale, AZ.
- Spring 2018 enrollment for the Graduate School is at 218 students, up from 215 in spring 2017.

LIBERAL ARTS AND SCIENCES

Dr. Murray Nabors, Dean

Presentations/Conferences/Workshops

- Lori McCune, Assistant Professor in Mathematics, attended the MDHE Corequisite at Scale Taskforce (CAST) meeting held in Jefferson City.
- Jennifer Hegeman, Professor in Mathematics and Computer Science, Mathematics, and Physics Department Chairperson, attended the MDHE Missouri Mathematics Pathways Taskforce (MMPT) meeting held in Jefferson City.
- Dawn Drake presented "My Five Years at MWSU: A Research Retrospective" in celebration of her tenure and promotion.
- Dawn Drake presented a paper entitled "The Golden Color of Money: Historic Patterns of Tobacco Growing in Northwest Missouri" at the Annual Meeting of the Southeastern Division of the American Association of Geographers.

Publications/Exhibitions/Peer Reviews

- Michael Grantham published his paper "Nasal and aerosol shedding of infectious influenza virus – a community based study" in the journal *Proceedings of the National Academy of*

Sciences (PNAS). This article has reached national attention due to being referenced in *Time Magazine*.

- Bob Bergland published two articles in *Men's Fitness* magazine on exercise-induced asthma and half-Ironman triathlons. Bergland, who was recently appointed as the First Amendment Advocacy Committee chair for College Media Association, also gave a presentation to the Journalism Educators of Metro Kansas City organization with Kevin Corlew, who is sponsoring the Cronkite New Voices Act, which would protect student press freedoms.
- Dawn Drake had a review of Pamela Simpson's "Corn Palaces and Butter Queens: A History of Crop Art and Dairy Sculptures" in the journal *Material Culture*.
- Kay Siebler's article "Transqueer Representations" is the featured article on the *Project Queer* website, an international LGBT website focusing on advocacy, education, and community for LGBT individuals. This article is also included as a chapter in her book *Learning Queer in the Digital Age*. Published in 2016 by Palgrav-MacMillan Press, the paperback edition will be published in 2018.

Student/Community Involvement/Successes

- Jordan Meyer, MWSU alum, was recognized at the 78th Midwest Fish and Wildlife Conference as the recipient of the Janice Lee Fenske Memorial Award for "Dedication to management of natural resources, desire to pass on wisdom to others, involvement in professional societies, and strength of character."
- Devin Mattoon (junior math major) and Jeff Poet attended the Joint Mathematics Meetings in San Diego in early January and made presentations. Jeff Poet's topic was "Use of Sudoku Variations in an Introduction to Proofs Course for Majors" given in the Contributed Paper Session on Teaching and Learning Introductory Mathematics. Devin Mattoon spoke about "Modeling directed evolution with coupon-collecting and mixing problems" during the Contributed Paper Session on Research in Mathematical Biology, Modeling and Neural Networks by Undergraduate Students.
- A newly formed Computer Science Technology Advisory Board has met for the first time. The board consists of successful computer technology professionals in our community and surrounding areas who have agreed to provide faculty with information on what they see is needed in the Computer Science area. The meeting was very informative and the Computer Science Department will be proposing significant changes to the undergraduate and graduate degree programs during the spring 2018 – fall 2019 UGCC cycle.
- Missouri Western State University partnered with the St. Joseph Museums, Hy-Vee, KQ2, KNPN, the St. Joseph School District, Union Star High School, St. Joseph Christian School, and South Holt High School to present the 18th annual Super Science Saturday. This year's event was attended by over 1,200 people. The Department of Chemistry presented a wide variety of demonstration shows and students from the Alchemist Club and Biochemistry and Molecular Biology Club provided hands-on chemistry activities for attendees. Lori McCune and Kevin Anderson represented the Mathematics Department with the Math Maze. Evan Noynaert, Greg Lawson and Yipkei Kwok represented the Computer Science Department with a motion demonstration. Brian Bucklein from the Physics Department presented several shows in the planetarium.
- Robert Nulph is serving on the St. Joseph Sertoma Board. He is also judging the BEA National Conference entries in Faculty Documentary, Student Short and Long Documentary and Student Educational Videos.
- Ingrid Luffman, assistant professor at East Tennessee State University, presented her research on watershed restoration as part of the Interdisciplinary Nature of Geography Speaker Series.
- Caitlin Carenen of Eastern Connecticut State University presented "Freedom Fighters or Terrorists? American Popular and Policy Responses to International Terrorism in the 1970s

and 1980s," as part of the Department of History and Geography's Mary Boder History Speaker Series.

PROFESSIONAL STUDIES

Dr. Kathleen O'Connor, Dean

Presentations/Conferences

- Pam Clary presented "Understanding Domestic Violence and How to Make Helpful Interventions from a Congregational and Chaplaincy Setting for Ministry" at the Mosaic Chaplain Training in St. Joseph, MO.
- David Tushaus and Legal Studies students Britane Hubbard and Mallory Saladen co-presented "Taking Justice to People in Crisis: Mobile Clinics" at the Global Alliance for Justice Education (GAJE) International Conference in Puebla, Mexico.
- David Tushaus and Dr. Danixia Cuevas of Miami Dade College co-presented "Using grants to start clinics or fund special projects" at the Global Alliance for Justice Education International Conference (GAJE) in Puebla, Mexico.
- David Tushaus and MWSU International student Maria Surián Barrios co-presented "LGBTQIA Rights in South East Asia: Developing Projects" at the Access to Justice Conference in Chiang Mai, Thailand.
- David Tushaus gave a lecture on "LGBTQIA Rights: Vietnam, the U.S. & Southeast Asia" at the American Corner, United States Embassy, Hanoi, Vietnam.
- Camile Banez, Paige Mathews and Miranda Migletz, students from William Russell's PED 451 (Research Methods) course, presented their research entitled "Are the benefits and barriers of exercise different across age groups?" at the 2017 Missouri Association for Health, Physical Education, Recreation and Dance Convention (MOAHPERD) in Lake Ozark, MO.
- Britt Johnson served as the Vice-President and Conference Manager for the National Association for Kinesiology in Higher Education Conference (NAKHE) in Phoenix, AZ.

Publications/Exhibitions/Peer Reviews

- Pi-Ming Yeh co-authored "The Impact of Spiritual Well-being, Coping Strategies, Income and Alcohol Use on the Psychological Well-being of College Students in the USA" in the *EC Psychology and Psychiatry* journal.
- Pi-Ming Yeh published "Factors Influencing Finances, Schedule, and Health of Family Caregivers with Hospitalized Relatives in the USA" in the *Journal of Nursing and Palliative Care*.
- Sergio Molina co-authored "Assessment of a Supine-to-Stand (STS) task in early childhood: A measure of functional motor competence" in the *Journal of Motor Learning and Development*.
- Regan Dodd was the lead author in a recent publication focused on servant leadership entitled "Servant leadership and its impact on ethical climate" in *The Journal of Values-Based Leadership*.

Student/Community Involvement/Successes

- Grey Endres's SWK 415: Social Work Practice III class presented their Public Achievement Projects at EmPowerU.
- The Social Work program hosted a Brown Bag Lunch and Bill Church presented "In Their Own Words: How St. Joseph African-Americans Shared the Stories of Hardships, Happiness, and Success."

- The MWSU Student American Corrections Association co-sponsored the Missouri Division of Youth Services (MODYS) flag football tournament on the MWSU campus. About 100 youth from the Division of Youth Services attended.
- Susan Bashinski served as a reviewer for the National Intervener Certification Project (NICE), which is a project sponsored by the National Center on Deaf-Blindness, The PARA Center: PARAProfessional Resource and Research Center, and the University of Colorado-Denver. The review process entailed the review of an electronic portfolio (including a variety of video and artifacts), which was submitted by an individual who is employed as an intervener for a learner who experiences deaf-blindness and is seeking national licensure for this role.

SCHOOL OF FINE ARTS

Dr. Bob Willenbrink, Founding Dean

Presentations/Workshops/Conferences/Seminars

- Elise Hepworth presented "Building a Culture of Community in the Choral Ensemble" at Hawaii International University Conference in Honolulu, HI in January.
- Matt Hepworth presented an Arts 501 collaborative student project for the MWSU Arts Society Board of Directors in January. Having recently taken over the Illustration program this fall, Matt showcased a student-led mural illustration design project for the city of St. Joseph. The opportunity was provided as a juried competition, initiated by Matt in partnership with Tim Doyle at "The Restoration Project". The winning project design was recently commissioned outside of MWSU and is currently in its planning phase.
- Matt Hepworth was invited to provide a professional development workshop for the MWSU Entrepreneurship Week for beginner and intermediate-level participants.
- Morgan Mallory organized a Flashmob with 12 students in Blum Student Union in November to celebrate National Kindness Day.
- Morgan Mallory traveled with 17 students to attend Kennedy Center American College Theatre Festival (KCACTF). There they attended many workshops, saw productions, and participated in theatre discussions with colleagues from around Region 5. They were at the festival from January 21 through January 27.
- Morgan Mallory taught a workshop entitled "Invisible Theatre: From Boal to the Mannequin Challenge" at Kennedy Center American College Theatre Festival (KCACTF). It was attended by 45 students and three faculty members from Region 5. In addition, Ms. Mallory performed in the Faculty Acting Showcase, presenting a seven-minute scene from *Concerning Strange Devices From the Distant West* by Naomi Iizuka with Derek Trautwein from Benedictine College.
- Jeff Stover attended both the Kansas and Missouri Thespian conferences for recruiting. He met over 150 students and has had several show interest in the department. Currently, five students have applied and plan to attend Missouri Western.
- Jeff Stover served as Load-In/Load-Out Coordinator at the Kennedy Center American College Theatre Festival (KCACTF) Festival 50 in Des Moines.

Publications/Exhibits/Performances

- David Harris had a ceramic piece accepted into the International Orton Cone Box Exhibition.
- Teresa Harris mixed media work, "My Father's Daughter 1," was accepted into the national juried exhibition "Americas 2018: Paperworks." This exhibition, which closes this month, is being held in the Northwest Arts Center on the campus of Minot State University in Minot, North Dakota. The juror chose 41 pieces from over 275 submitted entries, to complete the show. The juror was Linda Whitney, Professor Emeritus from Valley City (ND) state

University, where she taught art and was the chair of the department. Her work has been exhibited in over 50 national and international juried exhibitions throughout the United States, Armenia, Serbia, Russia, China, France, Mexico, Poland, and Iran.

- Kathy Liao had her "Lingering Presence" Solo Exhibition at Monmouth College Monmouth, IL
- Kathy Liao is exhibiting at "Studios Inc: 2018" Group Exhibition at Studios.Gallery, 708 Campbell St., Kansas City, MO, 64108.

Student/Community Involvement/Successes

- Elizabeth Adams, Theatre Student, was Runner-Up for A National Stage Management Fellowship at the Kennedy Center American College Theatre Festival (KCACTF) Festival 50.
- Elizabeth Adams and Rachel Segbawu, Theatre Students, were chosen to stage manage major events at the KCACTF Festival 50.
- Sonia Hanson and Morgan Mallory, critiqued Kansas University's show *She Kills Monsters* on as part of the Kennedy Center American College Theatre's Irene Ryan Foundation Respondent's Program.
- Matt Hepworth showcased a student-led mural illustration design project for the city of St. Joseph. The opportunity was provided as a juried competition, initiated by Hepworth in partnership with Tim Doyle at "The Restoration Project." The winning project design was recently commissioned outside of MWSU and is currently in its planning phase.
- Jeff Hinton conducted the River Valley Conference Honor Band at South Harrison High School in Bethany, MO.
- Shelby House, Theatre Student, Shelby House had her 10-minute play picked to be staged at the KCACTF Festival 50.
- Morgan Mallory responded to Savannah High School's production of *Fiddler on the Roof*.
- Morgan Mallory was a judge, a coach, and performed a duet of "Don't Stop Believin'" for The Voice of Western through SGA.
- Kennedy Brock, Allyson Bryson, Bonnie Bouc and Abby Sexton, Theatre Students, reached the semi-finals in the Irene Ryan Acting competition at KCACTF Festival 50. They were chosen from five Irene Ryan Nominees and five scene partners. Their coach was Assistant Professor of Theatre, Morgan Mallory.
- The Music Department, in collaboration with the St. Joseph Symphony and the St. Joseph School District, presented the eighth annual Instrument Infusion program for Saint Joseph area fifth grade students. The purpose of this program is to introduce students to flute, clarinet, trumpet, trombone, violin, cello, and percussion - the instruments they will choose from in the fall of their sixth grade year, if they choose to play in either band or orchestra. This year the program served over 450 students. Music faculty Rico McNeela, Jeff Hinton, and Bob Long were actively involved in the planning, organization, and teaching for the project. In addition sixteen MWSU students majoring in Music Education served as teachers during the project.
- Thirty-three Chamber Singers performed at the Missouri Music Educators Association 80th Annual Conference and In-Service to rave reviews and a spontaneous standing ovation (approximately 900 members in attendance).

Grants Awarded

- Twelve theatre students applied and were granted funds through the MWSU Student Excellence Fund.

Faculty Awards/Other Recognition

- Kathy Liao received a three-year Studio Residency Fellowship Award from StudiosINC (<http://thestudiosinc.org/>) Studios Inc provides studio space, professional development, networking, and exhibitions

for mid-career artists in Greater Kansas City. Studios Inc offers a unique immersion experience for resident artists, who use their studio and exhibition space to produce and exhibit work, network and learn from one another, and attract and cultivate relationships with art patrons, collectors, and arts professionals.

- Elise Hepworth was appointed Chair of the Missouri Music Educators Association Music Education Advocacy (2018-2020)
- Morgan Mallory will play Soupy Sue in *Urinetown* for a Kansas City theatre troupe, The Barn Players. The performance will be April 19-29.

ADMISSIONS

Dr. Paul Orscheln, Associate Vice President of Enrollment Management & Student Retention

GO & Griffon Edge (New Student 4-day Orientation Program)

- The selection process for Transition Mentors has begun. Over 100 students have indicated an interest.

Recruitment Activities

- The February 1 deadline for scholarship applications was promoted to current and potential students.
- The transfer student application for admission is now mobile friendly.
- We hosted 369 guests at our Saturday Showcase Day.
- College for Kids is in full swing. There are 40-45 6th graders participating this year.
- Ready.Set.Go middle school presentations are underway.

Student Ambassadors

- The student ambassadors gave tours to 98 students the month of January.
- New and returning ambassadors attended an in-depth training session.
- The student ambassadors have been giving tours to the Career Development Center Director candidates.

Processing

- New freshman application numbers for fall 2018 have reached 4,611. This is 40% more than last year at this time.

ATLAS (Advising, Tutoring, Learning & Academic Support)

Elaine Bryant, Director

Summary of Fall 2017 Semester

- Logged 1,200 advising appointments, 276 Peer Advisor meetings, 321 UNV 101 mentor meetings, and 69 meetings with UNV 101 instructors; Student Success advisors were assigned a total of 592 advisees.
- Completed 1,502 advisor assignments and 420 Change of Advisor requests.
- 448 New freshmen students were assigned to Student Success advisors as a retention initiative using a proactive/intrusive advising approach: 211 were students with an ACT of 17 or below from all departments, 180 were undecided students, and 57 were Admitted with Conditions (AWC) students.
- Provided 7 sessions of Basic Training for Advisor for new faculty and staff; provided 5 sessions of GoldLink Training; provided 5 sessions of Schedule Planner Training; coordinated with Registrar's staff to provide 6 sessions of Griffon GPS Training.

- Conducted 20 presentations to 23 sections of UNV 101 class on registration/advisement procedures.
- Coordinated administration of the College Student Inventory (CSI) to 626 UNV 101 students; coordinated delivery of the results to UNV 101 instructors who conducted 443 one-on-one sessions with students to go over assessment results.
- Processed 1,365 Early Intervention reports.
- Student Success Workshops Series videos received 165 views – Effective Classroom Notes (55), Test Anxiety (31), Test-taking Strategies (33), Study Skills (3), Stress Management (14), and Time Management (29); conducted 22 individual Degree Plan workshops in UNV 101 and five individual Degree Plan workshops in HON 195.
- Obtained 799 Advising Survey results for the fall 2017 semester; provided specific department data to each academic department and to the Graduate School based on Student Advising Survey responses.
- Increased social media following by 24 on Facebook (from 206 to 232), by 61 on Twitter (from 762 to 823), and we now have 281 followers on Instagram.
- Further developed the Pathway to Academic Student Success (PASS) Program; hired and trained 5 Peer Mentors for the PASS program.
- Developed an Assessment Plan and modified our pre-advising and post-advising survey measurements to gather data on the advising experiences going on in Student Success.
- Coordinated enrollment of incoming freshmen into the Focus Areas of UNV 101 to help connect undecided students with academic departments earlier to aid in retention, as well as connecting intended students to their academic department earlier and provide more career information as it relates to their major.
- Academic Advising Council developed Best Practices to set expected standards in advising for all advisors across campus; revised the outdated Academic Advising Policy in the Policy Guide to solidify the advising practices on campus to include evaluation of faculty advisors in their annual review, as well as identifying the training needs of all academic advisors and established a process for completing training prior to advisors being assigned advisees; continue to look at ways to improve our advising practices at Missouri Western State University and identify roadblocks our students encounter.
- With increased new freshmen enrollment in fall 2017, Student Success advisors prepared 1,277 schedules for new students who RSVP'd for a summer Griffon Orientation (GO) program; we experienced a high volume of students needing advisement during the Add/Drop Period the first week of fall 2017: 278 student visits vs. 105 student visits the first week of fall 2016 during Add/Drop Period.

Academic Intervention for Struggling Students

Pathways to Academic Student Success course (PASS) is revised and streamlined in its second year. This free, direct intervention is designed to assist the fall 2017 cohort (first time, full time freshmen) who have fallen below a 2.0 GPA after their first semester. The expectations for the course include weekly hours in the library, working with tutors at the CAS, attending a Time Management workshop, meeting with staff guides, and peer mentors. There are 86 students enrolled this semester.

LIBRARY

Sally Gibson, Director of Library

- Librarians Angie Brunk, Jackie Burns, Michelle Diaz, and Sally Gibson are serving as staff guides in the PASS (Pathways to Academic Student Success) program. Staff guides serve as an additional resource for students in the program. Each librarian has been assigned to three to five students.

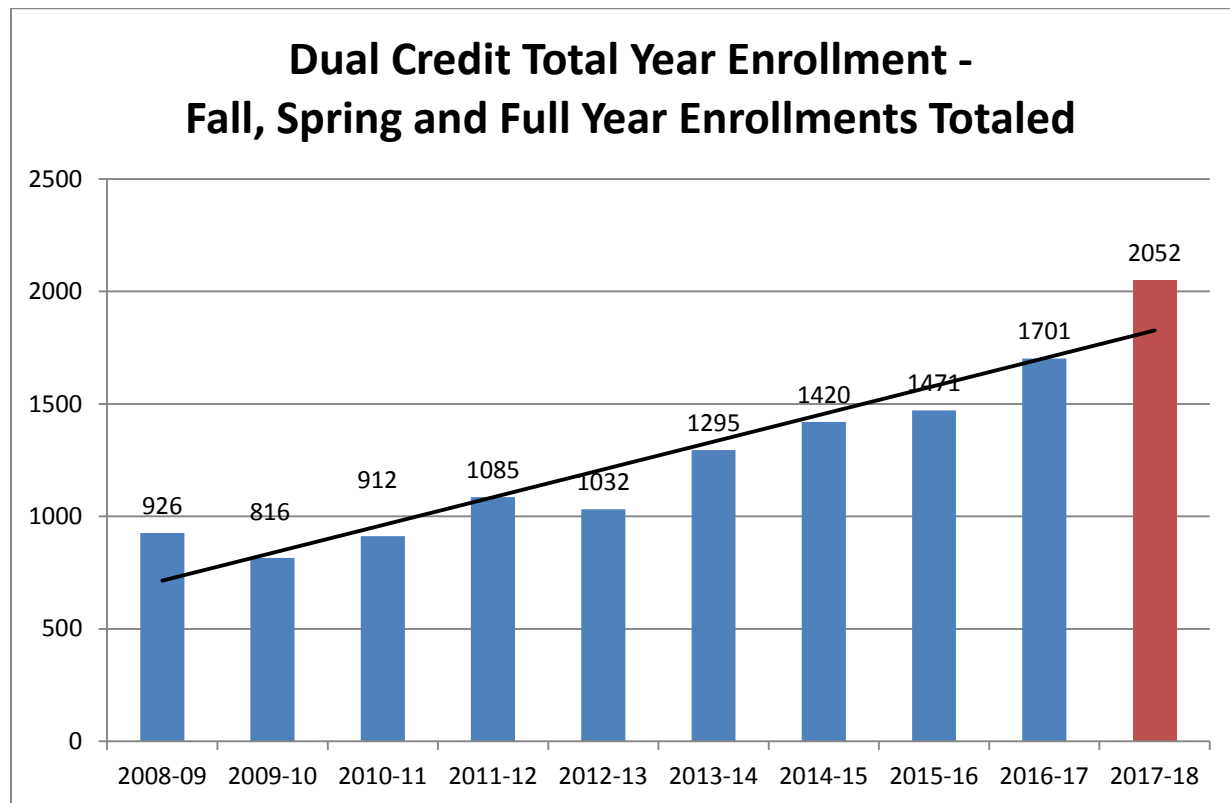
- MOBIUS has joined the Open Textbook Network. The OTN provides a catalog of over 400 free, peer-reviewed and openly licensed textbooks. Jackie Burns and Sally Gibson attended a training session about working with faculty on campus to adopt open access textbooks. The library will begin an education initiative about open access textbooks this spring.
- Jim Mulder worked with Judy Grimes to provide education and resources for students charged with academic honesty violations. He also created a library guide on the topic <http://libguides.missouriwestern.edu/plagiarism2016>

WESTERN INSTITUTE

Dr. Gordon Mapley, Dean & Executive Director

Dual Credit

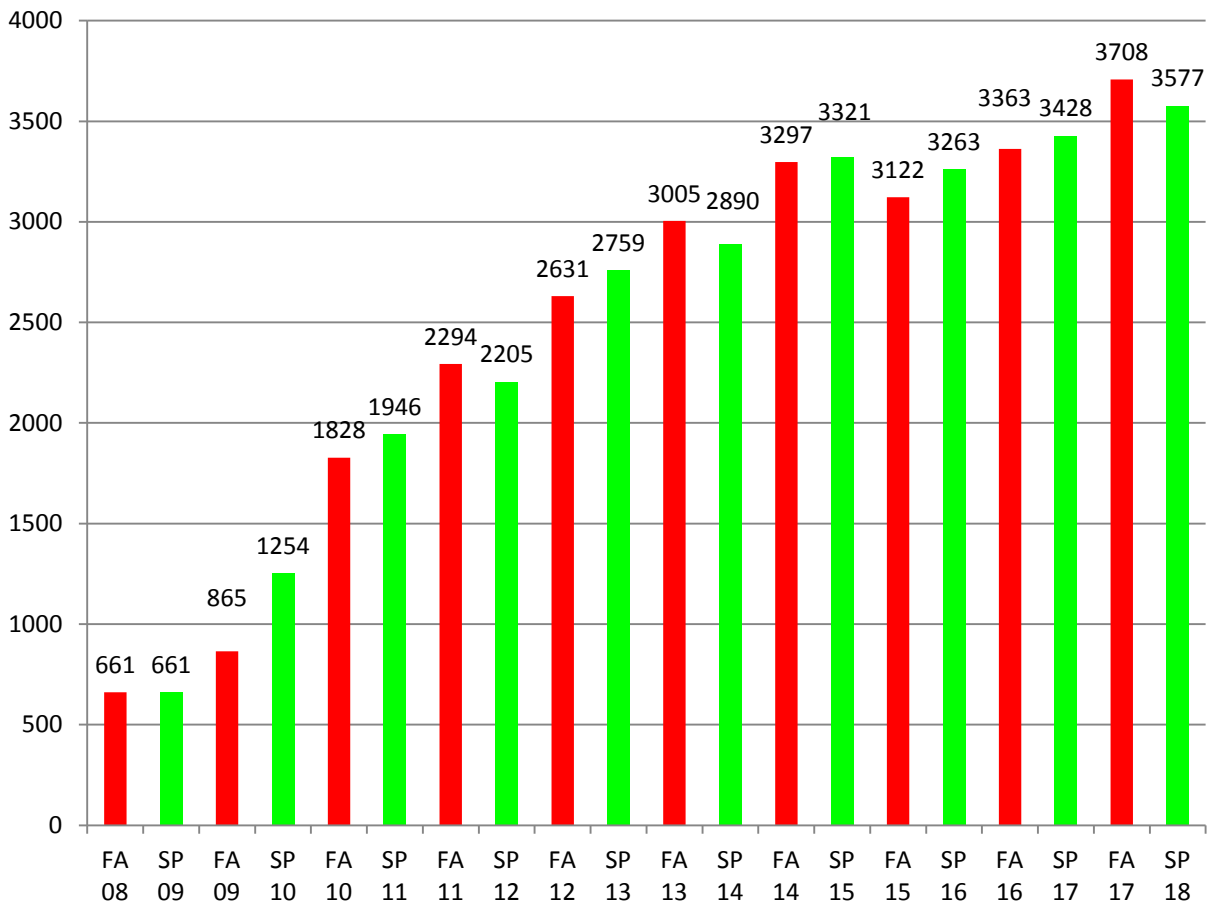
- Dual credit enrollment (number of course enrollments) – 781 for spring 2018 compared to 570 for spring 2017, 37% increase
- Dual credit headcount (number of students) – 627 for spring 2018 compared to 487 for spring 2017, 28.7% increase
- Annual dual credit enrollment (fall, spring and year-long courses combined) – 2,052 for 2017-2018 compared to 1,701 for 2016-2017, 20.6% increase
(Note: at the time of this report, there were still a few dual credit enrollments that had not been entered into the database.)



Online Learning

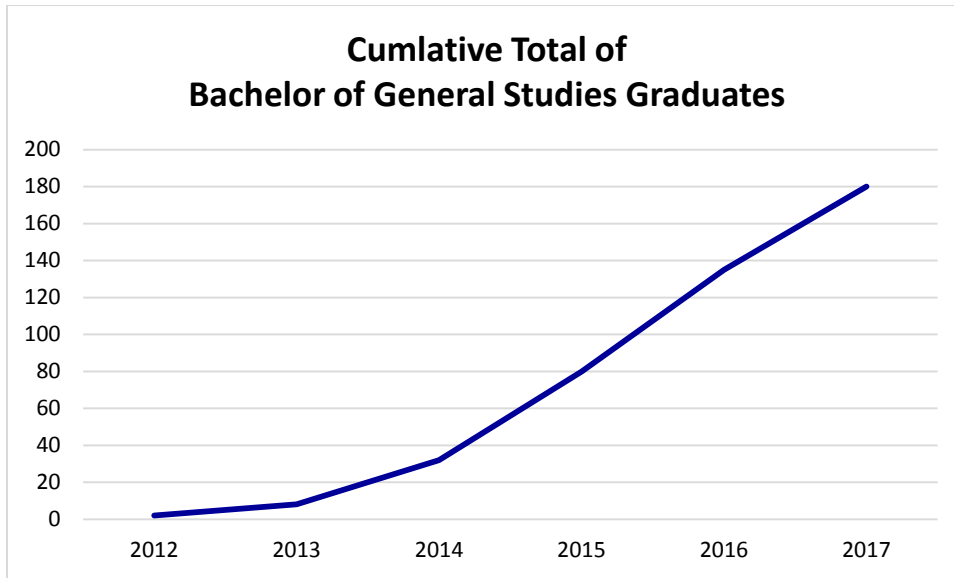
Enrollment in online courses continues to grow (see below). There are multiple opportunities for additional growth.

Growth of Online Enrollment at MWSU Fall 2008 through Spring 2018



Bachelor of General Studies

For fall 2017 there were 23 BGS graduates. This brings the total of BGS graduates to 180 since the degree was implemented in 2012.



Military Friendly & BST

- The admissions requirements for the Bachelor of Science in Technology (BST) have been widened to include two new categories of potential students: (1) Veterans and active duty military, using military training as the basis for a BST, and (2) adults with at least 30 applied credits, typically from community college vocational programs.
- The Western Institute is ramping up marketing of the BST to members of the military and to other adults. It is envisioned that the BST will become at least as popular as the BGS, and will serve as a mechanism to recruit adult students to MWSU and to help adults transform their lives through the power of education.
- MWSU's Fall offering at the 139th Airlift Wing is being followed up with a spring offering.

Buchanan County Degree Attainment Initiative

- Two BCDAI participants graduated in December, bringing the total graduate count to 41 of 74 funded participants.
- 24 participants are still pursuing degrees
- Two additional students who transferred to another university or changed employment are also progressing toward graduation
- HUD closed out the BCDAI grant, transferring \$100,777 to the Chamber to fund the tuition of the remaining participants as they progress toward graduation.

Conferences & Special Programs

- November 11, NWMCDA Honor Choir, 380 guests
- November 14, Missouri Department of Health Stakeholders Meeting on Opioids, 450 guests
- November 15, International Fair, 600 guests
- November 16, Allied Arts Council, 25 guests
- November 18, MU Extension Media Workshop, 24 guests
- November 29, Light Up Western, 200 guests
- December 5-6, President's Holiday Gala, 200 guests

- December 7, Multidisciplinary Research, 150 guests
- December 7, MU Extension Ag Lenders Meeting, 35 guests
- December 8, Law Enforcement Academy Graduation, 300 guests
- December 12, President's Holiday Brunch, 450 guests
- December 15, Graduate Student Hooding Ceremony, 200 guests
- December 16, Nursing Pinning Ceremony, 500 guests
- January 3-5, Hurst Review, 30 guests
- January 12-13, Great Plains Growers Conference, 900 guests
- January 13-14, Boy Scout Troop 118 Basketball Blowout, 20 guests
- January 16, Beck's Hybrids Appreciation Dinner, 80 guests
- January 16-17, MU Extension Certified Crop Advisors, 115 guests
- January 18, MU Extension Corn Growers, 100 guests
- January 18, Allied Arts Council, 25 guests
- January 20, Big Brothers Big Sisters Ball, 143 guests
- January 25, Local Public Hearing, 50 guests
- January 30-31, Boehringer Ingelheim Animal Health Conference, 850 guests

MEMORANDUM

TO: Dr. Robert Vartabedian, President

FROM: Shana L. Meyer, Vice President for Student Affairs

DATE: February 22, 2018

SUBJECT: Report to the Board of Governors

Vice President's Office

12/8/17- 2/22/17

The Division of Student Affairs staff joined together for a Winter Retreat on January 18, 2018. Division members discussed campus occurrences and participated in a session on "Self-Care," presented by Latoya Fitzpatrick. Attendees completed an assessment of the retreat; some of the comments were: *"It's always great to connect & visit with everyone in the division! Being brought up to speed with both campus & division updates is quite valuable."* and *"During the staff retreat I had the chance to meet new people, connect with others, and introduce myself and share what I do. I learned about campus and facilities updates. I appreciate the opportunity."*

The Martin Luther King Drum Major for Justice Awards were presented at the January MLK Jr. Banquet on January 17. Terri Houston, diversity expert from the Center for Leadership Development, Inc., was the keynote presenter. Those being awarded with the Drum Major for Justice Award were:

- Student: Andrea Gordon, The Power Organization (TPO)
- Staff: Derek Evans, Academic Advisor, TPO Advisor
- Community Member: Mrs. Heather Gladhart, Coleman Elementary

The Diversity and Inclusion Task Force completed their report and has forwarded their findings to Cabinet. The Task Force was appointed in the fall of 2016 to identify current strengths of Diversity & Inclusion efforts at Missouri Western and make recommendations for quality improvement. In particular, the task force studied:

1. **Staffing** – What are the ideal hiring processes and procedures that should be followed to better diversify the campus, given current resources, best practices in higher education employment, and University mission? What benchmarks should be established to determine the effectiveness of these practices? Specific recommendations regarding advertising, recruitment and retention of faculty and staff of color should be offered.

Make sure to identify current strengths of Equity & Inclusion efforts in terms of staffing at Missouri Western and make recommendations for quality improvement.

2. **Campus Climate** – What are the current student, faculty, and staff perceptions of campus climate regarding issues of diversity and equity on campus? Based on these perceptions, what are the key issues the University should address? Make sure to identify current strengths and make recommendations for quality improvement.

Three subcommittees focused on various elements of the charge:

1. The **Campus Climate Survey** committee created a Diversity & Inclusion Survey to send to the entire Missouri Western Campus. This subcommittee met weekly to achieve this goal. This committee also conducted 3 focus groups, designed to gather the experiences of our African-American students at Missouri Western. This group also coded the focus group transcripts and created a report that was passed to the Data Analysis group to interpret and create recommendations.
2. The **Data Analysis** subcommittee was charged with using data from various campus surveys, including the Campus Climate Survey, to identify major themes and present recommendations based on those themes. Other data sources that were examined were the Educational Benchmarking Survey, Great Colleges to Work for Survey, The National Survey of Student Engagement, and the Student Satisfaction Inventory.
3. The **Policy Analysis & the Best Practices** subcommittees attended joint meetings. The Best Practices group was charged with researching best practices as they relate to Human Resources in the areas of recruitment and retention, as well as reviewing the policies we have in Human Resources and comparing those to our peer institutions. Based off of those findings, the Policy Analysis subgroup was charged with creating policy recommendations in Human Resources.

Unfortunately, it is almost time to say goodbye to Student Governor Joseph Kellogg. Applications for the next Student Governor were due February 12, 2018 by 4pm. Applicants must be a resident of the state of Missouri and be available to serve until December of 2019. As part of their application, candidates should include a current resume with their application and a typed response to two essay questions:

1. The role of the Student Governor: Why do you believe it is important to have the role of Student Governor at Missouri Western State University?
2. Important traits for the Student Governor: What traits do you believe are important for the Student Governor and how do you exemplify these traits?

Candidates will interview with the SGA President, the Vice President for Student Affairs, the Vice President for Administration & Finance, and the current Student Governor (or their designees). The top candidates will then interview with President Vartabedian; our top three candidates will be sent to Jefferson City, with interviews being scheduled with the Governor or his designee.

Student Governor Joseph Kellogg is currently working overtime . . . thank you for your service, Joseph!

The Missouri Western Transit Ridership, an SGA partnership with the City of Saint Joseph, has continued to have great success in bringing students, faculty, and staff to campus and students into the community.

	FY2018	FY2017	FY2016
July	1,358	1,325	<i>Trial started Aug 26, 2015</i>
August	1,665	1,642	249
September	2,403	2,386	2,296
October	2,549	2,412	2,396
November	1,954	2,090	1,597
December	1,446	1,586	1,443
January		1,707	1,568
February		1,870	2,317
March		1,875	1,895
April		1,709	1,962
May		1,252	1,220
June		1,141	1,345
Total YTD	10,017	20,996	18,288

Finally, three candidates have interviewed for the Career Development Director position. Vincent Bowhay interviewed on February 2; Brooke McBride interviewed on February 5; and Jerri Arnold-Cook interviewed February 9. The candidates all presented on "Preparing Our Students for a Global Workforce." Many thanks to Latoya Fitzpatrick for chairing the search committee; the members of the search committee and those who attended presentations and assisted with this search.

Board members are always invited & welcome at our events! Some of the bigger events that remain this semester are:

- Feb 26-March 2 is SGA week (many events throughout the week to promote SGA, including Commuter Appreciation Week)
- February 28, Black Heritage Dinner, 6pm, Enright 214-216
- February 28/March 1, SGA Elections
- April 2, Walk a Mile in Her Shoes Event, 5pm, Kelley Commons
- What Were You Wearing Exhibit, April 3-6, 7am-5pm, Blum 218 (drop in event)
- May 3, Multicultural Graduate Dinner, 5pm, Enright 214-216
- May 4, Farewell & Sash Ceremony, 3pm, Enright 214-216

Conferences/Meetings/Events Attended

- Health Center Vivature meeting, December 14
- Trails West! Steering Committee meeting, January 10
- Meeting with Genesis Health regarding partnerships, January 12
- Martin Luther King Jr. Banquet
- Student Affairs Division Winter Retreat, January 18
- Student Government Association Retreat, January 20
- Symposium on Racism, Recovery and Racial Justice (live stream)
- Food Services Oversight Committee, January 23
- Indian Republic Day Celebration, January 26
- Career Development Interviews, February 2, 5, 9
- Presidents' Leadership Council, February 7
- Heart Your Union, February 14
- Allied Arts Council, February 15
- Student Governor Interviews, February 15, 16, 19
- MWSU Showcase Day, February 24

Associate Vice President for Student Affairs

Dr. Judy Grimes

The new semester has brought considerable energy to the campus with both returning and new students. I have had the opportunity to work closely with the International Recruitment area as the Director planned for spring travel and updated publications. The international orientation went well and new students are adjusting. We held a very nice Farewell and Sash Ceremony just prior to the December graduation for those international students leaving us at the semester.

We continue to receive requests for students needing temporary accommodations and to discuss the various technologies available to assist students who may have a short-term absence from classes. Resources have also been identified for current students with life challenges including temporary or long term homelessness. In addition, I have spent a significant amount of time assisting students and families as they determine how to navigate school along with serious medical or mental health issues. The Counseling Center and the Esry Health Center have been great partners in this process.

I have addressed several student conduct issues and have worked closely with our Title IX Coordinator as needed. Meetings I have attended include: University Assessment Committee, Admissions & Graduation, the Strategic Plan Stewardship working group, Student Affairs Director's meetings and individual meetings with the Vice President for Student Affairs, Assistant Dean of Health & Wellness and the Director and Asst. Director of International Recruitment & Student Services. I have also attended numerous athletic events, the MLK

Banquet, the President's Musical Holiday Gala, a General Studies Core 42 Update meeting, an Advising Workshop that included updates to the Mathematics curriculum, Governance Advisory Council, the Student Affairs Division Winter Retreat, the United Way Luncheon and presentations by candidates for the Director of the Career Development Center.

A great deal of time was spent in an effort to update our listing of current academic programs that are available for international students, I participated in the meeting of the Development Council, attended the Budget Advisory Council meeting and a live-stream Symposium on Racism, Recovery and Racial Justice and meetings of the College Completion Team.

Title IX

Adam McGowan

I presented "Putting Title IX to Use" at the new International Student Orientation on January 12. I covered the topics of consent, campus and community resources, reporting options and rights, prohibited conduct, role of alcohol in sexual assault among others. We had some of our current International Students help by reading scenarios and answering questions from their perspective.

On January 18, I spoke with the faculty of English and Modern Languages Department during their department meeting. I talked about the role of faculty members as mandatory reporters of sexual misconduct and whether disclosures made in a writing assignment were required to be reported. Generally, they do not as it is a question of intent; the student shares the experience as part of an assignment as opposed to seeking out someone for help. But if the faculty member felt particularly concerned about what was disclosed they could contact me for guidance. I wanted to provide the faculty members with information on support resources that they can share with students and answer questions about the reporting and complaint resolution processes for sexual misconduct work.

Blum 218-219 is reserved for displaying the "What Were You Wearing" Survivor Art Installation from April 3-6, during Sexual Assault Awareness month. I am partnering with the YWCA of St. Joseph's Victim's Services to display stories of sexual assault survivors and outfits that recreate what they wore when they were attacked. The first installation was displayed at the University of Arkansas in 2014, and since then has been displayed on campuses across the country. The University of Kansas Sexual Assault Prevention and Education Center provides the stories and information on the exhibit (<https://sapec.ku.edu/what-were-you-wearing> for more information). Clothing for the installation will be donated by the YWCA Thrift Shop and community donations. Information on campus services such as the Counseling Center, Esry Student Health Center and community services like the YWCA, MOSIAC Hospital and Buchanan County Prosecutor's office will be available. We hope to have counselors from the Counseling Center and the YWCA on hand to speak with individuals who may need support after viewing the exhibit.

In conjunction with the Buchanan County Sexual Assault Response Team (SART), we will be

premiering a short documentary, tentatively titled "Chloe's Story" on April 9 at 6 pm in Spratt 101. The film will tell the story of a current Missouri Western student who was sexually assaulted while she was in high school, and how the various member organizations of the SART worked together to support her, investigate the crime, and successfully prosecute the perpetrator. A question and answer panel will follow.

I continue to work with representatives of the Athletic Department to plan some in-person training and education programs for student-athletes. We are currently working with an instructor from the U.S. Army's SHARP (Sexual Harassment/Assault Prevention) Academy at Ft. Leavenworth to come speak with our student athletes. We began planning a "Teal Game," in April when both the Baseball and Softball teams play at home. Teal is the representative color of Sexual Assault Awareness and we will plan to have information on campus and community resources on hand during the game. This is still in the early planning stages, so details may change.

Efforts moving forward:

- Attending the "Title IX Workshop: Advanced Concepts in Resolving, Investigating and Adjudicating Sexual Misconduct," February 21 and 22 at Husch Blackwell in Kansas City.
- Working on a "Safe Spring Break" program on situational awareness and self-defense in March.
- Working with Athletic Department staff on education and awareness programs.
- Planning presentations on Sexual Harassment, Pregnant and Parenting Students and the Behavioral Intervention Team as part of Student Affairs' Ready to Learn series of presentations during the spring semester.
- Working with Sara Freemeyer in Human Resources to identify and begin the contract bidding process for finding new online training modules on the topic of Sexual Misconduct

Health & Wellness

Harold David Brown

The Accessibility Resource Center has provided consultation to faculty and staff from various departments throughout the University in order to remove barriers from approximately 600 classes to ensure students with disabilities have equal access to the same opportunities available to their peers. The two most frequently encountered barriers in the classroom that limit full participation are: 1) exams that do not allow enough time for students with disabilities to read, process and respond to all of the exam questions in the time allowed and 2) course content that is delivered in such a way that it is difficult for students to capture all of the information presented during lectures and labs. Along with the Accessibility Resource Center, personnel in the Instructional Media Center and Griffon Testing Center play a key role in

working with faculty to remove these barriers. By allowing qualified students with disabilities to have more time to complete their exams, instructors obtain a much more accurate measure of a student's true ability. By utilizing course capturing technology (Panopto) in the classroom, we ensure students with disabilities have access to all of the information presented by their instructor.

Over 167 students have made contact with the ARC since the beginning of the Fall semester. As a result approximately 668 classes were made accessible by putting approximately 1,336 accommodations in place to remove barriers that prevented equal access and equal opportunity. We may be seeing an increase in the number of students requesting and being approved for accommodations. By following the documentation guidance from the Association on Higher Education and Disability (AHEAD) we have removed procedural barriers in the ARC that may have previously (prior to the ADA Amendments Act) discouraged students from seeking support.

Health Center staff attended a Narcan Training session. NARCAN ® (naloxone HCl) Nasal Spray is the first and only FDA-approved nasal form of naloxone for the emergency treatment of a known or suspected opioid overdose. The University Police Department houses the Narcan and is trained on how to administer in the case of an emergency. Four free doses were provided through a grant from the program ADAPT Pharma.

The Health and Wellness Unit is continuing to work with Vivature, management software that helps campus health centers and athletic departments track patients, injuries and streamlines billing. At this time, the Esry Student Health Center's electronic medical records are being transferred to a vendor that provides insurance filing to build revenue.

Twelve International students presented to the health center for review of the required immunizations and tuberculosis testing required for all international students during International Student Orientation.

The Recreation Services Director, Wonda Berry, is on the Park Board for the City of St. Joseph which meets every third Thursday of the month. In October, the board was able to see the Capital Improvement Projects (CIP) of each area within the Park and Recreation Division deemed important for capital improvements. In November, the park board individually voted on the top 15 projects that were considered important. The Parks Director then took each board members information and recommended the top 15 projects chosen to the City Counsel. It was interesting to see and go through the process for the city and see how it works compared to Missouri Western.

A CPR/First Aid/AED class was held to certify three coaches so that they would be compliant with the job requirements for coaching staff. This is something each coach has to obtain and renew every two years. This is the same certifications our students working at Baker Fitness Center and Looney Complex must undergo. Another class will be offered soon for new hires for

the Recreation Service Desk in Looney complex that do not have their certifications. The Spring is also the time of year that I also do a campus police review or re-certifications. Trevor Brown is checking on each officer's certifications to see what is needed for them.

Berry is a Staff Guide in the second year of a pilot program called PASS (Pathway to Academic Student Success). She has met with two out of five of my advisees at this point. This program worked out well for her last spring and she hopes to make a difference with this spring's group. They talk about everything from time management, where to seek help and just help out with other things that might be getting in the way of their education. It's a great program for students on probation.

Career Development & Student Employment

Shana Meyer

Claudia Baer joined the Career Development Team January 3 in her role as Student Employment Coordinator.

The Career Development Center participated in the Griffon Orientation held on January 9. Claudia Baer, Student Employment Coordinator, and Jean Foster, Administrative Assistant, co-presented and provided guidance to the students on how to find on-campus employment. In addition, they participated in the student resource fair and provided handouts detailing the services and resources available to students concerning Student Employment, Griffons4Hire and Federal Work Study jobs. In total, 30 students visited the table.

Claudia Baer presented in Rebecca Foley's Art 494 class on January 18. The topic of discussion was the Career Development Center and the resources it houses and services available to all students. There were 23 students present.

Jean Foster and Claudia Baer co-presented to the Non-Traditional and Commuter Student Center on January 24 on "Resume and Interview Etiquette." There were 10 students present.

Jean Foster and Claudia Baer co-presented to James Carivou's Journalism 328 class on January 25 on "The Importance of Networking and Resumes." There were 18 students present.

Claudia Baer, Student Employment Coordinator attended the National Student Employment Association (NSEA) Winter Board Meeting on February 8 – 11 held in Orlando Florida. NSEA supports and promotes student employment through research, publications, professional development opportunities, and the open exchange of information.

The Learn Serve Change the World (LSCW) a Community-Based Campus Federal Work Study Program, was allocated a payroll budget of \$45,000 for the academic year. The amount drawn down from July 1 to January 31 is \$14,510.25.

Residential Life

Nathan Roberts

There are currently 1,048 total students living in the residence halls.

The Residence Hall Association (RHA) will be hosting "Sex, Love, and Chocolate" on February 13 at 7pm in the Commons Building. The program goal is to raise awareness about safe sex and making healthy choices. This will be the first RHA event of the Spring semester.

RHA is also partnering with the International Student Services office to host a series, "How to Cook..." with a different recipe from a country featured each month.

The RHA President and Advisors attended a business meeting at Truman State University on February 10-11.

International Recruitment & International Student Services

Ann Rahmat

The beginning of the spring semester is an exciting opportunity welcoming new students to the International Orientation session. The session officially began on January 9 and continued to January 12, after 2 days of scheduled airport pick up. Twelve new students arrived from eight countries, including three exchange students from France and Sweden. The orientation sessions continue to provide a great opportunity to integrate, engage, and foster the leadership skills of 12 current international and domestic orientation peer leaders.

The International Student Services (ISS) office continues with the tradition of providing meaningful student engagement with the community at large, by encouraging active student engagement learning opportunities. Edison Elementary School (St Joseph School District) invited a group of international students to introduce their countries to their students. The visit to the school was on January 24. Missouri Western student participants were from India and Nigeria, and future student presenters were identified for additional opportunities.

One of the integral parts of global engagement and student exposure at Missouri Western is to encourage, support, and mentor a variety of meaningful student activities. One of the most popular events is "Meet the World," which was held on January 25, in Blum Union. It is an opportunity to network and build lasting friendships and promote lifelong learning. It was well attended with 50-60 students and staff and was a combination of international and domestic students. Another campus event was the India Republic Day celebration which was held in the lobby of Blum Union on January 26.

An educational field trip also was planned to the Nelson Atkins Museum of Arts. This cultural exploration included Chinese Dim Sum cuisine, and took place on February 3. The activity was open to all students. Over 25 students, international and domestic, enjoyed the networking opportunity, friendship building, and meaningful global engagement conversation over arts and food. The ISS office provided transportation and lunch.

In keeping with the theme of cross-cultural love, laughter and bonding over food, the Residence Hall Association organized a student-run program called "How to Cook." It is planned to be a monthly event at the Commons area. The first event was on February 5, with the show, tell, and taste of Chinese omelets by the Chinese student group. The campus community will also have the opportunity to learn to cook/taste Swedish meatballs in March, and April will be a presentation of making Halwa by our Indian students. In addition, the "Tea & Talk" monthly event is being held in the ISS office, Blum 210, as an opportunity to network and engage in fun inter-cultural trivia.

Assistant Director of International Recruitment and Student Services, Fumi Cheever, ran an Optional Practical Training (OPT) workshop on January 30, in the Blum Junior College Room. The session is regularly scheduled each semester to degree candidates during their last semester at Missouri Western. The sessions provide information, and guidance on the OPT filing process with United States Citizenship and Immigration Services (USCIS). The students also submit an Employment Authorization Document to USCIS, and if offered employment in the United States, they also submit information to the ISS office.

In the realm of international recruitment and enrollment initiatives, the office embarked on a few exciting opportunities. The first live webinar on the topic of "Master of Science in Information Technology Assurance Administration" was held on February 2. Featured presenters were Dr. Yipkei Kwok, program director, Sanhith Chinta and Srinitha Mandadi, graduate assistants, and was moderated by Ann Rahmat, Director of International Recruitment. Assistant Director Fumi Cheever presented in another live webinar on the topic of "Visa application process and expectation for International students", on February 6. The purpose of each webinar was to target prospective students, and/or institutional recruitment agents.

International Recruitment is seeking and encouraging support for direct participation from University faculty and staff. Dr. Jason Baker, MAS Industrial Life Science program director, chose to participate in a 4-minute video program introduction. In addition, Vice President Shana Meyer is committed to host a chatroom session on the topic of Campus Safety, Security, and International Student Support.

The upcoming recruitment activities include a 10-day visit to India and Nepal (Hyderabad, Indore, Vadodara, Mumbai and Kathmandu) from February 12-20. In addition, another 10-day trip to Malaysia and Taiwan (Kuala Lumpur, Penang, Taipei, Taichung, and Kaohsiung) is from March 5-16. Visit itinerary includes meet/greet high school counselors and prospective students; represent Missouri Western in a college exhibition fair; and make public presentations at local EducationUSA centers.

Director of International Recruitment, Ann Rahmat, is scheduled to give a presentation at the EducationUSA Center in Mumbai, India on February 17, on the topic of General Application and Admission Process to U.S. Universities. In addition, she will give a presentation about Missouri Western at the EducationUSA in Kathmandu, Nepal on February 20.

Student Life & Leadership

Isaiah Collier

The application deadline for the Barbara Sprong Leadership Challenge closed on February 2 with 26 students being chosen to attend the course. The purpose of the Barbara Sprong Leadership Challenge is to provide Missouri Western students with an opportunity to acquire and enhance leadership skills so that they may assume leadership roles not only at Missouri Western but also following graduation. The program is named in honor of Barbara Sprong, a former member and president of the MWSU Board of Regents and a past leader in the St. Joseph community. All full-time Missouri Western students who have a 2.5 cumulative grade point average are eligible to apply. Students who complete the course will receive one credit hour on their transcripts.

This year's Alternative Spring Break trip will be to Atlanta, GA, on March 9-14. Students will be working community service everyday with one or more organizations and also learning the culture and history of Atlanta through several museum and city tours. All expenses are paid except for meals. Applicants will be required to provide a \$100 refundable deposit if accepted. Applications were due February 9, along with a short word essay describing why the applicant should be considered for the trip. Limited spots were available and once filled, no other applications were accepted.

The Center for Student Involvement (CSI) hosted a Hot Chocolate and Donuts Program in Blum 207 on January 24. There were 38 attendees who came to enjoy donuts and hot chocolate and were able to learn more about the Center for Student Involvement and how it assists the student population on campus.

The CSI will have a DIY Chocolate Dipped Strawberries and Caramel Apple Bar available to students on February 14 during the Student Government Association's Heart Your Union Event from 12:30 - 2:30pm.

Center for Multicultural Education

The CME hosted their annual Multicultural Graduate Reception for the senior students of color who are graduating in December. It was held on December 7. Twenty-four guests were treated to a light snack buffet as Alumni Brian Gray spoke.

The Center for Multicultural Education held a series of events in coordination with several student groups honoring the legacy of Dr. Martin Luther King the week of January 16. Other groups sponsoring the events include the Student Government Association and The Power Organization.

The "I Have a Dream" Table was in the Blum Lobby on January 16. It included pledges for students and staff to sign and write what they 'Have a Dream' for. KQ2 News also came to

highlight the event. Latoya Fitzpatrick, Director of Multicultural Education, along with several students were interviewed for the news story.

The MLK Drum Major for Justice Banquet was held on January 17, with Terri C. Houston as the Keynote Speaker. The venue was completely full with close to 90 attendees. Ms. Houston is a Diversity and Leadership Consultant who also led the "Courageous Conversations" workshop for students and staff on January 18, in Blum 218. Students were able to interact and learn how use their 'voice' to create change on the campus and in the world through meaningful conversations with their peers.

The hit movie "Marshall" was shown on January 18 in the Blum Student Union.

Students signed up for Community Service on January 19, to work with Habitat for Humanity at the Bartlett Center. More than 15 students came to clean the facilities, socialize with the children, and network for future volunteer service.

The National PanHellenic Council held a Question and Answer Forum for their Sororities and Fraternities. The event was on January 23. Approximately 50 students attended to learn more about the NPHC.

The Black Student Union hosted a Canned Food Drive from January 18 - 31. Boxes were available for donation drop-offs in various locations around campus, including Blum Union. All donations were taken to Second Harvest.

The Center for Multicultural Education (CME) invited Performer Porsha Olayiwola to speak on February 1. Porsha is a self-proclaimed "poet, hip-hop feminist and womanist that applies advanced political analysis to examine injustice while providing perspective on concrete solutions." The event was free and open to all students and faculty. Approximately 35 persons attended this program.

The CME will be celebrating February's Black History Month, with several events including:

The Charles Drew Blood Drive

February 13, 10am—3pm, Blum 218-19

The goal of the Charles R. Drew Memorial Blood Drive is to raise awareness of the importance of blood donation and to increase the number of African American donors for Sickle Cell patients.

Black Love

February 14, 7pm, Blum 218-19, Presented by the Black Student Union

Bring your Valentine's Day date to celebrate Black Love with the Black Student Union.

Movie Night: Detroit

February 20, 6:30pm, Blum 218

Detroit tells the gripping story of one of the darkest moments during the civil unrest that rocked Detroit in the summer of '67.

Soul Food Lunch

February 21, 11am, Blum Union Dining Hall

Come to the dining hall and enjoy some soul food! The CME in Blum 207 is handing out 50 free tickets if you can answer a Black History Trivia question on this day.

Black History Trivia Night

February 27, 6pm, Blum 222-23

Teams of 5 will need to sign up in Blum 207 by February 13. The Team with the most points will win either an Amazon Fire Stick or a Tablet (each team member will receive a prize).

Black Heritage Dinner

February 28, 6pm, Spratt 214-16

The Black Student Union will be hosting a Black Heritage Dinner to close out Black History Month. Students and Faculty will need to RSVP by February 22 at (816)271-4150 or bsu@missouriwestern.edu.

The men of Phi Beta Sigma will be handing out flowers, candy, and cards for their "Heart of a Sigma Valentine's Day" give-away program on February 14 in the Blum Lobby from 11am to 1pm.

The women of Zeta Phi Beta will be hosting a "Lip Sync Battle" on February 20 at 7pm in Spratt 101. Students can sign up individually or have up to a four person team to compete. Prizes will be available to the winning person/team.

The women of Alpha Kappa Alpha are hosting a "Hip Hop Workout" on February 22 at 7:08pm in Blum 218-19. Jay Alford of the MWSU Dance Company will be instructing the students through an interactive dance and exercise routine.

Thirty-five students attended the Western Activities Council Movie Night on January 24, showing the inspirational film 'Wonder'.

The Western Activities Council hosted, "The Great Dubois Circus Variety Show" on January 31. The Great Dubois' is a two person, fast-paced, all ages, variety show showcasing incredible feats of juggling, hula hoops, unicycle, aerial, circus stunts, contortion, magic, and audience interaction all wrapped in a blanket of comedy. The show was free and open to students and faculty and staff. The show was full with 173 attendees.

WAC invited Angie Keilhauer, a singer/songwriter who was featured on NBC's "The Voice," to perform in Spratt 101 on February 8. Angie not only sings, writes, and plays the guitar; she can also cover over 1200 songs and do an all request show. The event was free and open to the public.

February's WAC Movie Night will be on the 21, in which they will be showing Marvel's comedic action hit, "Thor: Ragnarok".

WAC has asked David Hall to perform his interactive comedy routine "Cards Against Hypnosis" on February 28 at Missouri Western. This unpredictable show gives a truly unique experience for the hypnotized participants as well as the audience. The show has been described as "jaw dropping" "hilarious" and "downright fun." The show is free and open to the public.

The Nontraditional Student Services Center has a variety of events planned for the Spring semester including but not limited to:

Welcome to the Center

Presented by Nontraditional & Commuter Student Center Staff

January 17, 11am—1pm in Eder 200

Come in and learn about the Nontraditional Student Center and Welcome back for the Spring Semester.

Resume and Job Interview Etiquette

Presented by Jean Foster, Career Development Center

January 24, 11am—1pm in Eder 200

Brush up your resume and learn correct interview etiquette.

Learn Moodle

Presented by Matt Whipple, Instructional Media Center

January 31, 11 am – 1pm in Eder 200

Learn about Moodle and how to use it for their classes and course schedules.

Mardi Gras

Presented by Nontraditional & Commuter Student Center Staff

February 13, 11am—1pm in Eder 200

Come by to enjoy some Mardi Gras festivities with light snacks and celebrations.

Teacher Appreciation Day

Presented by Nontraditional & Commuter Student Center Staff

February 21, 11am—1pm in Eder 200

Write a Thank You note and have it delivered to one of your teachers/professors.

Student Services

Shana Meyer

Student leader Engoma Fataki was accepted to the 2018 National Prayer Breakfast and Student Weekend held on February 7-11. He returned to campus on February 12, tired but excited to share what he learned with others. The National Student Leadership Forum organizes the event. The National Prayer Breakfast is an annual gathering in Washington, D.C. that draws 3,500 people from all over the world. During this event, the President of the United States, representatives from more than 120 nations, leaders from all areas of the United States Government, and individuals from various walks of life come together. After breakfast, students attend a weekend retreat to build relationships with one another and discuss leadership principles.

Paul Granberry III, Student Government Association (SGA) Assistant Director of External Relations, attended the 31st Annual Governor's Student Leadership Forum on Faith and Values on January 3-5 in Jefferson City. This event is a unique opportunity for students from Missouri's institutions to join together and discuss future prosperity of the state of Missouri. Paul was able to meet with leaders in politics and business to discuss the true meaning of servant leadership.

SGA held their Spring 2018 SGA Retreat on January 20. During the retreat they reviewed the SGA Constitution, Bylaws, policies and procedures, held committee breakout sessions to set goals for the semester, participated in team building and brainstormed about ways to get more students involved in SGA.

On January 25, the Registered Student Organization (RSOs) piece went live on the mobile app. RSOs are now able to update, add members, communicate and connect via a mobile app. The app is available to all MWSU students, faculty/staff, and perspective students & parents. The app was originally started by Admissions for the purpose of Griffon Orientation. SGA added the RSO piece to the app to keep students using the app after orientation. You can download the app by searching "Missouri Western" in the App Store or Play Store. The icon is yellow with a white Griffon.

Six students and an advisor attended the Great Northwest Days at the Capitol on February 6-7 in Jefferson City. Students had the opportunity to meet Missouri Representatives and Senators to lobby against the budget cuts to Higher Education purposed by Governor Greitens. Students were able to give the Budget Committee a joint letter written by SGAs or Student Governors from the following Universities: Missouri State, Northwest Missouri State, Southeast Missouri State, University of Missouri, University of Missouri – St. Louis, Central Missouri, and Missouri Western. (See Letter Below)

On February 5, applications for SGA President/Vice President and SGA Senators were posted on our website. This is an amazing opportunity for a young leader to branch out and make a difference at Missouri Western. All submissions are due by 4pm on February 19. SGA elections will be held on February 28 & March 1.

The first Presidents Leadership Council (PLC) meeting for the Spring semester was held on February 7. Items on the agenda included a report from President Fuson about the upcoming Commuter Appreciation Week he has been working on, an update from VP for Student Affairs, Shana Meyer, on Student Governor applications, SGA President/VP and Senators positions and her open door policy for students to contact her, a report from Courtney Kipping, Director for GriffsGiveBack on an event to help the Make a Wish Foundation, and a training session by Jessica Frogge, Administrative Coordinator for SGA, on admin access to the student organizations app.

On February 14, SGA will hold the annual Heart Your Union event. The goals of this event are to promote services offered on campus and the various student organizations that students can join. This year the event will have fun activities like Henna tattoos, caricature artist, chair massages provided by the Physical Therapy Club, cookie decorating and valentine making. Free HIV testing for students will be provided by the Health Department of St. Joseph. SGA provides a free t-shirt to students who complete the HIV testing.

Joint Letter from Missouri University Student Leaders:

As student leaders of Missouri's public four-year universities, we are writing to express our deep disappointment with the Governor and his administration's proposed FY19 budget for higher education funding. The recommendation includes a \$68.1 million—or 10%—reduction to higher education spending. This is on top of the well-publicized withholding in FY17 and base cuts in FY18.

Public higher education is an unparalleled economic driver for states like ours. It is not an exaggeration to say that public education paves the way to the American Dream. In addition, it adds value to those who attend institutions of higher education and for those who benefit from the fruits of its labor.

If the Governor's budget proposal were to be implemented, it would place public universities in a position where they must continue cutting essential faculty, staff, and crucial programs that benefit our state. This would be a shame because the impact that our universities have on the workforce and economy of Missouri make them crucial to Missouri's resilience and long-term economic prospects. With this budget proposal, Governor Greitens is sacrificing the future and quality of higher education in Missouri, to the detriment of all Missourians.

Budget reductions of this magnitude would undoubtedly cause the rising cost of college to be placed squarely on the backs of students in the form of increased tuition and fees. As some of the most affordable opportunities in higher education in the state of Missouri, this price tag is increasingly becoming one which students cannot financially justify. Not only is this an unfavorable outcome for the thousands of college students in our state, but it will leave a scar in the fabric of Missouri for years to come.

Each year, public universities train and shape the leaders and the workforce of our state's future. It's time to invest in them.

Respectfully Signed:

Brandon McCoy | Student Body President | Missouri State University

Caitlin Schaefer | Student Body Vice President | Missouri State University

Kyle Fuson | Student Body President | Missouri Western State University

Reece Christensen | Student Body Vice President | Missouri Western State University

Katie Brown | Student Body President | Northwest Missouri State University

Alyssa Lincoln | Student Body Vice President | Northwest Missouri State University

Peyton Mogley | Student Body President | Southeast Missouri State University

Dylan Kennedy | Student Body Vice President | Southeast Missouri State University

Luke LeGrand | Student Body Treasurer | Southeast Missouri State University

Mathew Martinez | Student Governor | University of Central Missouri

Nathan Willett | Student Body President | University of Missouri—undergraduate

Payton Englert | Student Body Vice President | University of Missouri—undergraduate

Alex Howe | Student Body President | University of Missouri—graduate/professional

Glenn Baker | Student Body Vice President | University of Missouri—graduate/professional

Sean Burkett | Student Body President | University of Missouri - St. Louis

Samantha Risius | Student Body Vice President | University of Missouri - St. Louis

Memorandum

To: Dr. Robert A. Vartabedian, President
From: Jerry Pickman, Vice President for University Advancement
Date: February 12, 2018
Re: UNIVERSITY ADVANCEMENT BOARD OF GOVERNORS REPORT

Activities (arranged by area) since the last meeting of the Board of Governors includes the following:

Vice President

- I attended the Association of Governing Board's Leadership Forum in January along with Dennis Rosonke, Chair of the MWSU Foundation Board of Directors, and Vice Chair of the MWSU Foundation's Investment Committee. Much of the forum focused on inspiring and preparing our volunteer board leaders to become champions and well-informed partners to their respective institutions in advancement, advocacy, entrepreneurial ventures, and assuring the operational vitality of the institution. Many topics discussed during the forum stemmed from the seismic shifts in state funding of public higher education and growing public opinion that is critical of the value of higher education.
- Two vacant positions within the MWSU Foundation were recently filled. Andrew Molloy was hired as the new Associate Executive Director and CFO and Angela Sanders was hired as the new Foundation Accountant. Both are proud Missouri Western alumni.
- Special Events and Meetings Attended
 - MWSU Basketball games
 - Board of Governors meeting
 - Gold Coat Luncheons
 - MWSU Foundation Board of Directors meeting
 - MWSU Foundation Investment Committee meeting
 - Emergency Medical Services (EMS) Memorial Committee
 - Foundation Accountant Search Committee
 - Association of Governing Boards Leadership Forum
 - Winter Commencement
 - Missouri CPA Tax Update
 - Meeting with Tetrad Property Group on Land Development
 - Lining the Dream event (Topeka)
 - MLK Drum Major Awards Banquet
 - Cattle Barons Ball
 - Alumni Association Board meeting
 - Donor/prospect visits

Alumni Relations (Colleen Kowich, Director of Alumni Relations)

- St. Joseph Alumni Chapter
 - The St. Joseph Alumni Chapter is currently planning several events for the upcoming months. They include:
 - Griffons Uncorked at the Tigers Den (April TBA)
 - A summer campus visit day for alumni

- Serving concessions at the last Parties on the Parkway on September 13
- Kansas City Chapter
 - The Kansas City Chapter is hosting its annual Alumni Day at the K on May 19. A bus from campus will be available. Tickets price is still To be determined
- Craig School of Business Alumni Network
 - The CSB Alumni Network will host a re-launch gathering on May 7 in Kansas City. Special guest speaker will be Esther George '81, President of the Federal Reserve Bank of Kansas City
- Black Alumni Network
 - The Black Alumni Network is planning an alumni/student speed mentoring program on April 12. This event will encourage students to bring their resumes and they will meet with an alumnus/alumna for 10 minutes before moving to the next alumnus/alumna. A reception will follow
 - They are also planning another Black Alumni Reunion for Homecoming 2018
- Future Griffons
 - The Mama Griffs Network is changing their name to Future Griffs and are currently identifying future leadership for this group. Events planned include:
 - Future Griffs at the Chocolate Factory (Feb. 19)
 - Future Griffs at the Makers' Faire (March 3)
 - Summer fishing activity at the Everyday Pond
- Trip to Israel - 2018
 - Dr. Jimmy Albright is coordinating the first of what we hope will be many Alumni trips. In May, 2018, Dr. Albright will take alumni and friends to Israel for a 10 day trip. Information on the trip can be found at www.missouriwestern.edu/alumni/israel
- Admission Post Card Signing
 - Alumni from St. Joseph, Kansas City and St. Louis will sign postcards which will be mailed to newly accepted students from these areas
 - St. Louis alumni met January 27 and signed close to 800 postcards
 - St. Joseph will sign more than 1,000 cards on February 12
- CASE Conference
 - Director of Alumni Relations, Colleen Kowich, Development Officer, Rachel Graves '03, and GOLD Network (Graduates of the Last Decade) Chair, Emily Baumann '10 presented at the CASE Region VI Conference on January 27. The topic of their presentation was Engaging Young Alumni Through Giving and Missouri Western's first online giving day was discussed. Fifty-four alumni, development and communications professionals attended the presentation.
 - Colleen also served on the conference planning committee
- Trails West!
 - Colleen serves as chair of Trails West 2018. Plans are currently underway for the weekend's art festival.

Development (Kim Weddle, Director of Development)

- New Scholarships and gifts
 - The University was designated as a beneficiary in the estate of Kenneth Jameson of \$335,500 to establish an endowed scholarship with preference given to student-athletes on the golf teams.
 - We received a gift of \$75,000 from the estate of Tom Bingaman to be added to the endowed scholarship he set up many years ago in memory of his children, Tim and Lisa Bingaman.

- Capital Campaign
 - Plans are underway to give an update to the public on the campaign sometime in April or May
 - March 31st is the deadline to purchase a brick for Victory Plaza to make the next installation.
 - Potter Hall Case brochure is completed.
 - Working on securing leadership gifts to announce at the public event
- Arts Society
 - Membership is at 78% of the goal of 150 memberships by June 30.
- Annual Fund
 - Spring quarterly direct mail appeal will be mailed March 1.
 - Spring Phone-A-Thon
 - Calls will begin on March 5th
- Engineering Technology Advisory Committee Awards Banquet
 - Sponsorships are being solicited.
 - It will be held on March 26th.
 - The events recognizes an award to an outstanding individual in the industry (Past recipients: Al Landes (Herzog), Joe Gray (Gray Manufacturing), Wade Wetlaufer (Altec).)
- Ambassadors Night at the Ritz
 - Thursday, April 19th
 - Reception and silent auction from 5 - 7 p.m. in the Hall of Fame Room
- Planned Giving
 - The Golden Opportunities newsletter will be mailed on March 16 and will feature Mr. Jameson's generous gift.

Public Relations and Marketing (Jomel Nichols, Director of PR/Marketing)

- Publications
 - The Winter Magazine, featuring military and veteran student initiatives, was mailed in January. In addition, an electronic version was emailed to alumni with select articles and links to access the existing [magazine webpage](#). PR/Marketing and Campus Printing and Design Services teams are working on design and content enhancements for the Spring issue.
 - Admissions Materials. PR/Marketing and Admissions teams completed focus groups and data gathering and are using that research to inform design and content for the 2018/19 admission materials. The new look and feel of the printed pieces will be integrated into existing digital, social and engagement marketing campaigns.
- Marketing
 - Web Design Template Update. Content and design for department and academic pages is underway. The new "external facing" website is designed with prospective students in mind. Content exclusively for internal audiences (employees and existing students) will be housed and maintained on a separate internal "intranet" site. Creating separate sites to focus on specific audiences will improve navigation and user experience for prospective students as well as make our site rank higher on Google search.
 - Craig School of Business Marketing. PR/Marketing, CSB and Admissions teams are working collaboratively on a lead generation and marketing project, targeting students interested in pursuing a business degree at the undergraduate and graduate levels.

- Social Media
 - Facebook Yield. Targeted Facebook advertising continues to support enrollment management efforts, most recently promoting video content to prospects being targeted through email marketing efforts. PR/Marketing also is assembling a social influencers team to make sure our organic reach remains high in the face of recent algorithm changes to the social channel.
- Community Outreach
 - CASE Conference. Jomel Nichols and Aubry Carpenter attended the annual CASE (Council for Advancement and Support of Education) Conference. Jomel presented on "Community Collaboration: The Launch of a Community Branding Campaign," based on her experience with the collaborative launch of St. Joseph's Uncommon Character campaign.
- Communications
 - Family Newsletter. PR/Marketing sent a sample of the University's family e-newsletter to parents of prospects, giving them the opportunity to opt in to receive the bimonthly publication.
- Media Relations
 - PR/Marketing coordinate media coverage of recent proposed budget cuts and worked with Athletics and the Kansas City Chiefs to coordinate the announcement that the Chiefs would be returning to St. Joseph for training camp in 2018..

Campus Printing & Design Services (Kendy Scudder, Director of CP&DS)

- Chargeback Comparison
 - November 2017- #236 chargebacks: \$21,807
 - November 2016- chargebacks: \$25,228

 - December 2017- #144 chargebacks: \$17,900
 - December 2016- chargebacks: \$19,148

 - January 2018- #228 chargebacks: \$27,606
 - January 2017- chargebacks: \$28,912
- Completed Projects
 - Potter Hall Campaign brochures; Foundation holiday card; Winter Magazine; President's holiday card; Arts Society newsletter; Materials for Theatre production "Short and Sweet"; Music Dept. event posters and programs; CSB retractable banners; Mystics clinic signage and nametags; Commencement materials; Graduate Hooding programs; Advising reminder materials; Textbooks and student notes for Spring classes; MLK/Black history month materials; Honor Rolls certificates; Night at the Ritz logo and invite; Materials for Theatre production "Spring Awakening"; "Blithe Spirit" marketing; Fall registration guide and Summer registration guide; and, Football recruitment guide.
- Projects in Progress
 - Centennial Capital Campaign brochures; Graduate rack cards; Undergraduate rack cards; Popplewell Hall hallway photos; Basketball programs and ads;

Magazine redesign; Admissions package materials redesign; HPER promotional items; "Finish in Four" logo design; Softball, Baseball, Golf, Tennis Posters; Spring Sports Schedule Card; Baseball/Softball windscreen design; MORISE logo design; and, Gold Coat corporate manual.

MWSU Foundation (Andrew Molloy, Associate Executive Director and CFO)

- The MWSU Foundation Board of Directors met on November 1, 2017 to elect new members and the slate of officers:
 - New Directors –
 - Darrell Jones
 - Bob Wollenman
 - Officers -
 - Dennis Rosonke – Chairperson
 - Diane Hook – Vice Chairperson
 - Bill Grimwood – Treasurer
 - Susan Pettigrew – Secretary

- The MWSU Foundation's Investment Committee met in January and voted on a 2018-19 endowment distribution rate of 5%. This is largely due to receiving positive returns on the endowment investments. As a result, the amount being distributed from endowment funds is \$358,410 more than what was distributed for 2017-18 (\$1,541,570 compared to \$1,183,160.)

- The Foundation is accepting applications for the Student Excellence and Blake K. Scanlon awards for spring 2018. Student Excellence and Blake Scanlon grants provide an opportunity for students to participate in activities that complement classroom learning.

MEMORANDUM

TO: Dr. Robert Vartabedian, President
FROM: Dr. Cale Fessler, Vice President for Financial Planning and Administration
DATE: February 22nd, 2018
RE: Report to the Board of Governors – February Meeting

Activities (organized by area) since the last Board of Governors meeting, include the following:

Vice President

Key Activities & Projects

- Working on 2018-2019 Budget development

Conferences/Meetings/Events Attended

- Attended and Presented at the December Board of Governor's meeting
- Attended the President's Holiday Lunch
- Attended the Weekly Athletic Luncheon's
- Attended the Winter Commencement Ceremony
- Conducted one on one meetings with Division Director
- Attended the Martin Luther King Banquet held on campus
- Attended Campaign Executive Committee Meetings
- Attended a meeting with BKD Accountants
- Attended the Higher Education House Appropriations hearing in Jefferson City
- Conducted the monthly meeting with all Division Directors
- Conducted the Budget Advisory Council Meeting
- Participated in the Higher Education Chief Financial Officers Conference Call
- Conducted a one on one meeting with Aramark Food Services Director

Financial Services, Carey McMillian, Associate Vice President

Key Projects & Activities

- The Bursars' Department audited and reconciled financial aid posting to the students accounts and processed financial aid checks for the spring semester.
- The Payroll Department audited and printed W-2's, 1098T's and 1042 tax information forms for the employees and students.
- The Accounting Department processed 1099 tax information forms for external independent contractors.

- The Athletic Accountant completed and filed the EADA (Equity in Athletics Disclosure Act) report for 2017 to the NCAA.
- The Purchasing Department has processed multiple bids including bids for a athletic shell building for the spring sports complex. Also a bid for a Ford Transit 15 seat passenger van for the chemistry department.
- All divisions are currently testing their respective Banner modules for the conversion to Banner 9.

Financial Aid, Marilyn Baker Director

Key Activities & Projects: 2017-18 Academic Year

- Disbursed over \$21, 600,000 for the 2017/18 academic year, this compares to \$19,000,000 to the prior academic year.
- Financial Aid Office has received over 7,000 applications for federal financial aid for the 2018-19 academic year as of January 8th, 2018.

	Month to Date As Of Feb 10			AY To Date As Of Feb 10		
	2015-16	2016-17	2017-18	2015-16	2016-17	2017-18
FAFSA's Received (Duplicated)	13299	12378	13903	13854	12966	13903
FAFSA's Received (Unduplicated)	6665	6256	7460	6794	6370	7460
Packaged Students	4615	4188	6140	5597	5290	6140
FAFSA's Selected for Verification	2508	2198	2356	2593	2290	2356
FAFSA's Verified By FAO	1526	1275	1229	1580	1362	1229
FASFA's Verified w/ Correction	1182	967	951	1224	1044	951
Loans Certified (Duplicated)	5516	4390	4271	5857	4754	4271
Alternative	82	87	106	98	105	106
Subsidized	2483	1923	1869	2599	2062	1869
Unsubsidized	2725	2165	2083	2914	2350	2083
PLUS	226	215	213	246	237	213
Loans Certified (Unduplicated)	2757	2494	2422	2848	2612	2422

	Month to Date As Of Feb 10			AY To Date As Of Feb 10		
	2015-16	2016-17	2017-18	2015-16	2016-17	2017-18
Disbursed Funds	\$38,170,151	\$36,183,935	\$39,256,491	\$40,861,722	\$39,002,040	\$39,258,991
Student and Parent Loans	\$17,569,703	\$16,142,079	\$15,850,028	\$18,911,257	\$17,608,471	\$15,850,028
Federal Grants/Scholarships	\$9,411,223	\$8,277,535	\$8,745,128	\$9,919,775	\$8,767,962	\$8,745,128
State Grants/Scholarships	\$2,823,804	\$3,022,251	\$2,990,277	\$2,972,745	\$3,193,862	\$2,990,277
Inst/Foundation Scholarships	\$7,151,689	\$7,626,037	\$10,409,325	\$7,532,526	\$8,045,467	\$10,409,325
External Scholarships	\$1,213,732	\$1,116,033	\$1,261,734	\$1,525,419	\$1,386,277	\$1,264,234
Financial Aid Recipients	4,217	4,021	4,071	4,370	4,200	4,071

Human Resources, Sara Freemyer, Director

Key Activities & Projects

- Employer-Provided Health Insurance Office and Coverage 1095-C forms will be mailed to employee's mid-February. The IRS extended the deadline from January 31st to March 2nd.
- Employee Health Risk Assessments are scheduled for March 19 & 20.
- A MOSERS Pre-Retirement Seminar has been scheduled for April 4; available for employees who could retire within five years.
- A Medicare Lunch & Learn has been scheduled for April 10; two sessions available to all employees.
- Employees have received their annual notification for online training. This training covers our annual compliance with Title IX. Training modules include *Preventing Discrimination and Sexual Violence: Title IX, VAWA and Clery Act for Faculty and Staff*; *Discrimination and Harassment Prevention for Higher Education*; and *Diversity Benefits for Higher Education Employees*.

Information Technology Services, Mark Mabe Director

Key Activities & Projects

- The Banner 9 upgrade continues to be tested. All remaining environments including the production environment are now being loaded with Banner 9. The cutover to using Banner 9 in the production environment has been rescheduled for mid-May.
- The equipment that was purchased to increase our backup storage capacities has been installed and the majority of servers are now backed up to the new system.
- The project to enhance the security authentication processes used to access our automated systems is currently in the test phase.
- The ImageNow document imaging system will be upgraded to be compatible with Banner 9.
- The College Scheduler class scheduling application will be upgraded to be compatible with Banner 9.
- We have started to develop a new Information Technology Strategic Plan.

Physical Plant, Jerry Gentry Director

Key Activities & Project

- Director is continuing to work with Patterhn/Ives the selected Architectural Firm for the design of the Potter Hall expansion. We are looking at a final design completion sometime in June, 2018. Geo-Technical Report for site conditions is now complete.
- The HB-19 Project for installing a new HVAC System for the ROTC area of Wilson Hall has commenced. The equipment has been delivered and installation has begun. Our Physical Plant Mechanical Staff is performing this install. Completion is scheduled for summer of 2018.
- Work is continuing on the new Pavilion at the West End of the Football Field. Director is working with E.L. Crawford Construction on this project. All footing walls are now complete and the brick and stone masons have begun laying blocks. The new electrical service is also complete.
- Director has procured equipment and installation bids for the HVAC upgrades in Potter Hall using the HB-19 funds. We have the first phase under contract and we are working on the 2nd phase. 1st phase is the replacement of the auditorium system and the main lobby system. 2nd phase is the replacement of the band room and choir room systems. All work to be completed in summer 2018.

- The installation of the Outdoor Hammer/Discus Throw Cage for Track and Field is complete. This was installed out near the Spring Sports Complex on Faraon Street.
- The Physical Plant Staff just completed renovating two (2) of the old racquetball courts in Looney. These spaces were converted into indoor throwing and workout rooms for the Track and Field Team. Rubber floors, wall pads and safety nets were installed.
- Director is working on some potential Energy Conservation Projects in Leaverton Hall and the Remington/Agenstein Building. Both projects include HVAC and Controls upgrades.

Police Department, Trevor Brown, Interim Chief of Police

Key Activities & Projects

- The Department has hired an evening dispatcher and 2 police officers. All new hires are currently undergoing training to become better acclimated to their positions with the Department and with the University.
- The Department is setting up training for the week of Spring Break to address the identified needs of officers within the department in areas of report writing, evidence collection and sexual assault awareness.
- The Department is utilizing our connections and partnerships with the community and local law enforcement agencies with a goal of getting all MWSU PD officers CIT (Crisis Intervention Team) trained. This training will benefit the University, the Department, the Officers and the community we serve.
 - A Crisis Intervention Team (CIT) program is a model for community policing that brings together law enforcement, mental health providers, hospital emergency departments and individuals with mental illness and their families to improve responses to people in crisis. CIT programs enhance communication, identify mental health resources for assisting people in crisis and ensure that officers get the training and support that they need.

Risk Management, Tim Kissock, Director

Key Activities & Projects

- Director is working on the Property Insurance Renewal. Values and updates are due February 15th for the July 1st renewal. We are currently checking valuations on buildings.
- Director is planning several spring emergency management drills such as the annual tornado drill in the housing area.
- MWSU hosts the monthly meeting of the Local Emergency Planning Commission. The group meets to help coordinate responses to emergency situations.

Missouri Western State University
Statement of Net Position
December 31, 2017 and 2016

	2017	2016
ASSETS		
Current Assets:		
Cash and cash equivalents	\$ 11,551,886	\$ 12,396,324
Restricted cash and cash equivalents	460,000	460,000
Short-term investments	-	2,700,000
Restricted Investments	-	300,000
Accounts receivable, net	2,153,684	2,081,029
Federal, State, and local capital funds receivable	231,188	79,707
Prepaid expenses	467,234	462,907
	14,863,992	18,479,967
Noncurrent Assets:		
Capital Assets, net of accumulated depreciation	114,488,899	116,621,618
Deferred outflows of resources	18,407,506	7,377,942
Total Noncurrent Assets	132,896,405	123,999,560
Total Assets and deferred outflows of resources	\$ 147,760,397	\$ 142,479,527
Liabilities		
Current Liabilities:		
Accounts payable and accrued liabilities	\$958,204	\$635,035
Accrued compensated absences	\$870,606	\$811,486
Unearned Revenue	\$0	\$3,750
Interest Payable	\$539,904	\$548,855
Long term liabilities-current portion	1,874,087	1,866,739
	\$4,242,801	\$3,865,865
Noncurrent Liabilities:		
Accrued compensated absences	747,017	747,017
Other Post Employment Benefit	1,348,880	1,331,973
Unearned Revenue	935,337	1,495,640
Pension Liability, net	49,332,700	34,372,019
Long term debt, net	49,784,969	51,762,915
Deferred inflows of resources	677,194	779,451
Total Noncurrent Liabilities	102,826,097	90,489,015
Total Liabilities and deferred inflows of resources	107,068,898	94,354,880
NET POSITION		
Invested in capital assets, net of related debt	\$61,963,477	\$63,599,437
Restricted, expendable for		
Scholarships, fellowships and other	\$533,790	\$605,100
Loans	\$82,483	\$678,108
Debt service	358,132	362,464
Unrestricted		
Operating	10,497,646	11,933,893
GASB 68	(32,744,029)	(29,054,355)
Total Net Position	\$40,691,499	\$48,124,647

**Missouri Western State University
Statement of Cash Position
December 31, 2017**

<u>Fund</u>	<u>12/31/2017 Available Balance</u>	<u>12/31/2016 Available Balance</u>	<u>12/31/2015 Available Balance</u>
Operating, Auxiliary, Agency & Payroll	\$ 11,171,886	\$ 15,008,751	\$ 19,544,140
Auxiliary System Revenue Bond Funds	760,000	760,000	1,932,293
Loan Funds	80,000	82,123	407,100
TOTAL FUNDS INVESTED	<u><u>\$ 12,011,886</u></u>	<u><u>\$ 15,850,874</u></u>	<u><u>\$ 21,883,533</u></u>

**Missouri Western State University
Schedule of Funds Invested
December 31, 2017**

OPERATING FUND	YIELD	AMOUNT	BANK
Checking Account	1.53%	10,456,735.76	Citizens Bank
Miscellaneous Petty Cash/Change Funds	1.53%	<u>5,150.00</u>	Citizens Bank
Total Operating Fund		<u>10,461,885.76</u>	
AUXILIARY			
Checking Account	1.53%	<u>650,000.00</u>	Citizens Bank
AGENCY FUND			
Checking Account	1.53%	<u>60,000.00</u>	Citizens Bank
TOTAL OPERATING, AUXILIARY & AGENCY FUNDS		<u><u>11,171,885.76</u></u>	
AUXILIARY SYSTEM REVENUE BONDS SERIES 2008			
<i>Debt Service Reserve</i>			
Checking Account	1.53%	460,000.00	Citizens Bank
<i>Repair & Replacement Reserve</i>			
Checking Account	1.53%	<u>300,000.00</u>	Citizens Bank
TOTAL AUXILIARY SYSTEM REVENUE BOND FUNDS		<u><u>760,000.00</u></u>	
INSTITUTIONAL LOAN FUND			
Checking Account	1.53%	80,000.00	Citizens Bank
TOTAL LOAN FUNDS		<u><u>80,000.00</u></u>	
TOTAL FUNDS INVESTED		<u><u>12,011,885.76</u></u>	

Average Interest Rate
December 2017 - 1.53%
December 2016 - .1.06%

Missouri Western State University
Statement of Revenues Expenses and Changes in Net Position
Six Months Ended December 31, 2017 and 2016

	2017	2016
Operating Revenues		
Tuition and fees, net	\$ 13,244,527	\$ 12,533,414
Federal grants and contracts	462,691	488,820
State/local grants and contracts	401,828	421,444
Interest on student loans receivable	3,485	11,202
Sales and services of educational departments	226,573	189,366
Auxiliary enterprise	4,183,932	4,113,365
Other operating revenues	272,548	273,628
Total Operating Revenue	18,795,584	18,031,239
Operating Expenses:		
Salaries and wages	14,960,531	15,367,354
Fringe benefits	4,686,244	4,812,458
Supplies and other services	8,237,674	8,323,859
Scholarships and fellowships	2,067,847	2,055,754
Depreciation	3,236,697	3,165,765
Utilities	974,524	1,037,386
Total Operating Expenses	34,163,517	34,762,576
Operating Income (Loss)	(15,367,933)	(16,731,337)
Nonoperating Revenues/(Expenses)		
State appropriations	10,304,676	11,323,812
Federal grants	4,662,591	4,435,863
Contributions	860,333	384,030
Investment income	96,434	58,061
	-	-
Loss on disposal of capital assets	(3,569)	(1,706)
Interest on capital asset related debt	(1,081,842)	(1,103,859)
Net non-operating revenues	14,838,623	15,096,201
Total Income (Loss) before Capital Revenues	(529,310)	(1,635,136)
State Capital Appropriations	720,005	230,197
Capital Gifts	175,385	75,750
Increase in Net Position	366,080	(1,329,189)
Net Assets - Beginning of Year	40,325,419	49,453,836
Net Assets - End of Period	\$ 40,691,499	\$ 48,124,647

**Missouri Western State University
Educational and General Services
Budget and Activity Report
December 31, 2017**

	FY18 Budget	FY18 Actual	FY17 Actual	FY16 Actual
Revenues:				
Students Fees	32,719,175	17,405,792	15,520,974	16,002,786
Interest Income	240,000	74,840	49,589	40,474
Athletic Receipts	26,800	15,189	13,027	45,988
Auxiliary Reimbursement	300,000	150,000	150,000	150,000
Miscellaneous Income	140,000	45,799	62,105	29,404
State Appropriation	<u>21,067,639</u>	<u>10,304,676</u>	<u>11,323,812</u>	<u>10,923,876</u>
Total Operating Revenues	<u>54,493,614</u>	<u>27,996,296</u>	<u>27,119,507</u>	<u>27,192,528</u>
Expenditures:				
Salary	27,902,307	13,286,808	13,559,185	13,315,391
Fringe Benefits	10,062,157	4,419,358	4,414,773	4,333,296
Student Labor	776,845	345,121	385,120	358,661
Operating	6,847,302	4,974,731	3,818,341	4,351,532
Scholarships	8,116,125	5,051,605	3,511,986	3,375,307
Capital	400,000	195,849	227,030	228,299
Travel	<u>388,878</u>	<u>488,226</u>	<u>527,628</u>	<u>397,530</u>
Total Operating Expenditures	<u>54,493,614</u>	<u>28,761,698</u>	<u>26,444,063</u>	<u>26,360,016</u>
Operating Reserves (in millions)	9/30/2017	12/30/2017		
	8.6	3.3		

Missouri Western State University
Auxiliary Services
Budget and Activity Report
December 31, 2017

	FY18 Budget	FY18 Actual	FY17 Actual	FY16 Actual
Revenues:				
Students Fees	1,550,000	798,264	788,587	818,215
Food Service	3,622,009	2,062,704	1,892,892	1,851,926
Bookstore Commissions	225,000	121,790	115,019	119,638
Residential Hall Rentals	5,855,161	3,282,409	2,989,694	3,069,503
Conferences & Special Programs	330,000	115,635	103,634	139,659
Vending	30,000	11,898	10,709	15,552
Athletic Receipts	45,000	31,570	38,070	-
Federal Interest Rebate	267,000	132,320	135,245	63,380.00
Interest Income	30,000	24,958	15,066	13,258
Reserves	-	-	-	-
Total Auxiliary Revenues	<u>11,954,169</u>	<u>6,581,547</u>	<u>6,088,917</u>	<u>6,091,130</u>
Expenditures:				
Salary	1,064,313	502,285	564,491	525,607
Fringe Benefits	523,436	220,228	243,412	232,078
Student Labor	330,830	97,587	143,190	163,320
Operating	2,622,292	918,416	1,117,781	964,978
Debt Service	3,567,683	2,621,652	2,612,741	2,589,498
Food Service	3,504,800	1,608,280	1,588,804	1,586,957
Capital	321,415	75,917	184,750	1,688.00
Travel	19,400	2,657	9,537	15,617
Total Auxiliary Expenditures	<u>11,954,169</u>	<u>6,047,022</u>	<u>6,464,707</u>	<u>6,079,742</u>
Auxiliary Reserves (in Millions)	9/30/2017 4.5	12/31/2017 2.5		

MEMORANDUM

TO: Dr. Robert Vartabedian, President
FROM: Joseph Kellogg, Student Governor
DATE: February 22, 2018
SUBJECT: Report to the Board of Governors

STUDENT GOVERNOR

Student Government Association

- SGA Shutdown comments

Student Governor Business:

- Applications for the next student governor have been received, and the on-campus interview process has started.

Conferences/Meetings/Events Attended

- Board of Governors
- Finance Committee Meeting
- SGA Meeting
- MWSU City Council Candidate Forums
- Various club meetings
- Golden Griffon Invitational

Report of the President
Thursday, February 22, 2018

1. Our enrollment trends continue to look promising.
2. I have made several trips to Jefferson City since our last Board meeting:
 - a. Testified before the House Education Appropriations sub-committee on January 30th
 - b. Attended "Great Northwest Days" on February 6 and 7th
 - c. Attended Missouri Arts Awards on February 7 to honor St. Joseph's Sharon Kosek
 - d. Currently a very supportive climate for higher education among the members of the General Assembly
3. We have signed a "letter of intent" with the Kansas City Chiefs for an extension of our summer camp.
4. Obviously, there is significant concern over the Governor's proposed cuts to higher education.
5. I greatly appreciate our numerous partnerships with the military and the 139th Airlift Wing in particular.